provincial treasury

Department:
Provincial Treasury
North West Provincial Government
Republic of South Africa

ANNUAL REPORT

2021/22

Let's grow North West Province Together.

Contents

PART A: GENERAL INFORMATION

1. DEPARTMENT GENERAL INFORMATION

PHYSICAL ADDRESS:	PROVINCIAL TREASURY GARONA BUILDING MMABATHO 2735
POSTAL ADDRESS:	Private Bag X2060 MMABATHO 2735
TELEPHONE NUMBER/S:	018-388 2856
FAX NUMBER:	018-388 1872
EMAIL ADDRESS:	gletlhogile@nwpg.gov.za/ rsoofie@nwpg.gov.za
WEBSITE ADDRESS :	www.treasury.nwpg.gov.za

2. LIST OF ABBREVIATIONS/ACRONYMS

AFS	Annual Financial Statements
AGSA	Auditor General of South Africa
AO	Accounting Officer
APP	Annual Performance Plan
BBBEE	Broad Based Black Economic Empowerment
CFO	Chief Financial Officer
CSD	Central Supplier Database
DPSA	Department of Public Service and Administration
EPWP	Expanded Public Works Programme
EHWP	Employee Health &Wellness Programme
FASSET	Finance and Accounting Services Sector Education and Training
HOD	Head of Department
HRM & D	Human Resource Management & Development
ICT	Information and Communication Technology
IDMS	Infrastructure Delivery Management System
IMTT	Inter-Ministerial Task Team
MEC	Member of Executive Council
mSCOA	municipal Standard Chart of Accounts
MTEF	Medium Term Expenditure Framework
N/A	Not applicable
NGOs	Non-Governmental Organizations
NT	National Treasury
OHS	Occupational Health and Safety
PFMA	Public Finance Management Act

PMDS	Performance Management and Development Systems
PT	Provincial Treasury
SCM	Supply Chain Management
SDIP	Service Delivery Improvement Plan
SIPDM	Standard for Infrastructure Procurement and Delivery Management
SMS	Senior Management Structure
TR	Treasury Regulations
UIFW	Unauthorised, Irregular, Fruitless and Wasteful Expenditure
VCT	Voluntary Counselling and Testing
WSP	Work Skills Plan

3. FOREWORD BY THE MEC

It is important to note that while the whole world was still under distress caused by COVID-19 the department strived and managed to achieve its targets albeit the additional responsibilities to support Public Entities which includes among others:

- ☐ Build risk management capacity;
- ☐ Monitor and assess the implementation of risk management; and
- ☐ Enforce the Public Finance Management Act by implementing specific prescripts pertaining to risk management
- ☐ Technical support and capacity building to municipal Budget and treasury officials and on other aspects related to MFMA, this includes but not limited to support to municipalities on the implementation of mSCOA which aim is to improve the credibility of financial information and Business processes.

During the year under review, the Department has managed to spend 95% of its allocated budget and achieved 96% of the set output indicators.

As part of department's oversight role, the following key projects were implemented: -

- ☐ Monitoring and providing support to departments in terms of revenue collection.
- ☐ Technical financial management support to all Departments and Public Entities including Municipalities.

It is also important to note that these achievements did not just happen; it took dedication and professionalism in the implementation of the Public Finance Management Act As well as Municipal Finance Management Act and team- work, among others.

My sincere thanks and appreciation go to the Head of Department, Senior Management and all staff members for their unwavering support and their contribution towards achieving set targets.

I, hereby present the 2021/2022 Annual Report of the Provincial Treasury

______________________________ **Date: 28 July 2022**

Honourable: Motlalepula Rosho

MEC of Finance

4. REPORT OF THE ACCOUNTING OFFICER

The country was operating under adjusted level 4, 3, 2 and 1 of the risk adjusted strategy for economic activity respectively, which enabled most of the departmental employees to be at work to implement the departmental operations.

As a Department, we strived to ensure that all operations are carried out and allocated budget is spent as planned. It is for this reason that systems and procedures were put in place to ensure that all are achieved as planned. In order to ensure that Departments, Public Entities and Municipalities are fully supported in line with PFMA and MFMA provisions, the following are some of the key activities that had to be rolled out: -

For the period under review, the department conducted 2021/22 budget benchmarking and provided feedback to all municipalities. Reviewed and provided feedback on Interim Financial Statements to municipalities.

During the financial year 2020/21 the province saw the following audit outcomes improvement:- seven (7) Departments getting unqualified with findings, one (1) unqualified with no material findings, five (5) qualified.

The audit outcomes for public entities have a slight improvement in terms of unqualified audit outcomes in 2020/21 financial year with six (6) entities receiving unqualified outcomes compared to previous years.

The department managed to support and engage the provincial departments throughout the financial year to ensure that the revenue targets are met. Departments which were not meeting their monthly target were requested to develop remedial actions of which the implementation was monitored by Provincial Treasury. Participating in the National Revenue Workgroup also assisted the department to strengthen the oversight role on revenue generating department.

The Provincial Treasury continued to give advisory support to departments and public entities on matters of supply chain management.

The department reviewed municipalities' draft Annual Financial Statements (AFS) submitted before finalisation by municipalities and gave feedback through participation during Audit Steering Committee and Audit Committee meetings.

In order to ensure that there are checks and balances before bids are awarded to most deserving and suitable bidders, the department continued to audit all bids in excess of R10 million. This was a significant achievement as the recommendations in the opinion of Provincial Internal Audit (PIA) added value to the procurement process.

The objectives of the support provided was to ensure improved cash flow management processes, improved supply chain management, effective risk management, improved infrastructure project management. During the year under review, the Department has managed to spend 95% of its allocated budget and achieved 96% of the set output indicators.

In conclusion, I would like to acknowledge the Provincial Treasury team for the tireless efforts they have put throughout the year. Let me also thank honourable MEC for her support and my colleagues across all Departments, Public Entities and Municipalities for their cooperation towards improvement on audit outcomes.

Departmental receipts

Departmental receipts	2021/2022			2020/2021		
	Estimate	Actual Amount Collected	(Over)/Under Collection	Estimate	Actual Amount Collected	(Over)/Under Collection
	R'000	R'000	R'000	R'000	R'000	R'000
Tax Receipts	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-
Sale of goods and services other than capital assets	211	177	34	201	179	22
Transfers received	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-
Interest, dividends and rent on land	167 789	193 832	(26 043)	149 799	227 002	(77 203)
Sale of capital assets	-	9	(9)	-	2	(2)
Financial transactions in assets and liabilities	-	218	(218)	-	106	(106)
Total	**168 000**	**194 236**	**(26 236)**	**150 000**	**227 289**	**(77 289)**

The department is not a revenue generating department. Revenue collection is at R194,236 million, which is R26,236 million over the target. The major source of the revenue arises from interest earned on provincial investments which are managed by the Provincial Revenue Fund and was significantly higher than anticipated. The sale of goods and services are represented by commission earned on third party deductions and sales of tender documents.

Programme Expenditure

Programme Name	2021/2022			2020/2021		
	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Administration	153 815	153 158	657	129 501	128 886	615
Sustainable Resource Management	158 717	139 919	18 798	111 237	108 342	2 895
Assets and Liabilities	46 468	42 580	3 888	41 555	40 778	777
Financial Governance	158 514	155 692	2 822	135 125	131 521	3 604
Total	**517 514**	**491 349**	**26 165**	**417 418**	**409 527**	**7 891**

An amount of R491,349 million against R517,514 million has been spent as at 31 March 2022 which translates to 95% (98% in 2020/21).

Virements

A virement of R4 million was made from Programme 3: Assets and Liabilities to Programme 2: Sustainable Resource Management to relieve budget pressures for MFMA consultant payments relating to critical support projects

Roll Overs

There were no roll overs for the year

Unauthorised, Fruitless and Wasteful Expenditure

- There was no unauthorised expenditure incurred by the Department in the year under review.
- All fruitless and wasteful expenditure incurred during the year under review has been resolved.

Irregular expenditure

There was no irregular expenditure incurred during the year under review.

Strategic focus over the short to medium term period

Provincial Treasury has planned for the following in the next coming financial years to strengthen its mandated support to departments, public entities and municipalities:

- Continued dedicated support to all Departments, Public Entities and Municipalities to improve financial management;
- Conduct capacity building programme for SCM officials in Provincial Government;

Public Private Partnerships

The Department does not have any Public Private Partnerships.

Discontinued key activities / activities to be discontinued

The Department did not discontinue and plan to discontinue any activities during the year under review.

New or proposed key activities

The Department did not have new or proposed key activities during the year under review

Supply chain management

- ☐ There were no unsolicited bid proposals conducted for the year under review;
- ☐ SCM Bid Committee (Specification, Evaluation and Adjudication) structures are in place and fully operational.
- ☐ SCM compliance checklists are in place and the SCM performance unit conducts quarterly reviews to ensure compliance with the relevant laws and regulations.

Gifts and Donations received in kind from non-related parties

There were no gifts and donations received in kind from non-related parties.

Exemptions and deviations received from the National Treasury

None

Events after the reporting date

None

Other

None

Acknowledgement/s or Appreciation

In conclusion, I would like to acknowledge the Provincial Treasury team for the tireless efforts they have put throughout the year. Let me also thank honourable MEC for her support and my colleagues across all Departments, Public Entities and Municipalities for their cooperation towards improvement on audit outcomes.

I, hereby, present the Annual Report of the Department of Provincial Treasury

Date: 28 July 2022

Mr N.I Kunene

Accounting Officer

5. STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF ACCURACY FOR THE ANNUAL REPORT

To the best of my knowledge and belief, I confirm the following:

All information and amounts disclosed throughout the annual report are consistent.

The annual report is complete, accurate and is free from any omissions.

The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.

The Annual Financial Statements (Part E) have been prepared in accordance with the modified cash standard and the relevant frameworks and guidelines issued by the National Treasury.

The Accounting Officer is responsible for the preparation of the annual financial statements and for the judgements made in this information.

The Accounting Officer is responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the annual financial statements.

The external auditors are engaged to express an independent opinion on the annual financial statements.

In my opinion, the annual report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the department for the financial year ended 31 March 2022.

Yours faithfully

Mr N.I Kunene

Accounting Officer

Date: 28 July 2022

6. STRATEGIC OVERVIEW

6.1 Vision

We will be the ultimate financial management authority and adviser on fiscal matters to the Bokone Bophirima Provincial and Local Administration in pursuit of transparency, good financial management and accountability to all our stakeholders.

6.2 Mission

To provide leadership in the management of public resources for efficient, effective and economic service delivery through well-coordinated support to Provincial Departments, Public Entities and Municipalities.

6.3 Values

The success of any organization rests with inherent qualities of the personnel delegated with the responsibility of undertaking specific activities. The following values, which are derived from the constitution, underpin the activities of the Provincial Treasury.

- Fairness
- Equity
- Accessibility
- Transparency
- Accountability
- Participation
- Professionalism

7. LEGISLATIVE AND OTHER MANDATES

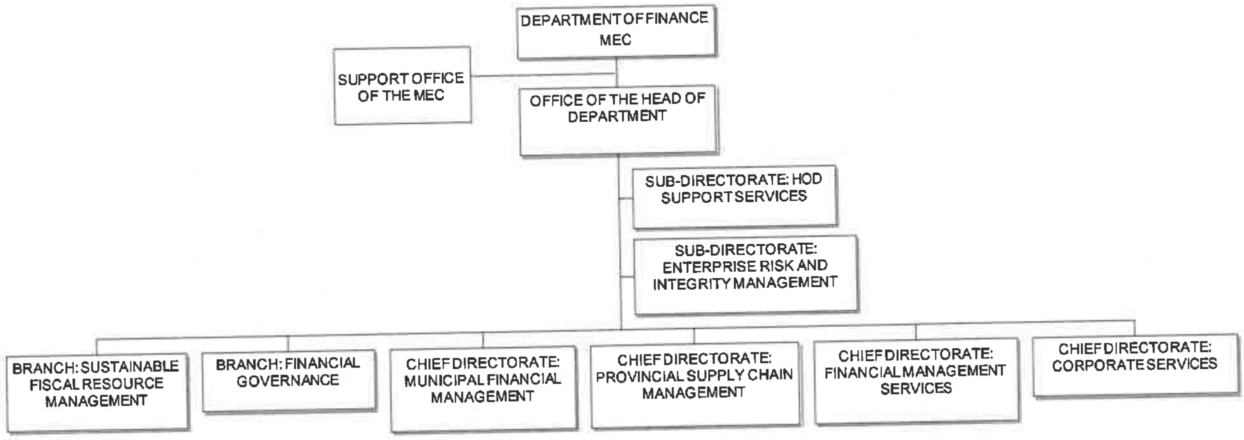
Legislative mandate

The department is governed by the following pieces of legislation and policy directives:

- Public Finance Management Act, 1999 (Act No. 29 as amended)
- Municipal Financial Management Act 56 of 2003;
- Treasury Regulations;
- Division of Revenue Act;
- Supply Chain Management Regulations (Post -Tender Board environment);
- The Constitution of South Africa, 1996;
- The Public Service Act of 1994;
- The Public Service Regulations of 2001;
- The White Paper on the Transformation of the Public Service Delivery, (Batho Pele) 1997;
- The E-Government: A Public Service IT Policy Framework;

- ☐ The Promotion of Access to Information Act 2 of 2000;
- ☐ The National Minimum Information Security Standard Policy of 1996;
- ☐ The Skills Development Act of 1999;
- ☐ The Basic Condition Of Employment of 1997;
- ☐ The Labour Relations Act of 1995; and
- ☐ The Health and Safety Act of 1993.

8. ORGANISATIONAL STRUCTURE



9. ENTITIES REPORTING TO THE MEC

Not applicable as the Department does not have any Public entities.

PART B: PERFORMANCE INFORMATION

1. AUDITOR GENERAL'S REPORT: PREDETERMINED OBJECTIVES

The AGSA currently performs certain audit procedures on the performance information to provide reasonable assurance in the form of an audit conclusion. The audit conclusion on the performance against predetermined objectives is included in the report to management, with material findings being reported under the Predetermined Objectives heading in the Report on other legal and regulatory requirements section of the auditor's report.

Refer to page 113-114 of the Report of the Auditor General, published as Part E: Financial Information.

2. OVERVIEW OF DEPARTMENTAL PERFORMANCE

2.1 Service Delivery Environment

During the year under review the Provincial Treasury had a stable organisational structure which was headed by the Accounting officer. The organisational structure incorporated the changes as recommended by Inter-Ministerial Task Team (IMTT) and was approved on the 23 November 2019 by the MEC. The approved organisational structure was implemented in 2020 - 2021 and employees were migrated from the old to the new structure.

The department resumed with recruitment processes for the period 2021 - 2022, although not at a full scale to still adhere to the various lock-down regulations. The filling of Directors and Deputy Directors posts within Chief Directorate: Municipal Finance Management has strengthened capacity thus improved service delivery.

The department operates under four programmes, namely, Administration, Sustainable Resource Management, Assets and Liabilities Management as well Financial Governance.

As part of delivering services to its clients the department performed fairly well during 2021-2022 financial year as it managed to achieve 96% of its key output indicators and targets as set in the 2020/21 Annual Performance Plan.

Department does not render services directly to the Public; it renders oversight services to Provincial Departments, Public Entities and renders capacity support to Municipalities.

2.2 Service Delivery Improvement Plan

The Department had an approved Service Delivery Improvement Plan (SDIP), which was implemented and monitored on quarterly basis. The SDIP term has elapsed on the last quarter of 2021. New Service Delivery Improvement Plan has been developed and the draft was submitted to the Department of Public Service and Administration (DPSA), to date awaiting feedback from DPSA.

2.3 Organisational environment

The department did not experience any systems failures or strikes from departmental officials which may have an impact the department's ability to deliver on its Strategic Plan and Annual Performance Plan.

2.4 Key policy developments and legislative changes

Not applicable as there were no major changes to relevant policies or Legislation during the financial year under review.

1. ACHIEVEMENT OF INSTITUTIONAL IMPACTS AND OUTCOMES

The departmental Impacts and Outcomes as per the Strategic Plan are listed below:

Impact Statement	**Sound financial management in Provincial Administration for quality service delivery**

Outcomes

- ☐ Skilled, capable and ethical workforce
- ☐ Improved integrated planning, budgeting and monitoring
- ☐ Improved financial management in Departments, Public Entities and Municipalities
- ☐ Fair, equitable, transparent, competitive and cost-effective Supply Chain Management System

The above-mentioned outcomes contribute to National Priority 1: **A Capable, Ethical and Developmental State.** These outcomes contributes to the achievement of the departmental set impact.

During the year under review in contribution to the achievement of the set Impact and Outcomes the department has managed to perform the following:

- ☐ Department of Provincial Treasury continued with the interventions to departments and municipalities with the aim of improving audit outcomes.
- ☐ Provincial Treasury continued to support Municipalities in order to improve their capabilities in addressing municipal challenges especially financial capabilities.
- ☐The department continued to audit all bids in excess of R10 million which were submitted for review prior to award of the bids. The recommendations in the opinion of Provincial Internal Audit added value to the procurement processes. This was a significant achievement as the recommendations in the opinion of Provincial Internal Audit (PIA) added value to the procurement process.
- ☐In the quest to improving financial management in the departments and public entities, Provincial treasury during the year under review, conducted 4 capacity building sessions in support municipalities.
- ☐4 Asset management capacity building interventions provided to departments and Public Entities
- ☐7 Supply Chain Management (SCM) capacity building interventions provided to Departments and Public Entities
- ☐12 capacity building workshops conducted for Departmental CFO's and Public Entities on Accounting updates and Reforms.
- ☐Provincial Treasury hosted use of Webinar to engage amongst other the root cause for the ineffectiveness of consultants in local government, with focus on financial management and reporting.

The department has offered the following experiential learning programmes:

- ☐ Interns Graduates for 45 graduates for the period 01/05/2021-30/04/2023.

The Provincial Treasury continued with the following initiatives:

- ☐ Quarterly submission of Financial Statement by the Provincial Departments to improve the quality of submission of financial statement at the end of the year.
- ☐ Monthly compliance checklist being signed by the accounting officer to confirm the departments followed all necessary documentation process before closing the books.
- ☐ Review of yearend financial statements for improved submission and audit outcomes.

2. INSTITUTIONAL PROGRAMME PERFORMANCE INFORMATION

2.1 Programme 01: Administration

The purpose of the programme

This programme provides human resource support, strategic management, communication and departmental financial management services.

This programme consists of four sub-programmes:

- ☐ Office of the MEC
- ☐ Management Services (HOD)
- ☐ Corporate Services
- ☐ Financial Management (Office of the CFO)

The programme's outcomes for the year under review are as follows:

- ☐ Skilled, capable and ethical workforce

Outcomes, outputs, output indicators, targets and actual achievements

The programme was able to achieve 100% of its outputs and output Indicators and targets during the year under review which contributes to the following outcome:

- Skilled, capable and ethical workforce.

The above mentioned outcome contributes to National Priority 1: A Capable, Ethical and Developmental State.

Table 2.4.4.2:

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme Risk Management								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Skilled, capable and ethical workforce	Monitoring of Financial Disclosure	% of compliance to Financial Disclosure on designated groups	New	100%	100%	100%	0	N/A

Programme / Sub-programme Corporate Services								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Skilled, capable and ethical workforce	Implementation of departmental Work Skills Plan	Number of officials trained in line with Work Skills Plan	New	75	70	174	104	Efforts to encourage staff to take up virtual training and the need to have employees taking up Ethics training bearing fruit hence increase in number of people trained.

Programme / Sub-programme Financial Management								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Skilled, capable and ethical workforce	Annual financial statements.	Number of Annual financial statements without material misstatements	1	1	1	1	0	N/A
		Number of monitoring reports on implementation of AGSA findings on the preceding financial year	New	New	3	3	0	N/A
	Suppliers paid within 30 days after receipt of valid invoices.	% of valid invoices paid within 30 days	12 reports	100%	100%	100%	0	N/A

Linking performance with budgets

All the necessary resources were provided to assist the sub-programmes to achieve the planned targets as per the Annual Performance Plan and this is evident as the Programme had an actual spending of 99.6% as at 31st March 2022.

Please find below a summary of actual expenditure in comparison to the adjusted appropriation for both current and previous financial year.

Sub-programme expenditure

Sub-Programme Name	2021/2022			2020/2021		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Corporate Services	77 831	77 446	385	68 451	68 084	367
Financial Management (CFO)	46 702	46 624	78	44 823	44 801	22
Management Services	20 841	20 796	45	8 081	8 056	25
Office of the MEC	8 441	8 292	149	8 146	7 945	201
Total	**153 815**	**153 158**	**657**	**129 501**	**128 886**	**615**

Strategy to overcome areas of under performance

Not applicable as the programme managed to achieve all the targets planned for the year under review.

Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions

Not applicable as the department does not have Standardised Outputs and Output Indicators

Reporting on the Institutional Response to the COVID-19 Pandemic

Table: Progress on Institutional Response to the COVID-19 Pandemic

Budget Programme	Intervention	Geographic location (Province/ District/Local municipality	No. of beneficiaries	Disaggregation of beneficiaries (i.e Gender, Youth, Women/ People with disability, persons requiring special health services, and Migrants)	Total budget allocation per intervention (R'000)	Budget spent per intervention	Contribution to the Outputs in the APP (where applicable)	Immediate outcome
Corporate Services	Provincial Treasury's response to corona virus pandemic	Head office 576 Male: 231 Female: 345	576 including interns, contractors and periodical employees	Male 231 Female 345 Youth 167 People with disabilities 12	R530, 000.00	Expenditure to date (31 March 2022): R157, 264.60.	N/A	To provide a safe and healthy working environment

1. NARRATIVE REPORT ON COVID-19 INTERVENTIONS

a) Determination of beneficiaries (how were the beneficiaries determined).

The beneficiaries are part of the Departmental staff establishment.

b) Challenges encountered during implementation of interventions and plans to mitigate challenges in subsequent quarters.

- ☐ Shortage of the human resources to implement the COVID-19 intervention measures.
- ☐ Overburdening of the available human resources, which result in work overload, fatigue and burn out.
- ☐ Sustained exposure of frontline workers to risk of contracting COVID-19.
- ☐ Lack of appreciation and understanding of measures being implemented by some staff.
- ☐ Augment the available human resources
- ☐ Rotate the frontline workers to limit exposure risk to contracting COVID-19.
- ☐ Continuous education and awareness to staff on COVID-19 intervention measures.

c) Learning from implementation of interventions (what worked well, what did not work well, and recommendations for improvements).

- ☐ Need to keep up to date with changing regulations and protocols.
- ☐ Value of Team work is vital in dealing with COVID-19.
- ☐ Value of good work ethics.
- ☐ Need to communicate continuously with stakeholders, keeping them updated.

2.2 Programme 02: Sustainable Resource Management

The purpose of the programme

The programme's aim is to provide professional advice and support on provincial economic analysis, fiscal policy and the management of annual budget process, implementation of the provincial budgets as well as monitoring and control the North West provincial expenditures.

The Programme consists of the following sub-programmes:

- ☐ Programme support
- ☐ Economic Analysis
- ☐ Fiscal Policy
- ☐ Budget Management
- ☐ Public Finance
- ☐ Infrastructure Coordination
- ☐ Municipal Finance Management (MFM)

The programme's outcomes for the year under review are as follows:

- ☐ Improved integrated planning, budgeting and monitoring
- ☐ Improved financial management in Departments, Public Entities and Municipalities

Outcomes, outputs, output indicators, targets and actual achievements

The programme was able to achieve 88% of its outputs and output Indicators and targets during the year under review which contributes to the outcomes listed below:

- Improved integrated planning, budgeting, and implementation and monitoring"
- Improved financial management in Departments, Public Entities and Municipalities

The above mentioned outcomes contributes to National Priority 1: A Capable, Ethical and Developmental State.

Table 2.4.4.2:

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme Budget Management, Public Finance Management and Infrastructure Coordination								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Improved integrated planning, budgeting and monitoring.	Tabled Appropriation Bill	Estimates of Provincial Revenue and Expenditure (EPRE)	1	1	1	1	0	N/A
	Monitoring of Financial performance for provincial departments and public entities	Quarterly Financial assessments on provincial spending	4	3	4	4	0	N/A

Programme / Sub-programme Economic Analysis and Fiscal Policy								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Improved integrated planning, budgeting and monitoring.	Provincial own revenue target met	Total own revenue collected	4	R1, 1 billion	R1,1 billion	R1,3 billion	R2,0 million	Introducing improved revenue collection strategies to recover from the impact of Covid-19, increase in operation hours, online payments and interventions from the national department on outstanding intergovernmental debts.

Programme / Sub-programme Municipal Financial Management								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Improved financial management in Departments, Public Entities and Municipalities	Municipal funded budget	Number of assessments done on the adopted municipal budgets	New	20	20	20	0	N/A
	Budget and Treasury officials capacitated on MFMA Reforms	Number of municipal capacity building interventions conducted	New	3	4	4	0	N/A
	Reduction of municipalities with financial crisis	MFMA Sec. 140 assessment on municipalities conducted	New	5	22	21	-1	The audit for Bojanala district municipality was still in process at the end of the quarter due to late submission of financial statements to AGSA.

Programme / Sub-programme Municipal Financial Management								
Outcome	Output	Output Indicator	Audited Actual Performance 2019/2020	Audited Actual Performance 2020/2021	Planned Annual Target 2021/2022	*Actual Achievement 2021/2022	Deviation from planned target to Actual Achievement 2021/2022	Reasons for deviations
		Monitoring of AGSA findings and recommendations	New	New	1	1	0	N/A
		Number of assessments done on municipal COVID-19 relief fund expenditure	New	3	4	4	0	N/A

Strategy to overcome areas of under performance

The need to encourage municipalities to play their part in submitting compliance reports on time and the need to adhere to MFMA provisions.

Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions

Not applicable as the department does not have Standardised Outputs and Output Indicators.

Reporting on the Institutional Response to the COVID-19 Pandemic

Reported under programme 01: Administration at institutional / departmental level.

Linking performance with budgets

All the necessary resources were provided to assist the sub-programmes to achieve 88% of the planned targets in the Annual Performance Plan and this is evident as the Programme had an actual spending of 88% as at 31st March 2022.

Please find below a summary of actual expenditure in comparison to the adjusted appropriation for both current and previous financial year.

Sub-programme expenditure

Sub-Programme Name	2021/2022			2020/2021		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support (SRM)	44	44	-	1 223	1 179	44
Economic Analysis	7 229	6 106	1 123	5 892	5 738	154
Fiscal Policy	8 117	8 057	60	8 000	7 930	70
Budget Management	23 333	21 816	1 517	19 857	19 686	171
Public Finance	33 219	17 762	15 457	18 124	17 917	207
Municipal Finance	86 775	86 134	641	58 141	55 892	2 249
Total	**158 717**	**139 919**	**18 798**	**111 237**	**108 342**	**2 895**

2.3 Programme 03: Asset and Liabilities

The purpose of the programme

This programme's aim is to provide policy direction on the following:

- ☐ Effective asset management in the province;
- ☐ Implementation and monitoring of Supply Chain Management (SCM) in the Province;
- ☐ Implementation and management of the Electronic Tendering System (ETS) in the Province.

Assets and Liabilities Management Programme consists of the following sub-programmes:

- ☐ Programme Support
- ☐ Asset management
- ☐ Provincial Supply Chain Management

The programme's outcomes for the year under review are as follows:

- ☐ Fair, equitable, transparent, competitive and cost effective supply chain management system.

<u>Outcomes, outputs, output indicators, targets and actual achievements</u>

The programme was able to achieve 100% of its outputs and output Indicators and targets during the year under review which contributes to the following outcome:

- ☐ Fair, equitable, transparent, competitive and cost effective supply chain management system.

The above mentioned outcome contributes to National Priority 1: A Capable, Ethical and Developmental State.

Table 2.4.4.2:

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme Asset Management and Provincial Supply Chain Management								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Fair, equitable, transparent, competitive and cost effective supply chain management system.	Compliance to SCM practices by Departments and Public Entities	Number of supply chain management (SCM) capacity building interventions provided to Departments and Public Entities	New	2	4	7	3	Overachievement is due to the high demand of training.

Programme / Sub-programme Asset Management and Provincial Supply Chain Management								
Outcome	Output	Output Indicator	Audited Actual Performance 2019/2020	Audited Actual Performance 2020/2021	Planned Annual Target 2021/2022	*Actual Achievement 2021/2022	Deviation from planned target to Actual Achievement 2021/2022	Reasons for deviations
		Number of Departments and Public Entities supported to improve audit outcomes on SCM	New	6	6	6	0	N/A
		Number of assessments done on departments and public entities on COVID-19 expenditure	New	New	4	4	0	N/A

Programme / Sub-programme Asset Management and Provincial Supply Chain Management

Outcome	Output	Output Indicator	Audited Actual Performance 2019/2020	Audited Actual Performance 2020/2021	Planned Annual Target 2021/2022	*Actual Achievement 2021/2022	Deviation from planned target to Actual Achievement 2021/2022	Reasons for deviations
	Improved asset management in departments and public entities	Number of asset management capacity building interventions provided to departments and Public Entities	New	4	4	4	0	N/A
		Number of Departments and Public Entities supported to improve audit outcomes on asset management	New	5	6	6	0	N/A
	Compliance to SCM practices by Departments and Public Entities	Number of assessments done on non-compliance by Departments and Public Entities on	New	3	4	4	0	N/A

Programme / Sub-programme Asset Management and Provincial Supply Chain Management								
Outcome	Output	Output Indicator	Audited Actual Performance 2019/2020	Audited Actual Performance 2020/2021	Planned Annual Target 2021/2022	*Actual Achievement 2021/2022	Deviation from planned target to Actual Achievement 2021/2022	Reasons for deviations
		SCM regulation						

Strategy to overcome areas of under performance

Not applicable as the programme managed to achieve all the targets planned for the year under review.

Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions

Not applicable as the department does not have Standardised Outputs and Output Indicators.

Reporting on the Institutional Response to the COVID-19 Pandemic

Reported under programme 01: Administration at institutional / departmental level.

Linking performance with budgets

All the necessary resources were provided to assist the sub-programmes to achieve the planned targets as per the Annual Performance Plan and this is evident as the Programme had an actual spending of 92% as at 31st March 2022.

Please find below a summary of actual expenditure in comparison to the adjusted appropriation for both current and previous financial year.

Sub-programme expenditure

Sub-Programme Name	2021/2022			2020/2021		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support (A&L)	9 137	7 392	1 745	7 450	7 193	257
Asset Management	10 640	9 658	982	9 170	9 054	116
Support & Interlinked Financial System	26 691	25 530	1 161	24 935	24 531	404
Total	**46 468**	**42 580**	**3 888**	**41 555**	**40 778**	**777**

2.4 Programme 04: Financial Governance

The purpose of the programme

The aim of this programme is to facilitate the implementation of financial management in Provincial Departments and Public Entities to ensure improved audit outcomes and manage the transition from modified cash to GRAP accounting in line with PFMA. It operates under 5 sub-programmes.

The Programme consists of the following sub-programmes:

- Programme support - Accountant General
- Accounting Services
- Financial Systems
- Provincial Risk Management
- Provincial Internal Audit

The programme's outcomes for the year under review are as follows:

- Improved financial management in Departments, Public Entities and Municipalities

Outcomes, outputs, output indicators, targets and actual achievements

The programme was able to achieve 100% of its outputs and output Indicators and targets during the year under review which contributes to the following outcome:

- Improved financial management in Departments, Public Entities and Municipalities

The above mentioned outcome contributes to National Priority 1: A Capable, Ethical and Developmental State.

Table 2.4.4.2:

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme Accountant General, Provincial Accounting Services, Financial Systems and Provincial Risk Management								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Improved financial management in Departments, Public Entities and Municipalities	Targeted intervention programmes to Departments and Entities	Number of capacity Building Interventions for Departments and Public Entities	4	9	9	12	3	More capacity building sessions conducted as implementation of the clean audit strategy.
		Number of monitoring reports on implementation of AGSA findings on the preceding financial year on departments and public entities	New	New	2	2	0	N/A

Programme / Sub-programme Accountant General, Provincial Accounting Services, Financial Systems and Provincial Risk Management								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
		Number of Identified departments and public entities for focused interventions on clean audits	1 Clean 4 unqualified 8 Qualified	5	6	7	1	Memorandum of Understanding entered into with two public entities and five departments in order to provide support and strengthen governance.
		Interventions to support governance structures in Public Entities	New	1	2	2	0	N/A
		Number of Identified public entities for focused interventions on risk management	New	5	2	3	1	During the 1st quarter three Public Entities conducted the strategic risk assessment to manage the risk for the current financial year. This will assist the Public Entities to manage the risk in order to achieve their

Programme / Sub-programme Accountant General, Provincial Accounting Services, Financial Systems and Provincial Risk Management								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
								outcomes.

Programme / Sub-programme Provincial Internal Audit								
Outcome	**Output**	**Output Indicator**	**Audited Actual Performance 2019/2020**	**Audited Actual Performance 2020/2021**	**Planned Annual Target 2021/2022**	***Actual Achievement 2021/2022**	**Deviation from planned target to Actual Achievement 2021/2022**	**Reasons for deviations**
Improved financial management in Departments, Public Entities and Municipalities	Post audit action plans implementation monitored	Number of departmental post audit action plans assessed.	11	11	11	11	0	N/A
	Risk management strategies implementation monitored	Number of departmental risk management systems assessed	11	11	11	11	0	N/A

Strategy to overcome areas of under performance

Not applicable as the programme managed to achieve all the targets planned for the year under review.

Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions

Not applicable as the department does not have Standardised Outputs and Output Indicators.

Reporting on the Institutional Response to the COVID-19 Pandemic

Reported under programme 01: Administration at institutional / departmental level.

Linking performance with budgets

All the necessary resources were provided to assist the sub-programmes to achieve the planned targets as per the Annual Performance Plan and this is evident as the Programme had an actual spending of 98% as at 31st March 2022.

Please find below a summary of actual expenditure in comparison to the adjusted appropriation for both current and previous financial year.

Sub-programme expenditure

Sub-Programme Name	2021/2022			2020/2021		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support (FG)	24 051	23 420	631	3 565	3 326	239
Accounting Services	52 341	52 038	303	55 773	53 723	2 050
Norms and Standards	9 232	7 873	1 359	4 232	4 144	88
Risk Management	4 384	4 314	70	4 393	4 296	97
Provincial Internal Audit	68 506	68 047	459	67 162	66 032	1 130
Total	**158 514**	**155 692**	**2 822**	**135 125**	**131 521**	**3 604**

3. TRANSFER PAYMENTS

5.1. Transfer payments to public entities

None

5.2. Transfer payments to all organisations other than public entities

The table below reflects the transfer payments made for the period 1 April 2021 to 31 March 2022

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
Various individuals (ex-employees)	N/A	Leave gratuities and post-retirement benefits	Benefits due to ex-employees	2 773	N/A	N/A
Donations and Gifts	Social welfare organisations/ NGO's	Community development/ upliftment	Community development/ upliftment	30	N/A	N/A

The table below reflects the transfer payments which were budgeted for in the period 1 April 2021 to 31 March 2022, but no transfer payments were made.

Name of transferee	Purpose for which the funds were to be used	Amount budgeted for (R'000)	Amount transferred (R'000)	Reasons why funds were not transferred
None				

4. CONDITIONAL GRANTS

6.1. Conditional grants and earmarked funds paid

None

6.2. Conditional grants and earmarked funds received

None

5. DONOR FUNDS

7.1. Donor Funds Received

None

6. CAPITAL INVESTMENT

8.1. Capital investment, maintenance and asset management plan

The Department does not have any major capital or infrastructure projects. The following table depicts how asset holdings have changed over the period under review, including information on disposals, scrapping and losses

Categories	Opening Balance as at 01 April 2021	Prior Year Adjustment	Additions	Transfers In/(Out)	Disposals	Balance as at 31 March 2022
	R '000	R '000	R '000	R '000	R '000	R '000
Computer Equipment	21 280	-	3 279	-	2 479	22 080
Furniture and Office Equipment	12 222	-	2 154	-	240	14 136
Other Machinery and Equipment	9 310	-	1 919	-	163	11 066
Total	**42 812**	-	**7 352**	-	**2 882**	**47 282**

The Department performs monthly asset reconciliations between the asset register and the general ledger which are reviewed and signed off by senior management. Any discrepancies are investigated and resolved on a monthly basis before closure. Two physical verifications were undertaken during the financial year. Spot checks were conducted during the year. Assets stolen/not found are investigated and reported to the Accounting Officer.

The Department has implemented the following asset management policies and procedure manual which enhances compliance with asset management principles:

- Asset Management Policy and Procedure Manual;
- Asset Management Loss Control Policy;
- Asset Management Strategy.

The Department's assets are in a fairly reasonable condition.

PART C: GOVERNANCE

1. INTRODUCTION

Commitment by the department to maintain the highest standards of governance is fundamental to the management of public finances and resources. Users want assurance that the department has good governance structures in place to effectively, efficiently and economically utilize the state resources, which is funded by the tax payer.

2. RISK MANAGEMENT

The department has adopted an enterprise-wide risk management approach through the Risk Management Policy and Risk Management Strategy. This approach means that all key risks facing the Department forms part of a systematic and deliberate process to identify, assess and manage risks. The policy identifies key risk management concepts as applied in the Department as well as a high-level description of the role players involved in risk management. The strategy details of the risk management process, risk management stakeholders and their responsibilities, risk management reporting lines and the Departmental risk tolerance levels are found in the strategy. The strategy also contains the risk management plan which shows how risk management activities will be implemented in the department for the financial year.

For the 2021-22 financial year, the Department conducted the Strategic, Operational (inclusive of fraud risk register and ICT risk register) and COVID-19 risk assessments. Two project risk assessments have also been conducted.

The Department has appointed a Risk Management Committee to provide oversight on the overall system of risk management. The Risk Management Committee has met 03 times and managed to:

- ☐ Review and recommend for the approval of the Accounting Officer the Risk Management Policy, Strategy and Implementation Plan.
- ☐ Monitor progress in the implementation of Strategic, Operational, COVID-19 risk and project risk treatment plans;
- ☐ Monitor progress in the implementation of Risk Management Implementation plans;
- ☐ Review findings of assurance providers in relation to risk management and monitored implementation of audit action plans;
- ☐ Report quarterly to the Accounting Officer on the state of risk management and provided recommendation for improvements.

The Audit Committee also provides an independent and objective view of the Department's risk management effectiveness as part of Risk Management Oversight.

3. FRAUD AND CORRUPTION

The Department has an approved Anti-Corruption Policy and Anti-Corruption Strategy in place. The policy commits the department to a zero-tolerance to fraudulent and corrupt activities in the workplace. The Strategy has adopted a three-pronged approach towards fraud and corrupt activities through preventative, detective and corrective interventions. The fraud prevention policy and fraud prevention strategy are designed to create a hostile environment for would-be fraud perpetrators. The Anti-Corruption implementation plan informs what fraud and corruption prevention activities will be implemented in the department.

The Department has an approved Reporting in place which provides for various channels to report fraud and corruption, unanimous disclosures as well as outlining the process on how reported incidents will be handled. Departmental officials are periodically workshopped on the Reporting policy and posters and placed at strategic points across the department on the authorised channels to report fraud and corruption including seeking advice.

The Department conducted a Fraud risk assessment for the 2022/22 financial year, leading to the development of a fraud risk register. Because the Department has adopted a zero tolerance stance toward fraud and corruption, no effort is spared to mitigate identified fraud risks. Monitoring of the implementation of fraud risk treatment plans is done by management monthly and the Risk Management Committee quarterly.

No instances of workplace fraud and corruption have been reported for the period ending 31 March 2021.

4. MINIMISING CONFLICT OF INTEREST

Conflict of interest is primarily managed through implementation of the financial disclosure framework. A total of 283 officials are on this framework across the following designated groups:

- ☐ Senior Management Service (36)
- ☐ Middle Management Service (73)
- ☐ Assistant Directors (95)
- ☐ Staff on SCM and/or Finance (79)

One (01) disclosure was not submitted timeously by the employee. Disciplinary action has been instituted against this employee and the disclosure ultimately submitted. The Public Service Commission verifies the disclosures made by SMS members and the ethics officers verify disclosures of all other designated employees. Officials are afforded an opportunity to make representations to the HOD on perceived or potential conflict of interest identified through the e-disclosure verification process. Where an official fails to take appropriate steps to remove the conflict of interest, the relevant authority takes appropriate steps including but not limited to disciplinary actions against the employee. Two (02) members of the senior management service have been issued with written warnings for submission of incomplete or inaccurate disclosures. Eleven (11) officials across the other designated groups have been issued with written warning letter for submission of incomplete or inaccurate disclosures.

Declaration of interest forms are signed by each member participating in any decision making processes such as the bid specifications committee, bid evaluation committee, bid adjudication committee and recruitment panels for each meeting held. A conflict-of-interest guide has been developed to assist structures such as bid committee and recruitment and selection panels to manage conflict of interest in a coherent and consistent manner. Standard Operating Procedures are in place for the management of gifts, remunerative work outside the public service, financial disclosure and reporting on unethical conduct corruption and non-compliance.

5. CODE OF CONDUCT

The Code of Conduct for Public Service (Chapter 2 of the Public Service Regulations), act as guideline to all employees as to what is expected of them from an ethical point of view, both in their individual conduct and in their relationship with others. Adherence with the Code will enhance professionalism and contribute towards the building of public trust.

The primary purpose of the Code is promote exemplary and ethical conduct. It articulates the behaviour public servants ought to strive for and describes conduct that is acceptable or unacceptable. To ensure that staff understands and lives up to the code, the Department has in place a continuous capacity building and training programme on ethics management. The Department inducts new employees on the public service code of conduct on the day they assume duty or at the earliest possible date after that date.

Members of SMS are expected to adhere to the provisions of the SMS handbook on ethics and conduct. Officials on SCM and SCM role players are expected to adhere to the SCM Code of conduct.

If employees breach the Public Service Code of Conduct, or the occupation specific code of conduct, disciplinary measures prevailing prescripts on discipline management.

The Department has designated four (04) ethics officers and their role is to:

- ☐ Promote integrity and ethical behaviour in the Department
- ☐ Advice employees on ethical matters
- ☐ Identify and report unethical behaviour to the Accounting Officer through appropriate channels
- ☐ Management remunerative work outside the public service
- ☐ Manage disclosure on interest
- ☐ Manage acceptance of gifts and maintain the gifts register
- ☐ Manage conducting business with an organ of state
- ☐ Coordinate develop of requited ethics policies and strategies

The Department has an ethics committee chaired by the Chief Director: Corporate Service and its role is to provide oversight on ethics management in the Department. The Ethics Committee reports its work to the HOD.

6. HEALTH SAFETY AND ENVIRONMENTAL ISSUES

Safety, health, and environment issues affecting the organization

Health and Safety in the workplace is regulated by the Occupational Health and Safety (OHS) Act, No. 85 of 1993. In terms of the Act the Head of the Department is charged with the responsibility of ensuring a workplace that is safe and without the risk to the health of employees. This piece of legislation is preventative in its approach to health and safety issues. The second piece of legislation is the Compensation for Occupational Injuries and Diseases Act (COIDA) which compliments failure of the OHS Act, aims to provide for compensation for disablement caused by occupational injuries and diseases sustained or contracted by employees.

Employees are made aware of the procedures to follow in cases of injuries on duty through the Injury on duty policy workshops. The employer has a duty in terms of this act to pay for reasonable medical expenses for injuries sustained on duty and employees are not required to make use of their medical aids in such instances.

For the period under review 2021-22, the Department conducted a total 76, 173 COVID-19 health screenings services. 155 positive cases of COVID -19, 38 males and 97 females were registered. Two cases of COVID-19 were because of staff being in contact with a confirmed cases and thus were reported as workplace infections. 39 workplace decontamination and disinfection services were conducted following cases of staff having been confirmed as COVID-19 positive. Preventative sanitization conducted in several workplace sections with no confirmed cases proved to be effective. There are eight (8) cases of employee COVID-19 re-infection. 13 COVID-19 cases of hospitalization and no death registered. A total of 311 staff were vaccinated.

There are 13 cases of injuries on duty emanating from among others slip, trip and falls, car accident, accidental sanitizer spray in the eyes resulting in requirement of basic medical treatment on an out-patient basis.
The Occupational Health and Safety (OHS) Committee had four meetings. These meetings dealt with among others COVID-19 risk adjusted levels, COVID-19 cases, screening, cleaning, injuries on duty and workplace inspection reports.

7. PORTFOLIO COMMITTEES

Portfolio Committee meetings were held on the 04 June 2021, 20 August 2021, 30 September 2021, 16 November 2021, 30 November 2021, 01 December 2021, 10 December 2021, 10 February 2022, 24 February 2021, 25 February 2022 and 08 March 2022.

The following matters were raised by the Portfolio Committee:-

Meeting Date	Matters raised/recommendations	Response by the Department
Report on the Annual Performance Plan and Budget for 2020/21	<u>Resolution No 1</u> 1. The Committee requested, that once the Minister of Finance tabled the adjusted budget, Provincial Treasury will brief the Committee on the adjustment of the annual performance plan or the addendum of the budget.	The revised 2020/25 Strategic Plans and 202/21 Annual Performance were re-tabled in August 2020 following the tabling of the adjustment budget in July 2020.
	2. The Committee indicated that Provincial Treasury must continue to monitor and report to the Committee the spending patterns of departments and municipalities on additional appropriations that will be transferred in relation to the COVID19 pandemic.	Provincial Treasury presents departments, public entities and municipalities COVID19 expenditure assessment reports to the Portfolio Committee and other stakeholders on a continuous basis.
	3. Provincial Treasury must ensure that SMME's are paid within 30 days. A detailed report on this must be submitted to the Committee within 7 days.	Provincial Treasury on a regular basis prepares a report on 30 day payments to SMME's.
	4. Provincial Treasury must submit a report to the Committee on the transfer of funds and functions to the North West Provincial Legislature in regard to the infrastructure maintenance budget, which led to the building of the North West Legislature right wing, within 7days.	The transfer of maintenance funding from the Department of Public Works and Roads (DPWR) to the Legislature was informed by an EXCO decision.
	5. Provincial Treasury must submit a detailed report on the municipal budget and expenditure report related to COVID19 from March to July 2021 within 7 days.	Provincial Treasury presents municipalities COVID19 expenditure assessment report to the Portfolio Committee and other stakeholders on a continuous basis.
	6. The Premier must convene a meeting with the two MEC's for Provincial Treasury and CoGTA in relation to the MOU that will assist in managing good governance in the municipalities	A Memorandum of Understanding between the two departments is in place and there has been cooperation with regard to managing good governance in municipalities.
	7. Provincial Treasury must convene a meeting with the Department of Education and National Treasury to resolve on spending of the infrastructure grant.	Various meeting were held to engage with the Department of Education, including their implementing agent and DPWR. There was also a written communication to request National Treasury to facilitate an engagement with DBSA.
	8. Provincial Treasury must monitor departments and municipalities on a monthly basis, ensuring that service providers are paid within the 30-day period.	Provincial Treasury confirmed that monitoring of the 30-day payment of service providers for both departments and municipalities takes place.
Strategic Plan 2020/21 – 2024/25	<u>Resolution No 2</u> 1.Provincial Treasury must review the strategic plan and effect changes in relation to the impact of the COVID19 pandemic.	The revised 2020/25 Strategic Plans and 2020/21 Annual Performance were re-tabled in August 2020 following the tabling of the adjustment budget in July 2020.
Report of the Auditor General to the North West Provincial Legislature on the financial statements of	<u>Resolution 7</u> The outcome of the investigation by the Special Investigation Unit in respect of irregular expenditure from prior years of R16 305 000	The report was made available.

Meeting Date	Matters raised/recommendations	Response by the Department
Vote No 7 – Department of Finance for the year ended 31 March 2018	should be submitted to the Committee.	
Consolidated Statement of municipalities for financial year ending 30 June 2019	Resolution No 9 1. A report on conditional grants rollover as per municipality must be submitted to the Committee within 7 days.	A POE on conditional grants rollover per municipality was made available.
	2. A report on all municipalities pertaining to Eskom payment arrangement must be submitted to the Committee within 7 days.	A POE on all municipalities pertaining to Eskom payment arrangements was made available.
Report on support provided to Municipalities and withholding of equitable shares in the 2016/17, 2017/18, 2018/19 and 2019/20 financial years	Resolution No 10 1. The following reports must be submitted to the Committee within 7 days: 1.1 A detailed report on system vendors that are used at municipalities 1.2 A progress report on releasing funds to municipalities 1.3 A report on appropriations of municipalities that are under Section 139 of the MFMA 1.4 A report on incomplete projects at municipalities 1.4 A report on Chief Financial Officers who falsified their qualifications and how the matter was resolved	All progress reports for 1.1 to 1.3 were made available. The report requested for 1.4 is not a matter that is handled by Provincial Treasury.
	2. For municipal financial officials that need to be capacitated in compiling annual financial statements, Provincial Treasury must provide the training.	Provincial Treasury has been undertaking training on annual financial statements to municipalities in line with the MFMA.
North West Provincial Government Expenditure Report as at 30 September 2019	Resolution 11 1.A detailed report on infrastructure grants that are allocated to the departments, inclusive of plans for spending them, must be submitted within 7 days.	The NWPG expenditure report s at 30 September 2019 details the budget allocations and expenditure statistics on infrastructure and conditional grants.
	2. A detailed report on consequence management for departments that are not spending on infrastructure grants must be submitted within 7 days.	Frequent and quarterly engagements were held with departments to encourage meeting or surpassing the service delivery targets that should result in improved spending. Consequently, the budget allocation for non-performing departments is reduced during the adjustment budget.
	3. The budget allocated to Youth Entrepreneurial Service programme in the Office of the Premier must be shifted to another department.	The Youth Entrepreneurial Service programme has been vested within the Office of the Premier as agreed and approved by EXCO.
	4.A detailed report on an audit action plan to submitted within 7 days.	A report on the audit action plan was made available
	5.A detailed report on the support given to municipalities and departments in achieving clean audits to be submitted within 7 days.	A report on support given to municipalities and departments, in achieving clean audits was made available
Third Quarter Performance Report	Resolution 12 1. Provincial Treasury must submit a detailed	These funds were appropriated as part of the

Meeting Date	Matters raised/recommendations	Response by the Department
2019/20	report within 7 days on the R4 million that was appropriated to Provincial Legislature that deals with the parity of Compensation of Employees of Committees and Research support staff.	2019/20 adjustment estimates of Provincial Revenue and Expenditure (AEPRE) within programme 03: Legislature Operations for the implementation of the job evaluation outcomes mainly for Committee Administrators, Senior Committee Administrator, Senior Researchers and Researchers.

8. SCOPA RESOLUTIONS

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
None				

9. PRIOR MODIFICATIONS TO AUDIT REPORTS

Nature of qualification, disclaimer, adverse opinion and matters of non-compliance	Financial year in which it first arose	Progress made in clearing / resolving the matter
N/A		

10. INTERNAL CONTROL UNIT

The Internal Control unit is placed under financial management services (CFO). The key focus areas of the unit for the 2021/2022 financial year included:

- ☐ Review of compliance to procurement laws and regulations;
- ☐ Review of financial and non-financial delegations for legislative compliance and completeness;
- ☐ Review of the implementation of PAAP;
- ☐ Review of consultant payments;
- ☐ Provide support during all audit processes (internal and external audit).

No material weaknesses were identified.

11. INTERNAL AUDIT AND AUDIT COMMITTEES

Key activities and objectives of the internal audit

Key activities:

Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness f risk management, control, and governance processes.

Key objectives:
Provide a value add risk based internal audit service to the department.

Summary of audit work done

For the financial year under review 22 assurance and advisory reports were issued to the Department. Work performed was based on a risk based internal audit plan and included audits of: risk management; supply chain management; financial statements; report on pre-determined objectives; audit action plans (external) and the pre-audit of bids above R10million before award. Based on the audit work performed internal control, risk management and governance processes are adequate and effective and recommendations for further improvement have been made to the Department.

Key activities and objectives of the audit committee;

Key activities:
The audit committee, amongst others, reviews the following:

(a) the effectiveness of the internal control systems;

(b) the effectiveness of the internal audit function;

(c) the risk areas of the institution's operations to be covered in the scope of internal and external audits;

(d) the adequacy, reliability and accuracy of the financial information provided to management and other users of such information;

(e) any accounting and auditing concerns identified as a result of internal and external audits;

(f) the institution's compliance with legal and regulatory provisions;

(g) the activities of the internal audit function, including its annual work programme, coordination with the external auditors, the reports of significant investigations and the responses of management to specific recommendations

Key objectives:
To contribute to the oversight function of the design and implementation of effective corporate governance, financial and performance management, risk management and internal controls with a view of achieving quality service delivery.

Attendance of audit committee meetings by audit committee members;

The table below discloses relevant information on the audit committee members:

Name	Qualifications	Internal or external	Role	Date appointed	Date resigned	No meetings attended
Central Audit Committee						
Mr L.Z Fihlani	CA(SA)	External	Chairperson	1 August 2018	Term of office ended	1
Ms P. Mzizi	CA(SA)	External	Member	1 August 2018	Term of office ended	1
Mr P. Tjie	B.Com, PMD	External	Member	1 August 2018	Term of office ended	1
Ms. J. Masite	B.Com, CIA	External	Member	1 August 2018	Term of office ended	1
Cluster Audit Committee						
Mr. P. Tjie	B.Com, PMD	External	Chairperson	1 August 2018	Term of office ended	3
Mr. L. Ally	CA(SA)	External	Member	1 August 2018	Term of office ended	3
Ms. H. Moller	Dip. Business Management	External	Member	1 August 2018	Term of office ended	3
Ms. N. Mtebele	B.Com, Higher Diploma in Taxation	External	Member	1 August 2018	Term of office ended	2

Name	Qualifications	Internal or external	Role	Date appointed	Date resigned	No meetings attended
Central Audit Committee						
Ms P. Mzizi	CA(SA)	External	Chairperson	14 February 2022		1
Mr P. Tjie	B.Com, PMD	External	Member	14 February 2022		1
Mr. L. Ally	CA(SA)	External	Member	14 February 2022		1
Cluster Audit Committee						
Mr P. Tjie	B.Com, PMD	External	Chairperson	14 February 2022		1
Ms H Masedi	M.Com	External	Member	14 February 2022		1
Mr M. Terheyden	CA(SA)	External	Member	14 February 2022		1
Mr T Boltman	Certified Internal Auditor	External	Member	14 February 2022		1

12. AUDIT COMMITTEE REPORT

We are pleased to present our report for the financial year ended 31 March 2022.

1. Legislative requirements

The Audit Committee herewith presents its report for the financial year ended 31 March 2022, as required by treasury regulation 3.1.13 read with section 77 of the Public Finance Management Act, 1999 (Act No. 1 of 1999, as amended by Act No. 29 of 1999).

2. Audit Committee Members and Attendance

The Audit Committee should meet at least four times per annum as the Central Audit Committee and also four times per annum as the Cluster Audit Committee as per its approved terms of reference. During the current year two scheduled meetings were held by the Central Audit Committee and four meetings were held by the Cluster Audit Committee.

3. Audit Committee Responsibility

The Audit Committee reports that it has complied with its responsibilities arising from section 38(1) (a) (ii) of the Public Finance Management Act, 1999 and Treasury Regulation 3.1.

The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this charter and has discharged its responsibilities as contained therein

4. The effectiveness of internal control

In line with the Public Finance Management Act, 1999, Internal Audit provides the Audit Committee and management with assurance that the internal controls are appropriate and effective. This is achieved by evaluating internal controls to determine their effectiveness and efficiency, and by developing recommendations for enhancement or improvement. The accounting officer retains responsibility for implementing such recommendations as per Treasury Regulation 3.1.12.

Through our analysis of audit reports and engagement with the Department we can report that the system on internal control for the period under review was adequate and effective.

5. Risk management

The Risk Management Committee has been appointed and is chaired by an independent chairperson and advises the accounting officer

Based on the quarterly audit committee reviews, the departmental risk and fraud management system is adequate and effective.

6. In-Year Management and Quarterly Reporting

The Audit Committee is satisfied with the quality of the in-year financial and performance reporting including interim financial statements.

7. Evaluation of Financial Statements

The Audit Committee has reviewed the draft annual financial statements prepared by the department and has advised the accounting officer to ensure that all the review notes and comments of Internal Audit, the Accountant General and the Audit Committee are fully addressed prior to submission of the annual financial statements to the Auditor General South Africa.

8. Evaluation of Performance Information

The Audit Committee has reviewed the section on performance information included in the draft annual report prepared by the department and has advised the accounting officer to ensure that all the review notes and comments of the Internal Audit and Audit Committee are fully addressed prior to the submission of the annual report to the Auditor General South Africa.

9. Compliance with laws and regulations

The Audit Committee is satisfied with the status of compliance with laws and regulations.

10. Internal Audit

The accounting officer is obliged, in terms of the Public Finance Management Act, 1999, to ensure that the department has a system of internal audit under the control and direction of the Audit Committee. The Audit Committee is satisfied that the internal audit function has properly discharged its functions and responsibilities during the year under review.

The Audit Committee is satisfied that the internal audit function maintains an effective internal quality assurance programme that covers all aspects of the internal audit activity and that as determined during the external quality assessment review, that a generally "conforms rating" can be applied to the internal audit work and the term "Conforms with the International Standards for the Professional Practice of Internal Auditing" may be used by the function.

11. Auditor General South Africa

We have reviewed the department's implementation plan for audit issues raised in the previous year and based on the interaction with the department and the internal audit reports and the Auditor General South Africa's audit report the committee is satisfied that all matters have been adequately addressed.

The Audit Committee is not aware of any unresolved issues with respect to the current audit.
The Audit Committee concurs with the Auditor General South Africa's opinion on the annual financial statements.

12. General

Signed on behalf of the Cluster Audit Committee by:

Chairperson of the
Cluster Audit Committee
Provincial Treasury

……………………………………
M P Tjie
Date 10 August 2022

13. B-BBEE COMPLIANCE PERFORMANCE INFORMATION

The following table has been completed in accordance with the compliance to the BBBEE requirements of the BBBEE Act of 2013 and as determined by the Department of Trade, Industry and Competition.

Has the Department / Public Entity applied any relevant Code of Good Practice (B-BBEE Certificate Levels 1 – 8) with regards to the following:		
Criteria	**Response Yes / No**	**Discussion** ***(include a discussion on your response and indicate what measures have been taken to comply)***
Determining qualification criteria for the issuing of licences, concessions or other authorisations in respect of economic activity in terms of any law?	N/A	This criteria does not apply to Provincial Treasury as our mandate is to provide leadership in the management of public resources for efficient, effective and economic service delivery through well-coordinated support to Provincial Departments, Public Entities and Municipalities.
Developing and implementing a preferential procurement policy?	Yes	The Department has an approved commodity sourcing strategy and also utilises the Preferential Procurement Policy Framework Act 5 of 2000.
Determining qualification criteria for the sale of state-owned enterprises?	N/A	This criteria does not apply to Provincial Treasury as our mandate is to provide leadership in the management of public resources for efficient, effective and economic service delivery through well-coordinated support to Provincial Departments, Public Entities and Municipalities.
Developing criteria for entering into partnerships with the private sector?	N/A	The Department does not have any current partnerships with the private sector.
Determining criteria for the awarding of incentives, grants and investment schemes in support of Broad Based Black Economic Empowerment?	N/A	This criteria does not apply to Provincial Treasury as our mandate is to provide leadership in the management of public resources for efficient, effective and economic service delivery through well-coordinated support to Provincial Departments, Public Entities and Municipalities.

PART D: HUMAN RESOURCE MANAGEMENT

1. INTRODUCTION

The information contained in this part of the annual report has been prescribed by the Minister for the Public Service and Administration for all departments in the public service.

2. OVERVIEW OF HUMAN RESOURCES

The Provincial Treasury had a staff complement of 571 on 31 March 2021. This includes both permanent staff, staff on contract and Interns in the Department. During the 2021/2022 financial year, a total of 179 employees were appointed. This includes periodical, abnormal, contract and contract extensions. Due to restrictions put on recruitment as a result of lockdown and Covid-19, recruitment slowed down during the reporting period. Several employees were appointed on contract to assist the Department in reaching the objectives set out in the APP. The Department will continue with the filling of vacant funded posts in the new financial year as it remains a priority for the new financial year to recruit a skilled and capable workforce. Filling of posts are required for:

- Strengthening the Department's monitoring/ support and oversight role over other Provincial Departments
- Splitting of responsibilities to avoid potential fraudulent/ corrupt activities

Performance Management is on track in the Department. Performance agreements were all submitted and captured on time. All SMS members signed and submitted their Performance Agreements by 31 May 2021 as required. Performance assessments were completed, moderated and performance outcomes were implemented on Persal. A total number of 113 employees received performance awards. There are no backlogs in the Department in terms of PMDS. Extensive quality assurance was done on all performance management documentation submitted.

The department has established an Employment Health Wellness Programme (EHWP) that is comprised of relevant professionals to run programmes that support total well-being of employees. These include among others an Employee Wellness Clinic that provides for primary health care services such as VCT, family planning, treatment for minor ailments, management for chronic conditions, health promotion and referral system. Supplements are introduced for employees with chronic conditions to help improve their vitality in order to assist with job performance. A Physical Activity Programme includes a mini gym for the staff in order to encourage active lifestyle. This programme also extends to participation in football, netball and volleyball games. There are Friday mornings run where employees are encouraged to participate as part of physical fitness for better health and productivity. Various policy measures are in place that caters for substance abuse, ill-health chronic conditions, OHS, Crises and Trauma affecting individuals within the workplace etc. There are support groups for people affected by cancer, diabetes and hypertension as well as for those affected by death – bereavement support. The Covid-19 Pandemic had a far-reaching effect on the unit and the support they had given to the staff. The workload in the unit increased tremendously due to the role the unit had to play in the management of Covid-19 in the workplace.

The OHS Act propagates for safe and healthy work environment. The OHS Committee is made up of health and safety representatives who are appointed to recommend measures that ensure a safe and health work environment for all employees.

Training programs were successfully implemented in line with the WSP. A total number of 187 employees attended training. Due to Covid-19, and consequent levels of lockdown, training was suspended for 2020/2020. Training was resumed in 2021/2022, although not at full capacity as the Covid pandemic still plaid a role in attendance of training. Several internal and external bursary applicants were granted bursaries by the Department.

Achievements:

- Successful EHWP that are utilised by staff.
- Successful implementation of bursaries in the Department
- Successful management of PILIR – no outstanding cases
- Successful implementation of PMDS – no backlogs

Challenges:

- Due to the Covid Pandemic and consequent State of Disaster and various levels of lockdown that continued during 2021/2022, performance slowed down and several of the processes in the HRM & D Directorate were affected, such as training and recruitment. This had an impact on the overall performance of the HRM & D function.

Future Plans/Goals:

- Advertising and filling of vacant funded posts.
- Implementation of PILIR
- Implementation of PMDS
- Allocation of bursaries
- Implementation of internships and learnerships
- Provision of Health and Safety programmes
- Provision of Labour Relations support in the Department

- The status of human resources in the department.
- Human resource priorities for the year under review and the impact of these.
- Workforce planning and key strategies to attract and recruit a skilled and capable workforce.
- Employee performance management.
- Employee wellness programmes.
- Highlight achievements and challenges faced by the department, as well as future human resource plans /goals.

3. HUMAN RESOURCES OVERSIGHT STATISTICS

3.1 Personnel related expenditure

The following tables summarises the final audited personnel related expenditure by programme and by salary bands. In particular, it provides an indication of the following:

- amount spent on personnel
- amount spent on salaries, overtime, homeowner's allowances and medical aid.

Table 3.1.1 Personnel expenditure by programme for the period 1 April 2021 and 31 March 2022

Programme	Total expenditure	Personnel expenditure	Training expenditure	Professional and special services expenditure	Personnel expenditure as a % of total expenditure	Average personnel cost per employee
Administration	R152 944 000.00	R109 973 000.00	R1 424 546.82	R224 918.05	22	R460 138.00
Sustainable Resource Management	R42 580 000.00	R36 138 000.00	R287 605.00	R0.00	7	R 317 000.00
Assets & Liability Management	R155 691 000.00	R97 342 000.00	R450 797.73	R6 081 077.98	20	R 1 769 855.00
Financial Governance	R139 919 000.00	R74 295 000.00	R0.00	R55 769 949.21	15	R 455 798.00
Total	**R491 134 000.00**	**R317 748 000.00**	**R2 162 949.55**	**R62 075 945.24**	**65**	**R 556 476.00**

Table 3.1.2 Personnel costs by salary band for the period 1 April 2021 and 31 March 2022

Salary band	Personnel expenditure	% Of total personnel cost	No. of Employees	Average personnel cost per employee
Lower skilled (Levels 1-2)	R6 963 349.73	2	33	R 211 011.00
Skilled (Levels 3-5)	R17 296 415.42	5	59	R 293 160.00
Highly skilled production (Levels 6-8)	R73 058 298.02	22	157	R 465 339.00
Highly skilled supervision (Levels 9-12)	R147 758 662.60	45	192	R 769 576.00
Senior and Top Management (Level 13-16)	R46 112 561.75	14	39	R 1 182 373.00
Contract (Levels 1-2)	R5 894 076.67	2	19	R 310 215.00
Contract (Levels 3-5)	R2 100 732.48	1	8	R 262 592.00
Contract (Levels 6-8)	R12 485 288.73	4	57	R 219 040.00
Contract (Levels 9-12)	R3 020 164.38	1	5	R 604 033.00
Contract (Levels 13-16)	R3 865 198.57	1	2	R 1 932 599.00
Periodical Appointment	R2 907 024.41	1	3	R 969 008.00
Abnormal Appointment	R0.00	0	0	R 0.00
Total	**R321 461 772.76**	**97**	**571**	**R 562 980.00**

Table 3.1.3 Salaries, Overtime, Home-Owners Allowance and Medical Aid by programme for the period 1 April 2021 and 31 March 2022

Programme	Salaries		Overtime		Home-Owners Allowance		Medical Aid	
	Amount	Salaries as a % of personnel costs	Amount	Overtime as a % of personnel costs	Amount	HOA as a % of personnel costs	Amount	Medical aid as a % of personnel costs
Administration	R 72 689 560.27	66	R 3 066 783.52	3	R 3 018 191.72	3	R 5 033 871.51	5
Sustainable Resource Management	R 52 436 744.47	68	R 414 299.99	1	R 1 125 245.17	2	R 2 300 725.75	3
Assets & Liability Management	R 25 624 641.98	71	R 65 680.26	0	R 674 871.43	2	R 1 447 694.00	4
Financial Governance	R 68 476 245.55	70	R 565 174.80	1	R 2 182 959.17	2	R 3 852 840.27	4
Total	**R 219 227 192.27**	**68**	**R 4 111 938.57**	**1**	**R 7 001 267.49**	**2**	**R 12 635 131.53**	**4**

Table 3.1.4 Salaries, Overtime, Home-Owners Allowance and Medical Aid by salary band for the period 1 April 2021 and 31 March 2022

Salary band	Salaries		Overtime		Home-Owners Allowance		Medical Aid	
	Amount	Salaries as a % of personnel costs	Amount	Overtime as a % of personnel costs	Amount	HOA as a % of personnel costs	Amount	Medical aid as a % of personnel costs
Lower skilled (Levels 1-2)	R 3 768 492.00	54	R 391 338.13	6	R 492 986.51	7	R 865 837.50	12
Skilled (Levels 3-5)	R 10 482 959.51	61	R 836 973.71	5	R 921 728.79	5	R 1 680 025.00	10
Highly skilled production (Levels 6-8)	R 50 666 509.78	69	R 1 047 962.38	1	R 2 411 059.42	3	R 4 686 516.50	6
Highly skilled supervision (Levels 9-12)	R 104 544 273.22	71	R 1 204 152.39	1	R 2 412 010.77	2	R 5 085 974.53	3
Senior and Top Management (Level 13-16)	R 30 571 718.76	66	R 0.00	0	R 645 486.00	1	R 316 778.00	1
Contract (Levels 1-2)	R 5 039 749.62	86	R 109 667.34	2	R 0.00	0	R 0.00	0
Contract (Levels 3-5)	R 1 322 024.50	63	R 130 404.65	6	R 0.00	0	R 0.00	0
Contract (Levels 6-8)	R 8 634 418.89	69	R 348 725.11	3	R 0.00	0	R 0.00	0
Contract (Levels 9-12)	R 1 997 573.07	66	R 42 714.86	1	R 0.00	0	R 0.00	0
Contract (Levels 13-16)	R 2 199 472.92	57	R 0.00	0	R 117 996.00	3	R 0.00	0
Total	**R 219 227 192.27**	**68**	**R 4 111 938.57**	**1**	**R 7 001 267.49**	**2**	**R 12 635 131.53**	**4**

3.2 Employment and Vacancies

The tables in this section summarise the position with regard to employment and vacancies.

The following tables summarise the number of posts on the establishment, the number of employees, the vacancy rate, and whether there are any staff that are additional to the establishment.

This information is presented in terms of three key variables:

- programme
- salary band
- critical occupations (see definition in notes below).

Departments have identified critical occupations that need to be monitored. In terms of current regulations, it is possible to create a post on the establishment that can be occupied by more than one employee. Therefore, the vacancy rate reflects the percentage of posts that are not filled.

Table 3.2.1 Employment and vacancies by programme as on 31 March 2022

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Administration	221	202	9	34
Sustainable Resource Management	115	100	13	11
Assets & Liability Management	58	54	7	1
Financial Governance	174	148	15	11
Total	**568**	**504**	**11**	**57**

Table 3.2.2 Employment and vacancies by salary band as on 31 March 2022

Salary band	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Lower skilled (Levels 1-2)	38	36	5	14
Skilled (Levels 3-5)	71	64	10	42
Highly skilled production (Levels 6-8)	191	167	13	1
Highly skilled supervision (Levels 9-12)	224	197	12	0
MEC & Senior management (Levels 13-16)	44	40	9	0
Total	**568**	**504**	**11**	**57**

Table 3.2.3 Employment and vacancies by critical occupations as on 31 March 2022

Critical Occupations	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Administrative Related	12	11	8	0
Cleaners In Offices Workshops Hospitals Etc.	41	39	5	0
Client Inform Clerks (Switchboard, Reception, Information Clerks)	1	1	0	0
Communication and Information Related	1	1	0	0
Computer Programmers.	1	0	100	0
Economists	2	2	0	0
Finance and Economics Related	61	53	13	0
Financial and Related Professionals	215	186	14	0
Financial Clerks and Credit Controllers	28	25	11	0
General Legal Administration & Rel. Professionals	1	1	0	0

Critical Occupations	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Head Of Department/ Chief Executive Officer	1	1	0	0
Human Resources & Organisational Development & Related Prof	34	32	6	0
Human Resources Clerks	6	5	17	0
Information Technology Related	2	1	50	0
Language Practitioners Interpreters & Other Communication	6	6	0	0
Library Mail and Related Clerks	12	11	8	0
Light Vehicle Drivers	10	9	10	0
Logistical Support Personnel	1	1	0	0
Material-Recording and Transport Clerks	3	3	0	0
Messengers Porters And Deliverers	6	6	0	14
Other Administrative & Related Clerks and Organisers	33	29	12	42
Other Information Technology Personnel.	3	3	0	0
Other Occupations	1	1	0	0
Professional Nurse	1	1	0	1
Risk Management and Security Services	4	2	50	0
Secretaries & Other Keyboard Operating Clerks	39	35	10	0
Security Officers	1	1	0	0
Senior Managers	42	38	10	0
Total	**568**	**504**	**11**	**57**

3.3 Filling of SMS Posts

The tables in this section provide information on employment and vacancies as it relates to members of the Senior Management Service by salary level. It also provides information on advertising and filling of SMS posts, reasons for not complying with prescribed timeframes and disciplinary steps taken.

Table 3.3.1 SMS post information as on 31 March 2022

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% Of SMS posts filled	Total number of SMS posts vacant	% Of SMS posts vacant
Director-General/ Head of Department	1	1	100	0	0
Salary Level 15	2	1	50	1	50
Salary Level 14	8	8	100	0	0
Salary Level 13	32	29	91	3	9
Total	**43**	**39**	**91**	**4**	**9**

Table 3.3.2 SMS post information as on 30 September 2021

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% Of SMS posts filled	Total number of SMS posts vacant	% Of SMS posts vacant
Director-General/ Head of Department	1	1	100	0	0
Salary Level 15	2	1	50	1	50
Salary Level 14	8	8	100	0	0
Salary Level 13	32	27	82	5	18
Total	**43**	**37**	**84**	**6**	**14**

Table 3.3.3 Advertising and filling of SMS posts for the period 1 April 2021 and 31 March 2022

SMS Level	Advertising		Filling of Posts
	Number of vacancies per level advertised in 6 months of becoming vacant	Number of vacancies per level filled in 6 months of becoming vacant	Number of vacancies per level not filled in 6 months but filled in 12 months
Director-General/ Head of Department	0	0	0
Salary Level 15	0	0	0
Salary Level 14	0	0	0
Salary Level 13	3	2	1
Total	**3**	**2**	**1**

Table 3.3.4 Reasons for not having complied with the filling of funded vacant SMS - Advertised within 6 months and filled within 12 months after becoming vacant for the period 1 April 2021 and 31 March 2022

Reasons for vacancies not advertised within six months
None, posts were advertised.
Reasons for vacancies not filled within twelve months
Could not find suitable candidates and post had to be re-advertised

Table 3.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2021 and 31 March 2022

Reasons for vacancies not advertised within six months
None, posts were advertised.
Reasons for vacancies not filled within twelve months
None taken, beyond the control of the Department

3.4 Job Evaluation

Within a nationally determined framework, executing authorities may evaluate or re-evaluate any job in his or her organisation. In terms of the Regulations all vacancies on salary levels 9 and higher must be evaluated before they are filled. The following table summarises the number of jobs that were evaluated during the year under review. The table also provides statistics on the number of posts that were upgraded or downgraded.

Table 3.4.1 Job Evaluation by Salary band for the period 1 April 2021 and 31 March 2022

Salary band	Number of posts on approved establishment	Number of Jobs Evaluated	% Of posts evaluated by salary bands	Posts Upgraded		Posts downgraded	
				Number	% Of posts evaluated	Number	% Of posts evaluated
Lower Skilled (Levels1-2)	38	0	0	0	0	0	0
Skilled (Levels 3-5)	71	0	0	0	0	0	0
Highly skilled production (Levels 6-8)	191	0	0	0	0	0	0
Highly skilled supervision (Levels 9-12)	224	0	0	0	0	0	0
Senior Management Service Band A	33	0	0	0	0	0	0
Senior Management Service Band B	7	0	0	0	0	0	0
Senior Management Service Band C	2	0	0	0	0	0	0
Senior Management Service Band D	1	0	0	0	0	0	0
MEC	1	0	0	0	0	0	0
Total	**568**	**0**	**0**	**0**	**0**	**0**	**0**

The following table provides a summary of the number of employees whose positions were upgraded due to their post being upgraded. The number of employees might differ from the number of posts upgraded since not all employees are automatically absorbed into the new posts and some of the posts upgraded could also be vacant.

Table 3.4.2 Profile of employees whose positions were upgraded due to their posts being upgraded for the period 1 April 2021 and 31 March 2022

Gender	African	Asian	Coloured	White	Total
Female	0	0	0	0	0
Male	0	0	0	0	0
Total	**0**	**0**	**0**	**0**	**0**

Employees with a disability	0

The following table summarises the number of cases where remuneration bands exceeded the grade determined by job evaluation. Reasons for the deviation are provided in each case.

Table 3.4.3 Employees with salary levels higher than those determined by job evaluation by occupation for the period 1 April 2021 and 31 March 2022

Occupation	No. of Employees	Job Evaluation Level	Remuneration Level	Reason for Deviation
Administrative Related	2	11	12	1 x Employee was upgraded in 2007 in line with outcome of JE conducted on the structure of 2007. In 2012 post was evaluated again after approval of new structure. DPSA implemented new directives from 2013 stating that posts under Administration must be consulted with them. DPSA lowered the level of the post. The employees were however already on the higher level before the new directives from DPSA 1 x Employee was upgraded in 2013 in line with outcome of JE conducted on the structure of 2013. In 2019 was matched and placed against post in Admin on level as instructed by DPSA
Cleaners	2	2	3	The officials qualified after 20 years on level 2 to move to level 3 through grade progression
Communication and Information Related	1	11	12	Employee was upgraded in 2007 in line with outcome of JE conducted on the structure of 2007. In 2012 post was evaluated again after approval of new structure. DPSA implemented new directives from 2013 stating that posts under Administration must be consulted with them. DPSA lowered the level of the post. The employee was however already on the higher level before the new directives from DPSA

Occupation	No. of Employees	Job Evaluation Level	Remuneration Level	Reason for Deviation
Finance and Economic Related	1	11	12	Employee was upgraded in 2013 in line with outcome of JE conducted on the structure of 2013. DPSA implemented new directives from 2018 providing the benchmarked levels for posts in Core Functions in Provincial Treasuries. DPSA lowered the level of the post. In 2019 the specific unit was restructured. Staff was matched and placed in 2022 on the new structure after office accommodation became available in the new districts that was created in 2019. She was matched against a vacant DD post that was created on the level as instructed by DPSA
Financial and Related Professionals	3	9	10	1 x Employee was upgraded in 2007 in line with outcome of JE conducted on the structure of 2007. In 2012 post was evaluated again after approval of new structure. DPSA implemented new directives from 2013 stating that posts under Administration must be consulted with them. DPSA lowered the level of the post. The employee was however already on the higher level before the new directives from DPSA 1 x Employee moved to higher level after 15 years due to Grade Progression 1 x Employee was upgraded in 2013 in line with outcome of JE conducted on the structure of 2013. DPSA implemented new directives from 2018 providing the benchmarked levels for posts in Core Functions in Provincial Treasuries. DPSA lowered the level of the post. In 2019 the specific unit was restructured. Staff was matched and placed in 2022 on the new structure after office accommodation became available in the new districts that was created in 2019. He was matched against a vacant AD post that was created on the level as instructed by DPSA
Financial and Related Professionals	1	11	12	Employee was upgraded in 2013 in line with outcome of JE conducted on the structure of 2013. DPSA implemented new directives from 2018 providing the benchmarked levels for posts in Core Functions in Provincial Treasuries. DPSA lowered the level of the post. In 2019 the specific unit was restructured. Staff was matched and placed in 2022 on the new structure after office accommodation became available in the new districts that was created in 2019. He was swopped with another employee on a DD post on the level instructed by DPSA
Financial Clerks and Credit Controllers	3	5	6	1 x Employee was already on SL6 when the post was graded on SL5 by DPSA in the benchmark/ coordination they conducted. In terms of legislation the salary cannot be reduced. 2 x Employee moved to higher level after 15 years through grade progression
Human Resources & Organisational Development & Relate Professionals	2	9	10	1 x Employee was upgraded in 2007 in line with outcome of JE conducted on the structure of 2007. In 2012 post was evaluated again after approval of new structure. DPSA implemented new directives from 2013 stating that posts under Administration must be consulted with them. DPSA lowered the level of the post. The employees were however already on the higher level before the new directives from DPSA 1 x Employee moved to higher level after 12 years through accelerated grade progression

Occupation	No. of Employees	Job Evaluation Level	Remuneration Level	Reason for Deviation
Human Resources & Organisational Development & Relate Professionals	3	11	12	Employees were upgraded in 2007 in line with outcome of JE conducted on the structure of 2007. In 2012 post was evaluated again after approval of new structure. DPSA implemented new directives from 2013 stating that posts under Administration must be consulted with them. DPSA lowered the level of the post. The employees were however already on the higher level before the new directives from DPSA
Language Practitioners Interpreters & Other Communication	1	9	10	Employee was upgraded in 2007 in line with outcome of JE conducted on the structure of 2007. In 2012 post was evaluated again after approval of new structure. DPSA implemented new directives from 2013 stating that posts under Administration must be consulted with them. DPSA lowered the level of the post. The employee was however already on the higher level before the new directives from DPSA
Total number of employees whose salaries exceeded the level determined by job evaluation				**19**
Percentage of total employed				**3.77%**

The following table summarises the beneficiaries of the above in terms of race, gender, and disability.

Table 3.4.4 Profile of employees who have salary levels higher than those determined by job evaluation for the period 1 April 2021 and 31 March 2022

Gender	African	Asian	Coloured	White	Total
Female	10	1	0	1	12
Male	7	0	0	0	7
Total	**17**	**1**	**0**	**1**	**19**

Employees with a disability	1	0	0	0	1

3.5 Employment Changes

This section provides information on changes in employment over the financial year. Turnover rates provide an indication of trends in the employment profile of the department. The following tables provide a summary of turnover rates by salary band and critical occupations (see definition in notes below).

Table 3.5.1 Annual turnover rates by salary band for the period 1 April 2021 and 31 March 2022

Salary band	Number of employees at beginning of period - 1 April 2021	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Lower skilled (Levels 1-2)	34	0	1	3
Skilled (Levels 3-5)	60	2	3	5
Highly skilled production (Levels 6-8)	159	12	17	11
Highly skilled supervision (Levels 9-12)	194	14	16	8
Senior Management Service Band A (Level 13)	22	5	1	5
Senior Management Service Band B (Level 14)	8	0	1	13
Senior Management Service Band C (Level 15)	1	0	0	0
MEC & Senior Management Service Band D (Level 16)	1	0	0	0
Contracts	69	131	110	159
Periodical Appointments	15	15	15	100
Abnormal Appointment	0	0	0	0
Total	**563**	**179**	**164**	**29**

Table 3.5.2 Annual turnover rates by critical occupation for the period 1 April 2021 and 31 March 2022

Critical Occupation	Number of employees at beginning of period - 1 April 2021	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Administrative Related	10	3	2	20
Cleaners In Offices Workshops Hospitals Etc.	40	2	2	5
Client Inform Clerks (Switchboard, Reception, Information Clerks)	2	0	0	0
Communication and Information Related	1	0	0	0
Computer Programmers.	1	0	0	0
Economists	2	0	0	0
Finance and Economics Related	50	4	3	6
Financial and Related Professionals	215	40	56	26
Financial Clerks and Credit Controllers	28	4	7	25
General Legal Administration & Rel. Professionals	0	1	0	0
Head Of Department/ Chief Executive Officer	1	0	0	0
Human Resources & Organisational Development & Related Prof	32	3	4	13
Human Resources Clerks	6	2	3	50
Information Technology Related	2	0	1	50
Language Practitioners Interpreters & Other Communication	6	0	0	0
Library Mail and Related Clerks	11	2	1	9
Light Vehicle Drivers	10	1	2	20
Logistical Support Personnel	1	0	0	0
Material-Recording and Transport Clerks	3	0	0	0
Messengers Porters And Deliverers	19	14	17	90
Other Administrative & Related Clerks and Organisers	43	75	51	119
Other Information Technology Personnel.	3	0	0	0
Other Occupations	1	0	0	0

Critical Occupation	Number of employees at beginning of period - 1 April 2021	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Professional Nurse	2	1	1	50
Risk Management and Security Services	4	0	2	50
Secretaries & Other Keyboard Operating Clerks	31	8	5	16
Security Officers	1	0	0	0
Senior Managers	38	19	7	18
Total	**563**	**179**	**164**	**29**

The table below identifies the major reasons why staff left the department.

Table 3.5.3 Reasons why staff left the department for the period 1 April 2021 and 31 March 2022

Termination Type	Number	% Of Total Resignations
Death	0	0
Resignation	27	17
Expiry of contract	116	71
Dismissal – operational changes	0	0
Dismissal – misconduct	2	1
Dismissal – inefficiency	0	0
Discharged due to ill-health	1	1
Retirement	12	7
Transfer to other Public Service Departments	6	4
Other	0	0
Total	**164**	**100**
Total number of employees who left as a % of total employment		**29**

Table 3.5.4 Promotions by critical occupation for the period 1 April 2021 and 31 March 2022

Occupation	Employees 1 April 2021	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Administrative Related	10	0	0	12	120
Cleaners In Offices Workshops Hospitals Etc.	40	0	0	41	103
Client Inform Clerks (Switchboard, Reception, Information Clerks)	2	0	0	1	50
Communication and Information Related	1	0	0	1	100
Computer Programmers.	1	0	0	0	0
Economists	2	0	0	3	150
Finance and Economics Related	50	2	4	49	98
Financial and Related Professionals	215	3	1	187	87
Financial Clerks and Credit Controllers	28	0	0	24	86
General Legal Administration & Rel. Professionals	0	0	0	1	0
Head Of Department/ Chief Executive Officer	1	0	0	1	100
Human Resources & Organisational Development & Related Prof	32	0	0	31	97
Human Resources Clerks	6	0	0	5	83
Information Technology Related	2	0	0	1	50
Language Practitioners Interpreters & Other Communication	6	0	0	6	100
Library Mail and Related Clerks	11	0	0	11	100
Light Vehicle Drivers	10	0	0	9	90
Logistical Support Personnel	1	0	0	1	100
Material-Recording and Transport Clerks	3	0	0	3	100
Messengers Porters And Deliverers	19	0	0	20	105
Other Administrative & Related Clerks and Organisers	43	0	0	72	167

Occupation	Employees 1 April 2021	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Other Information Technology Personnel.	3	0	0	3	100
Other Occupations	1	0	0	0	0
Professional Nurse	2	0	0	2	100
Risk Management and Security Services	4	0	0	3	75
Secretaries & Other Keyboard Operating Clerks	31	0	0	32	103
Security Officers	1	0	0	1	100
Senior Managers	38	2	5	36	95
Total	**563**	**7**	**1**	**556**	**99**

Table 3.5.5 Promotions by salary band for the period 1 April 2021 and 31 March 2022

Salary Band	Employees 1 April 2021	Promotions to another salary level	Salary band promotions as a % of employees by salary level	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Lower skilled (Levels 1-2)	34	0	0	34	100
Skilled (Levels 3-5)	60	0	0	58	97
Highly skilled production (Levels 6-8)	159	0	0	159	100
Highly skilled supervision (Levels 9-12)	194	6	3	189	97
Senior management (Levels 13-16)	32	1	3	36	113
Contracts	69	0	0	80	116
Periodical Appointments	15	0	0	0	0
Abnormal Appointment	0	0	0	0	0
Total	**563**	**7**	**1**	**556**	**99**

3.6 Employment Equity

Table 3.6.1 Total number of employees (including employees with disabilities) in each of the following occupational categories as on 31 March 2022

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Legislators, senior officials, and managers	17	1	2	2	14	2	1	1	40
Professionals	120	3	0	2	154	3	3	4	289
Technicians and associate professionals	4	2	0	0	6	1	0	1	14
Clerks	40	2	0	1	106	2	2	0	153
Service and sales workers	1	0	0	0	2	0	0	0	3
Skilled agriculture and fishery workers	0	0	0	0	0	0	0	0	0
Craft and related trades workers	0	0	0	0	0	0	0	0	0
Plant and machine operators and assemblers	7	1	0	0	1	0	0	0	9
Elementary occupations	16	0	0	0	42	2	0	0	60
Non-Permanent Workers	2	0	0	1	0	0	0	0	3
Total	**207**	**9**	**2**	**6**	**325**	**10**	**6**	**6**	**571**
Employees with disabilities	4	1	0	0	5	1	0	1	**12**

Table 3.6.2 Total number of employees (including employees with disabilities) in each of the following occupational bands as on 31 March 2022

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Exception - Political Office Bearers	0	0	0	0	1	0	0	0	1
Top Management	1	0	1	0	0	0	0	0	2
Senior Management	17	1	1	2	13	2	1	1	38
Professionally qualified and experienced specialists and mid-management	73	5	0	2	71	3	3	4	161

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	79	2	0	1	163	3	1	1	250
Semi-skilled and discretionary decision making	24	1	0	0	41	0	1	0	67
Unskilled and defined decision making	11	0	0	0	36	2	0	0	49
Non-Permanent Workers	2	0	0	1	0	0	0	0	3
Total	**207**	**9**	**2**	**6**	**325**	**10**	**6**	**6**	**571**
Employees with disabilities	4	1	0	0	5	1	0	1	**12**

Table 3.6.3 Recruitment for the period 1 April 2021 to 31 March 2022

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	0	0	0	0	0	0	0	0	0
Senior Management	2	0	0	0	2	1	0	0	5
Professionally qualified and experienced specialists and mid-management	8	0	0	0	5	1	0	0	14
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	21	1	0	0	24	0	0	0	46
Semi-skilled and discretionary decision making	5	0	0	0	4	0	1	0	10
Unskilled and defined decision making	32	0	0	0	55	1	1	0	89
Non-Permanent Workers	5	1	0	5	4	0	0	0	15
Total	73	2	0	5	94	3	2	0	179
Transfers to the Department	0	0	0	0	0	0	0	0	**0**
Total including transfers to the Department	**73**	**2**	**0**	**5**	**94**	**3**	**2**	**0**	**179**
Employees with disabilities	0	0	0	0	0	1	0	0	**1**

Table 3.6.4 Promotions for the period 1 April 2021 to 31 March 2022

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	0	0	0	0	0	0	0	0	0
Senior Management	1	0	0	0	0	0	0	0	1
Professionally qualified and experienced specialists and mid-management	2	0	0	0	4	0	0	0	6
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	0	0	0	0	0	0	0	0	0
Semi-skilled and discretionary decision making	0	0	0	0	0	0	0	0	0
Unskilled and defined decision making	0	0	0	0	0	0	0	0	0
Total	**3**	**0**	**0**	**0**	**4**	**0**	**0**	**0**	**7**
Employees with disabilities	0	0	0	0	0	0	0	0	**0**

Table 3.6.5 Terminations for the period 1 April 2021 to 31 March 2022

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	0	0	0	0	0	0	0	0	0
Senior Management	3	0	0	0	0	0	0	0	3
Professionally qualified and experienced specialists and mid-management	7	0	0	0	4	0	0	0	11
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	30	1	0	0	27	0	0	0	58
Semi-skilled and discretionary decision making	4	0	0	0	3	0	1	0	8
Unskilled and defined decision making	19	0	0	0	43	1	0	0	63
Non-Permanent Worker	7	0	0	3	3	1	0	1	15
Total	**70**	**1**	**0**	**3**	**80**	**2**	**1**	**1**	**158**
Transfers out of the Department	2	0	0	0	4	0	0	0	6
Total including transfers out of the Department	**72**	**1**	**0**	**3**	**84**	**2**	**1**	**1**	**164**
Employees with Disabilities	1	0	0	0	0	0	0	0	**1**

Table 3.6.6 Disciplinary action for the period 1 April 2021 to 31 March 2022

Disciplinary action	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Final Written Warning	1	0	0	0	0	0	0	0	1
Suspension without salary	1	0	0	0	1	0	0	0	2
Dismissal	1	0	0	0	0	1	0	0	2
Not Guilty	1	0	0	0	0	0	0	0	1
Total	**4**	**0**	**0**	**0**	**1**	**1**	**0**	**0**	**6**

Table 3.6.7 Skills development for the period 1 April 2021 to 31 March 2022

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Clerks	52	0	0	0	77	0	1	0	130
Craft and related trades workers	0	0	0	0	0	0	0	0	0
Elementary occupations	0	0	0	0	0	0	0	0	0
Legislators, senior officials, and managers	3	0	0	0	3	0	2	0	8
Plant and machine operators and assemblers	0	0	0	0	0	0	0	0	0
Professionals	11	0	0	1	5	0	0	0	17
Service and sales workers	0	0	0	0	0	0	0	0	0
Skilled agriculture and fishery workers	0	0	0	0	0	0	0	0	0
Technicians and associate professionals	10	0	0	0	7	1	0	0	18
Total	**76**	**0**	**0**	**1**	**92**	**1**	**3**	**0**	**173**
Employees with disabilities	0	0	0	0	0	0	0	0	**0**

3.7 Signing of Performance Agreements by SMS Members

All members of the SMS must conclude and sign performance agreements within specific timeframes. Information regarding the signing of performance agreements by SMS members, the reasons for not complying within the prescribed timeframes and disciplinary steps taken is presented here.

Table 3.7.1 Signing of Performance Agreements by SMS members as on 31 May 2021

SMS Level	Total number of funded SMS posts on 01 April 2021	Total number of SMS members on 01 April 2021	Total number of signed performance agreements	Signed performance agreements as % of total number of SMS members
Director-General/ Head of Department	1	1	1	100
Salary Level 15	2	1	1	100
Salary Level 14	8	8	8	100
Salary Level 13	32	26	26	100
Total	**43**	**36**	**36**	**100**

Table 3.7.2 Reasons for not having concluded Performance agreements for all SMS members as on 31 May 2021

Reasons
Not applicable. All signed by 31 May 2021

Table 3.7.3 Disciplinary steps taken against SMS members for not having concluded Performance agreements as on 31 May 2021

Reasons
Not applicable. All signed by 31 May 2021

3.8 Performance Rewards

To encourage good performance, the department has granted the following performance rewards during the year under review. The information is presented in terms of race, gender, disability, salary bands and critical occupations (see definition in notes below).

Table 3.8.1 Performance Rewards by Race, Gender, and Disability for the period 1 April 2021 to 31 March 2022

Race	Gender	Beneficiary Profile			Cost	
		No. of Beneficiaries	Number of employees	% Of total within group	Cost	Average cost per employee
African	Female	68	321	21	R 704 038.62	R 10 353.50
	Male	39	204	19	R 664 590.31	R 17 040.80
Coloured	Female	3	9	33	R 45 979.55	R 15 326.50
	Male	0	9	0	R 0.00	R 0.00
Indian	Female	2	5	40	R 40 563.36	R 20 281.70
	Male	0	2	0	R 0.00	R 0.00
White	Female	1	6	17	R 57 324.12	R 57 324.10
	Male	0	5	0	R 0.00	R 0.00
Total		**113**	**561**	**20**	**R 1 512 495.96**	**R 13 384.90**

Table 3.8.2 Performance Rewards by salary band for personnel below Senior Management Service for the period 1 April 2021 to 31 March 2022

Salary Band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	No. of Beneficiaries	Number of employees	% Of total within salary bands	Total Cost	Average cost per employee	
Lower Skilled (Levels 1-2)	33	33	100	R 137 573.26	R 4 168.90	0
Skilled (level 3-5)	18	59	31	R 122 902.22	R 6 827.90	0
Highly skilled production (level 6-8)	22	153	14	R 351 378.45	R 15 971.70	0
Highly skilled supervision (level 9-12)	39	192	20	R 878 856.15	R 22 534.80	0
Contract (Levels 1-12)	0	84	0	R 0.00	R 0.00	0
Total	**112**	**521**	**22**	**R 1 490 710.08**	**R 13 309.90**	**0**

Table 3.8.3 Performance Rewards by critical occupation for the period 1 April 2021 to 31 March 2022

Critical Occupation	Beneficiary Profile			Cost	
	No. of Beneficiaries	Number of employees	% Of total within occupation	Total Cost	Average Cost per employee
Administrative Related	1	11	9	R 44 236.42	R 44 236.40
Cleaners In Offices Workshops Hospitals Etc.	36	39	92	R 152 294.59	R 4 230.40
Client Inform Clerks (Switchboard, Reception, Inform Clerks)	0	1	0	R 0.00	R 0.00
Communication And Information Related	0	1	0	R 0.00	R 0.00
Economists	0	2	0	R 0.00	R 0.00
Finance and Economics Related	8	52	15	R 200 789.98	R 25 098.70
Financial and Related Professionals	23	187	12	R 375 766.43	R 16 337.70
Financial Clerks and Credit Controllers	5	25	20	R 78 635.96	R 15 727.20

Critical Occupation	Beneficiary Profile			Cost	
	No. of Beneficiaries	Number of employees	% Of total within occupation	Total Cost	Average Cost per employee
General Legal Administration & Rel. Professionals	0	1	0	R 0.00	R 0.00
Head Of Department/Chief Executive Officer	0	1	0	R 0.00	R 0.00
Human Resources & Organisational Development & Relate Professionals	15	32	47	R 301 790.32	R 20 119.40
Human Resources Clerks	1	5	20	R 10 025.99	R 10 026.00
Information Technology Related	1	1	100	R 37 916.93	R 37 916.90
Language Practitioners Interpreters & Other Communication	4	6	67	R 98 870.58	R 24 717.60
Library Mail and Related Clerks	1	11	9	R 10 636.42	R 10 636.40
Light Vehicle Drivers	4	9	44	R 22 024.92	R 5 506.20
Logistical Support Personnel	1	1	100	R 11 195.01	R 11 195.00
Material-Recording and Transport Clerks	0	3	0	R 0.00	R 0.00
Messengers Porters And Deliverers	1	20	5	R 8 258.04	R 8 258.00
Other Administrative & Related Clerks and Organisers	1	71	1	R 23 277.96	R 23 278.00
Other Information Technology Personnel	0	3	0	R 0.00	R 0.00
Other Occupations	0	1	0	R 0.00	R 0.00
Professional Nurse	1	2	50	R 34 954.20	R 34 954.20
Risk Management and Security Services	0	2	0	R 0.00	R 0.00
Secretaries & Other Keyboard Operating Clerks	9	35	26	R 80 036.33	R 8 892.90
Security Officers	0	1	0	R 0.00	R 0.00
Senior Managers	1	38	3	R 21 785.88	R 21 785.90
Total	**113**	**561**	**20**	**R 1 512 495.96**	**R 13 384.90**

Table 3.8.4 Performance related rewards (cash bonus), by salary band for Senior Management Service for the period 1 April 2021 to 31 March 2022

Salary Band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	No. of Beneficiaries	Number of employees	% Of total within salary bands	Total Cost	Average cost per employee	
Senior Management Service Band A (Level 13)	1	28	4	R 21 785.88	R 21 785.90	0
Senior Management Service Band B (Level 14)	0	8	0	R 0.00	R 0.00	0
Senior Management Service Band C (Level 15)	0	1	0	R 0.00	R 0.00	0
Senior Management Service Band D (Level 16)	0	1	0	R 0.00	R 0.00	0
Contract (Levels 13-16)	0	1	0	R 0.00	R 0.00	0
Total	**1**	**39**	**3**	**R 21 785.88**	**R 21 785.90**	**0**

3.9 Foreign Workers

The tables below summarise the employment of foreign nationals in the department in terms of salary band and major occupation.

Table 3.9.1 Foreign workers by salary band for the period 1 April 2021 to 31 March 2022

Salary Band	1 April 2021		31 March 2022		Change	
	Number	% Of total	Number	% Of total	Number	% Change
Lower skilled (Levels 1-2)	0	0	0	0	0	0
Skilled (Levels 3-5)	0	0	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	0	0	0	0
Highly skilled supervision (Levels 9-12)	1	100	1	100	0	0
Senior Management (Level 13-16)	0	0	0	0	0	0
Contract (Levels 1-2)	0	0	0	0	0	0

Salary Band	1 April 2021		31 March 2022		Change	
	Number	% Of total	Number	% Of total	Number	% Change
Contract (Levels 3-5)	0	0	0	0	0	0
Contract (Levels 6-8)	0	0	0	0	0	0
Contract (Levels 9-12)	0	0	0	0	0	0
Periodical Appointments	0	0	0	0	0	0
Abnormal Appointment	0	0	0	0	0	0
Total	**1**	**100**	**1**	**100**	**0**	**0**

Table 3.9.2 Foreign workers by major occupation for the period 1 April 2021 to 31 March 2022

Major Occupation	1 April 2021		31 March 2022		Change	
	Number	% Of total	Number	% Of total	Number	% Change
Finance and Economics Related	1	100	1	100	0	0
Total	**1**	**100**	**1**	**100**	**0**	**0**

3.10 Leave utilisation

The Public Service Commission identified the need for careful monitoring of sick leave within the public service. The following tables provide an indication of the use of sick leave and disability leave. In both cases, the estimated cost of the leave is also provided.

Table 3.10.1 Sick leave for the period 1 January 2021 to 31 December 2021

Salary Band	Total days	% Days with medical certification	No. of employees using sick leave	% Of total employees using sick leave	Average days per employee	Estimated Cost
Lower skilled (Levels 1-2)	299	87	58	15	5	R 142 703.08
Skilled (Levels 3-5)	322	84	36	9	9	R 299 302.21
Highly skilled production (Levels 6-8)	980	83	129	34	8	R 1 628 944.18
Highly skilled supervision (Levels 9-12)	1067	88	142	37	8	R 3 125 147.18
Senior management (Levels 13-16)	150	90	18	5	8	R 679 661.55
Total	**2818**	**86**	**383**	**100**	**7**	**R 5 875 758.20**

Table 3.10.2 Disability leave (temporary and permanent) for the period 1 January 2021 to 31 December 2021

Salary Band	Total Days	% Days with medical certification	No. of employees using Disability Leave	% Of total employees using Disability Leave	Average days per employee	Estimated Cost
Lower skilled (Levels 1-2)	2	100	1	5	2	R 767.28
Skilled (Levels 3-5)	23	100	2	11	12	R 21 039.91
Highly skilled production (Levels 6-8)	138	100	9	47	15	R 217 077.99
Highly skilled supervision (Levels 9-12)	357	100	7	37	51	R 1 189 406.28
Senior management (Levels 13-16)	0	0	0	0	0	R 0.00
Total	**520**	**100**	**19**	**100**	**27**	**R 1 428 291.46**

The table below summarises the utilisation of annual leave. The wage agreement concluded with trade unions in the PSCBC in 2000 requires management of annual leave to prevent high levels of accrued leave being paid at the time of termination of service.

Table 3.10.3 Annual Leave for the period 1 January 2021 to 31 December 2021

Salary band	Total days taken	Number of Employees using annual leave	Average per employee
Lower skilled (Levels 1-2)	1619.92	136	12
Skilled (Levels 3-5)	1631	74	22
Highly skilled production (Levels 6-8)	4395	187	24
Highly skilled supervision (Levels 9-12)	5297.25	207	26
Senior management (Levels 13-16)	831	38	22
Total	**13774.17**	**642**	**21**

Table 3.10.4 Capped leave for the period 1 January 2021 to 31 December 2021

Salary band	Total days of capped leave taken	Number of Employees using capped leave	Average number of days taken per employee	Average capped leave per employee as on 31 March 2022
Lower skilled (Levels 1-2)	0	0	0	0
Skilled (Levels 3-5)	0	0	0	4
Highly skilled production (Levels 6-8)	0	0	0	6
Highly skilled supervision (Levels 9-12)	0	0	0	5
Senior management (Levels 13-16)	0	0	0	1
Total	**0**	**0**	**0**	**5**

The following table summarise payments made to employees as a result of leave that was not taken.

Table 3.10.5 Leave payouts for the period 1 April 2021 and 31 March 2022

Reason	Total Amount	No. of Employees	Average payment per employee
Leave payout for 2021/22 due to non-utilisation of leave for the previous cycle [LEAVE DISCOUNTING (UNUSED LEAVE CR)]	R 891 312.40	21	R 42 443.00
Capped leave payouts on termination of service for 2021/22 (LEAVE GRATUITY)	R 0.00	0	R 0.00
Current leave payout on termination of service for 2021/22 [LEAVE DISCOUNTING \ GRATUITY (UNUSED LEAVE CR)]	R 2 380 107.16	26	R 91 543.00
Total	**R 3 271 419.56**	**47**	**R 69 605.00**

3.11 HIV/AIDS & Health Promotion Programmes

Table 3.11.1 Steps taken to reduce the risk of occupational exposure

Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any)	Key steps taken to reduce the risk
None	Universal Precautions All sections have access to well stocked first aid kits which have sterile gloves in them

Table 3.11.2 Details of Health Promotion and HIV/AIDS Programmes (tick the applicable boxes and provide the required information)

Question	Yes	No	Details, if yes
1. Has the department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position.	x		• Ms. D.T. Mafulako: Director: HRM & D
2. Does the department have a dedicated unit, or has it designated specific staff members to promote the health and well-being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose.	x		• Dedicated Unit with 8 full-time (EHWP Officials) • Annual budget R 5 778 000.00 all inclusive
3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/services of this Programme.	x		• Employee Health & Wellness Programme that covers HIV & AIDS, EAP (Wellness Management), OHS as well as Health and Productivity - which includes among others a Staff Clinic. • Counselling (individual, family, marital, group) trauma debriefing, crises interventions, management consultations, workshops & training, health presentations, (Programmes aimed at awareness, prevention, treatment & care). • Occupational Health and Safety services. • Have also launched Physical Activities Programme for the Department.

Question	Yes	No	Details, if yes
4. Has the department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent.	x		• Nkau Moatshe (Financial Governance) • Boitumelo Modibane (Financial Governance) • Connie Lefenya (Administration) • Lerato Khumalo (Asset & Liability Management) • Kelebogile Kgosi (Asset & Liability Management) • Joshua Motlhabane (Sustainable Resource Management) • The following are from EHWP: Thabo Ntshehi, Makazen Modise, Johannah Jonker, Mirriam Harry, Sister Elizabeth Mokgothu, Tinyiko Manganke, Keneilwe Lebelwane and Baitse Lekalaka
5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed.	x		• Supplements distributed on disclosure to EHWP Counsellors or the Professional nurse • Confidentiality is observed. • All policies are developed in compliance to relevant legislation which is non-discriminatory in all respects. • Reviewed Wellness Management, HIV and AIDS and TB Management and SHERQ policies.
6. Has the department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.	X		• HIV & AIDS and TB Management Policy • Supplement Distribution Guideline • Supplements distributed on disclosure to EHWP Counsellors or the Professional Nurse • Confidentiality is observed at all times
7. Does the department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have you achieved.	X		• HIV Counseling and Testing (HCT) is available on an ongoing basis and for 2021/2022 a total of 20 employees tested for HIV with the assistance of GEMS and in-house staff clinic. • Low intake on HIV testing was due to COVID-19 pandemic. • Employees are encouraged to continue to test in the Staff Clinic as well as during other departmental events.
8. Has the department developed measures/indicators to monitor & evaluate the impact of its health promotion programme? If so, list these measures/indicators.	X		• Impact Survey was done in 2014 and Needs Analysis survey done in 2015 and the results were shared with the Department.

3.12 Labour Relations

Table 3.12.1 Collective agreements for the period 1 April 2021 and 31 March 2022

Subject matter	Date
Agreement on the payment of salary adjustment in the public service for the financial year 2021/2022 (PSCBC)	Resolution 1 of 2021
Improvement of conditions of service: Compensation for official duties performed during meal intervals (GPSSBC)	Resolution 1 of 2021

The following table summarises the outcome of disciplinary hearings conducted within the department for the year under review.

Table 3.12.2 Misconduct and disciplinary hearings finalised for the period 1 April 2021 and 31 March 2022

Outcomes of disciplinary hearings	Number	% Of Total
Correctional counselling	0	0
Verbal warning	0	0
Written warning	0	0
Final written warning	1	17
Suspended without pay	2	33
Fine	0	0
Demotion	0	0
Dismissal	2	33
Not guilty	1	17
Case withdrawn	0	0
Total	**6**	**100**

Table 3.12.3 Types of misconduct addressed at disciplinary hearings for the period 1 April 2021 and 31 March 2022

Type of misconduct	Number	% Of Total
Unauthorised Removal of State Property	3	50
Absenteeism	1	17
Fraudulent Misrepresentation	1	17
Unauthorised Use of state Property	1	17
Total	**6**	**100**

Table 3.12.4 Grievances logged for the period 1 April 2021 and 31 March 2022

Grievances	Number	% Of Total
Number of grievances resolved	2	100
Number of grievances not resolved	0	0
Total number of grievances lodged	**2**	**100**

Table 3.12.5 Disputes logged with Councils for the period 1 April 2021 and 31 March 2022

Disputes	Number	% Of Total
Number of disputes upheld	0	0
Number of disputes dismissed	0	0
Total number of disputes lodged	**0**	**0**

Table 3.12.6 Strike actions for the period 1 April 2021 and 31 March 2022

Total number of persons working days lost	0
Total costs working days lost	R0.00
Amount recovered as a result of no work no pay	R0.00

Table 3.12.7 Precautionary suspensions for the period 1 April 2021 and 31 March 2022

Number of people suspended	0
Number of people whose suspension exceeded 30 days	0
Average number of days suspended	0
Cost of suspension(R'000)	R0.00

3.13 Skills development

This section highlights the efforts of the department with regard to skills development.

Table 3.13.1 Training needs identified for the period 1 April 2021 and 31 March 2022

Occupational category	Gender	Number of employees as at 1 April 2021	Training needs identified at start of the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and managers	Female	14	0	11	0	11
	Male	20	0	14	0	14
Professionals	Female	162	0	101	0	101
	Male	141	0	89	0	89
Technicians and associate professionals	Female	8	0	78	0	78
	Male	5	0	60	0	60
Clerks	Female	97	0	41	0	41
	Male	27	0	18	0	18
Service and sales workers	Female	3	0	0	0	0
	Male	2	0	0	0	0
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Plant and machine operators and assemblers	Female	1	0	0	0	0
	Male	9	0	0	0	0
Elementary occupations	Female	41	0	27	0	27
	Male	18	0	5	0	5

Occupational category	Gender	Number of employees as at 1 April 2021	Training needs identified at start of the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Non-permanent worker	Female	5	0	0	0	0
	Male	10	0	0	0	0
Sub Total	Female	**331**	**0**	**258**	**0**	**258**
	Male	**232**	**0**	**186**	**0**	**186**
Total		**563**	**0**	**444**	**0**	**444**

Table 3.13.2 Training provided for the period 1 April 2021 and 31 March 2022

Occupational category	Gender	Number of employees as at 1 April 2021	Training provided within the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and managers	Female	14	0	5	0	5
	Male	20	0	3	0	3
Professionals	Female	162	0	5	0	5
	Male	141	0	12	0	12
Technicians and associate professionals	Female	8	12	8	0	20
	Male	5	2	10	0	12
Clerks	Female	97	0	78	0	78
	Male	27	0	52	0	52
Service and sales workers	Female	3	0	0	0	0
	Male	2	0	0	0	0
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Plant and machine operators and assemblers	Female	1	0	0	0	0
	Male	9	0	0	0	0
Elementary occupations	Female	41	0	0	0	0
	Male	18	0	0	0	0
Non permanent worker	Female	5	0	0	0	0
	Male	10	0	0	0	0

Occupational category	Gender	Number of employees as at 1 April 2021	Training provided within the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Sub Total	Female	331	12	96	0	108
	Male	232	2	77	0	79
Total		563	14	173	0	187

3.14 Injury on duty

The following tables provide basic information on injury on duty.

Table 3.14.1 Injury on duty for the period 1 April 2021 and 31 March 2022

Nature of injury on duty	Number	% Of Total
Required basic medical attention only	13	100
Temporary Total Disablement	0	0
Permanent Disablement	0	0
Fatal	0	0
Total	13	100

3.15 Utilisation of Consultants

The following tables relates information on the utilisation of consultants in the department. In terms of the Public Service Regulations "consultant' means a natural or juristic person or a partnership who or which provides in terms of a specific contract on an ad hoc basis any of the following professional services to a department against remuneration received from any source:

(a) The rendering of expert advice;

(b) The drafting of proposals for the execution of specific tasks; and

(c) The execution of a specific task which is of a technical or intellectual nature but excludes an employee of a department.

Table 3.15.1 Report on consultant appointments using appropriated funds for the period 1 April 2021 and 31 March 2022

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
E2 Walker Technical Support	1	12 months	R 300 000.00
Supporting and Maintenance of E2 Financial System	1	12 months	R 1049 371.80
Supporting and Maintenance of the mainframe relating Database Administration	1	12 months	R 720 246.15
IT Consulting	1	3 months	R420 001.10
Irregular expenditure for Provincial Departments and Public Entities	8	3 years	R 3 113 838.28
Contract Management	19	3 years	R 13 983 803.80
Financial Accounting and Reporting on GRAP standards (mSCOA)	9	3 years	R 24 782 297.85
Development of financial recovery plans	3	3 months	R 7 794 908.50
Installation and maintenance of health and hygiene services	2	3 years	R 330 830.24
Physical security services	2	12 months	R 563 051.44
Service and Maintenance of the lifts	1	5 years	R 96 085.71

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
Administrative of ill Health and Sick leave	1	As and when required	R46 016.28
Qualification verification	1	As and when required	R115 347.50

Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
Thirteen (13)	50		R53 315 798.65

Table 3.15.2 Analysis of consultant appointments using appropriated funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2021 and 31 March 2022

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
Not Applicable			

Table 3.15.3 Report on consultant appointments using Donor funds for the period 1 April 2021 and 31 March 2022

Project title	Total Number of consultants that worked on project	Duration (Work days)	Donor and contract value in Rand
Not Applicable			

Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
Not Applicable			

Table 3.15.4 Analysis of consultant appointments using Donor funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2021 and 31 March 2022

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
Not Applicable			

3.16 Severance Packages

Table 3.16.1 Granting of employee-initiated severance packages for the period 1 April 2021 and 31 March 2022

Salary band	Number of applications received	Number of applications referred to the MPSA	Number of applications supported by MPSA	Number of packages approved by department
Lower skilled (Levels 1-2)	0	0	0	0
Skilled Levels 3-5)	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	0	0
Highly skilled supervision (Levels 9-12)	0	0	0	0
Senior management (Levels 13-16)	0	0	0	0
Total	**0**	**0**	**0**	**0**

PART E: FINANCIAL INFORMATION

1. REPORT OF THE AUDITOR GENERAL

This is the auditor's report as issued by AGSA.

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Report of the auditor-general to the North West Provincial Legislature on vote no. 7: Provincial Treasury

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the North West Provincial Treasury set out on pages 119 to 233, which comprise the appropriation statement, the statement of financial position as at 31 March 2022, and the statement of financial performance, statement of changes in net assets, and cash flow statement for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the North West Provincial Treasury as at 31 March 2022, and its financial performance and cash flows for the year then ended in accordance with the Modified Cash Standard (MCS) prescribed by National Treasury and the requirements of the Public Finance Management Act 1 of 1999 (PFMA) and the Division of Revenue Act 9 of 2021 (Dora).

Context for the opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of this auditor's report.

4. I am independent of the department in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other matter

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited supplementary schedules

7. The supplementary information set out on pages 234 to 243 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

Responsibilities of the accounting officer for the financial statements

8. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the MCS and the requirements of the PFMA and the Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

9. In preparing the financial statements, the accounting officer is responsible for assessing the department's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the department or to cease operations, or there is no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

10. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

11. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

12. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected programmes presented in the annual performance report. I performed procedures to identify findings but not to gather evidence to express assurance.

13. My procedures address the usefulness and reliability of the reported performance information, which must be based on the department's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the department enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.

14. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programme presented in the annual performance report of the department for the year ended 31 March 2022:

Programme	Pages in the annual performance report
Programme 2 – sustainable resource management	29 to 34

15. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

16. I did not identify any material findings on the usefulness and reliability of the reported performance information for the following programme:

Programme 2 – sustainable resource management

Other matter

17. I draw attention to the matter below.

Achievement of planned targets

18. Refer to the annual performance report on pages 22 to 46 for information on the achievement of planned targets for the year and management's explanations provided for the under and overachievement of targets.

Report on audit of compliance with legislation

Introduction and scope

19. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the compliance of the department with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

20. I did not raise material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

Other information

21. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report thereon and those selected programme presented in the annual performance report that have been specifically reported in this auditor's report.

22. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

23. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected programmes presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

24. I did not receive the other information prior to the date of this auditor's report. After I receive and read this information, if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

25. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. I did not identify any significant deficiencies in internal control.

Rustenburg

31 July 2022

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements, and the procedures performed on reported performance information for selected programmes and on the department's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in the auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control

- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer

- conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the North West Provincial Treasury to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial statements. My conclusions are based on the information available to me at the date of the auditor's report. However, future events or conditions may cause a department to cease to continue as a going concern

- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

2. ANNUAL FINANCIAL STATEMENTS

Table of Contents

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Appropriation per programme									
	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual Expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Programme									
1. Administration	153 815	-	-	153 815	153 158	657	99,6%	129 501	128 886
2. Sustainable Resource Management	154 717	-	4 000	158 717	139 919	18 798	88,2%	111 237	108 342
3. Assets and Liabilities Management	50 468	-	(4 000)	46 468	42 580	3 888	91,6%	41 555	40 778
4. Financial Governance	158 514	-	-	158 514	155 692	2 822	98,2%	135 125	131 521
Subtotal	**517 514**	**-**	**-**	**517 514**	**491 349**	**26 165**	**94,9%**	**417 418**	**409 527**
Statutory Appropriation									
President and Deputy President salary	-	-	-	-	-	-	-	-	-
Members' remuneration	-	-	-	-	-	-	-	-	-
Debt service costs	-	-	-	-	-	-	-	-	-
Provincial equitable share	-	-	-	-	-	-	-	-	-
General fuel levy sharing with metropolitan municipalities	-	-	-	-	-	-	-	-	-
National Revenue Fund payments	-	-	-	-	-	-	-	-	-
Skills levy and sector education and training authorities	-	-	-	-	-	-	-	-	-
Judges' and magistrates' salaries	-	-	-	-	-	-	-	-	-
TOTAL	**517 514**	**-**	**-**	**517 514**	**491 349**	**26 165**	**94,9%**	**417 418**	**409 527**

APPROPRIATION STATEMENT
for the year ended 31 March 2022

	2021/22		2020/21	
	Final Appropriation	Actual Expenditure	Final Appropriation	Actual Expenditure
TOTAL (brought forward)	517 514	491 349	417 418	409 527
Reconciliation with statement of financial performance	517 514	491 349		
ADD				
Departmental receipts	26 236		77 289	
NRF Receipts	-		-	
Aid assistance	-		-	
Actual amounts per statement of financial performance (total revenue)	543 750		494 707	
ADD				
Aid assistance		-		-
Prior year unauthorised expenditure approved without funding		-		-
Actual amounts per statement of financial performance (total expenditure)		491 349		409 527

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Appropriation per economic classification	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Current payments	**508 332**	**(33 078)**	**-**	**475 254**	**449 900**	**25 354**	**94,7%**	**409 387**	**402 629**
Compensation of employees	323 805	(940)	-	322 865	317 748	5 117	98,4%	306 557	304 531
Salaries and wages	269 380	13 853	-	283 233	278 524	4 709	98,3%	267 530	265 731
Social contributions	54 425	(14 793)	-	39 632	39 224	408	99,0%	39 027	38 800
Goods and services	184 527	(32 138)	-	152 389	132 152	20 237	86,7%	102 830	97 967
Administrative fees	3 256	(2 906)	-	350	349	1	99,7%	1 268	1 268
Advertising	5 520	552	(1 900)	4 172	4 120	52	98,8%	1 987	1 984
Minor assets	1 524	(1 240)	-	284	159	125	56,0%	2 639	2 360
Audit costs: External	8 193	(2 381)	-	5 812	5 091	721	87,6%	6 620	6 549
Bursaries: Employees	632	21	-	653	653	-	100,0%	685	685
Catering: Departmental activities	3 622	(642)	-	2 980	2 853	127	95,7%	968	722
Communication (G&S)	17 109	(3 067)	-	14 042	13 762	280	98,0%	13 015	12 823
Computer services	6 094	344	-	6 438	6 026	412	93,6%	5 722	5 695
Consultants: Business and advisory services	74 615	(1 388)	4 000	77 227	62 077	15 150	80,4%	41 927	40 032
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	637	(390)	-	247	247	-	100,0%	305	305
Contractors	939	(49)	-	890	887	3	99,7%	351	332
Agency and support / outsourced services	-	-	-	-	-	-	-	7	7
Entertainment	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Appropriation per economic classification

	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Fleet services (including government motor transport)	3 504	(633)	-	2 871	2 864	7	99,8%	2 471	2 470
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	5 006	(2 200)	-	2 806	2 678	128	95,4%	2 863	2 700
Consumable: Stationery, printing and office supplies	10 819	(3 399)	-	7 420	7 002	418	94,4%	5 000	4 344
Operating leases	11 755	(1 106)	-	10 649	10 259	390	96,3%	9 099	8 750
Property payments	3 645	(1 087)	-	2 558	2 503	55	97,8%	2 860	2 782
Transport provided: Departmental activity	190	(22)	-	168	140	28	83,3%	-	-
Travel and subsistence	11 868	(3 949)	-	7 919	6 470	1 449	81,7%	2 626	1 970

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Appropriation per economic classification									
	2021/22							**2020/21**	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Training and development	8 538	(4 214)	(2 000)	2 324	2 164	160	93,1%	1 187	1 181
Operating payments	1 976	(646)	(100)	1 230	761	469	61,9%	834	761
Venues and facilities	5 045	(3 708)	-	1 337	1 076	261	80,5%	333	184
Rental and hiring	40	(28)	-	12	11	1	91,7%	63	63
Interest and rent on land	-	-	-	-	-	-	-	-	131
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	131
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	**2 698**	**794**	-	**3 492**	**2 803**	**689**	**80,3%**	**2 239**	**1 918**
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-

Appropriation per economic classification

	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	30	-	30	30	-	100,0%	10	10
Households	2 698	764	-	3 462	2 773	689	80,1%	2 229	1 908
Social benefits	2 698	764	-	3 462	2 773	689	80,1%	2 229	1 908
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	**6 484**	**1 204**	**-**	**7 688**	**7 353**	**335**	**95,6%**	**5 792**	**4 980**
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	6 484	1 204	-	7 688	7 353	335	95,6%	5 792	4 980
Transport equipment	-	-	-	-	-	-	-	800	684
Other machinery and equipment	6 484	1 204	-	7 688	7 353	335	95,6%	4 992	4 296
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Appropriation per economic classification

	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payment for financial assets	-	31 080	-	31 080	31 293	(213)	100,7%	-	-
	517 514	**-**	**-**	**517 514**	**491 349**	**26 165**	**94,9%**	**417 418**	**409 527**

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 1: ADMINISTRATION									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Sub programme									
1. Office Of the MEC	11 550	(3 109)	-	8 441	8 292	149	98,2%	8 146	7 945
2. Corporate Services	81 084	(3 253)	-	77 831	77 446	385	99,5%	68 451	68 084
3. Management Services	9 655	11 186	-	20 841	20 796	45	99,8%	8 081	8 056
4. Financial Management (Office of the CFO)	51 526	(4 824)	-	46 702	46 624	78	99,8%	44 823	44 801
Total for sub programmes	**153 815**	**-**	-	**153 815**	**153 158**	**657**	**99,6%**	**129 501**	**128 886**
Economic Classification									
Current payments	**151 499**	**(13 548)**	-	**137 951**	**137 393**	**558**	**99,6%**	**124 715**	**124 748**
Compensation of employees	110 674	(541)	-	110 133	109 974	159	99,9%	102 135	102 097
Salaries and wages	94 161	2 278	-	96 439	96 312	127	99,9%	88 753	88 747
Social contributions	16 513	(2 819)	-	13 694	13 662	32	99,8%	13 382	13 350
Goods and services	40 825	(13 007)	-	27 818	27 419	399	98,6%	22 580	22 520
Administrative fees	-	-	-	-	-	-	-	1	1
Advertising	3 493	602	-	4 095	4 093	2	100,0%	1 399	1 398
Minor assets	662	(563)	-	99	73	26	73,7%	512	510
Audit costs: External	3 507	(60)	-	3 447	3 347	100	97,1%	4 142	4 141
Bursaries: Employees	632	21	-	653	653	-	100,0%	685	685
Catering: Departmental activities	996	(463)	-	533	524	9	98,3%	210	209
Communication (G&S)	1 100	(57)	-	1 043	1 003	40	96,2%	924	909

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 1: ADMINISTRATION

	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Computer services	2 320	354	-	2 674	2 671	3	99,9%	2 408	2 408
Consultants: Business and advisory services	1 353	(1 126)	-	227	225	2	99,1%	1 020	1 021
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and téchnological services	-	-	-	-	-	-	-	-	-
Legal services	637	(390)	-	247	247	-	100,0%	305	305
Contractors	871	(22)	-	849	847	2	99,8%	333	332
Agency and support / outsourced services	-	-	-	-	-	-	-	7	7
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	3 504	(633)	-	2 871	2 864	7	99,8%	2 471	2 470
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 1: ADMINISTRATION									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	3 796	(1 617)	-	2 179	2 144	35	98,4%	2 335	2 330
Consumable: Stationery, printing and office supplies	3 200	(1 295)	-	1 905	1 891	14	99,3%	1 252	1 247
Operating leases	1 662	(795)	-	867	863	4	99,5%	1 087	1 084
Property payments	2 277	(1 177)	-	1 100	1 085	15	98,6%	1 707	1 707
Transport provided: Departmental activity	151	(49)	-	102	101	1	99,0%	-	-
Travel and subsistence	4 219	(1 449)	-	2 770	2 698	72	97,4%	788	765
Training and development	3 605	(2 129)	-	1 476	1 425	51	96,5%	523	522
Operating payments	747	(326)	-	421	409	12	97,1%	408	406
Venues and facilities	2 053	(1 805)	-	248	245	3	98,8%	-	-
Rental and hiring	40	(28)	-	12	11	1	91,7%	63	63
Interest and rent on land	-	-	-	-	-	-	-	-	131
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	131

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 1: ADMINISTRATION									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	**419**	**396**	**-**	**815**	**608**	**207**	**74,6%**	**1 248**	**1 185**
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 1: ADMINISTRATION	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	30	-	30	30	-	100,0%	10	10
Households	419	366	-	785	578	207	73,6%	1 238	1 175
Social benefits	419	366	-	785	578	207	73,6%	1 238	1 175
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	**1 897**	**1 145**	-	**3 042**	**2 937**	**105**	**96,5%**	**3 538**	**2 953**
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 897	1 145	-	3 042	2 937	105	96,5%	3 538	2 953
Transport equipment	-	-	-	-	-	-	-	800	684
Other machinery and equipment	1 897	1 145	-	3 042	2 937	105	96,5%	2 738	2 269
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 1: ADMINISTRATION									
	2021/22							**2020/21**	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payment for financial assets	-	**12 007**	-	**12 007**	**12 220**	**(213)**	**101,8%**	-	-
TOTAL	**153 815**	-	-	**153 815**	**153 158**	**657**	**99,6%**	**129 501**	**128 886**

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 2: SUSTAINABLE RESOURCE MANAGEMENT

	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Sub programme									
1. Programme Support Programme 2	44	-	-	44	44	-	100,0%	1 223	1 179
2. Economic Analysis	8 200	(971)	-	7 229	6 106	1 123	84,5%	5 892	5 738
3. Fiscal Policy	8 500	(383)	-	8 117	8 057	60	99,3%	8 000	7 930
4. Budget Management	24 887	(1 554)	-	23 333	21 816	1 517	93,5%	19 857	19 686
5. Public Finance	34 079	(860)	-	33 219	17 762	15 457	53,5%	18 124	17 917
6. Municipal Finance	79 007	3 768	4 000	86 775	86 134	641	99,3%	58 141	55 892
	154 717	**-**	**4 000**	**158 717**	**139 919**	**18 798**	**88,2%**	**111 237**	**108 342**
Economic classification									
Current payments	**153 198**	**(105)**	**4 000**	**157 093**	**138 307**	**18 786**	**88,0%**	**110 070**	**107 261**
Compensation of employees	77 595	(46)	-	77 549	74 296	3 253	95,8%	68 639	68 325
Salaries and wages	61 666	6 940	-	68 606	65 700	2 906	95,8%	60 129	59 846
Social contributions	15 929	(6 986)	-	8 943	8 596	347	96,1%	8 510	8 479
Goods and services	75 603	(59)	4 000	79 544	64 011	15 533	80,5%	41 431	38 936
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	410	408
Minor assets	387	(339)	-	48	33	15	68,8%	765	626
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 2: SUSTAINABLE RESOURCE MANAGEMENT

	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Catering: Departmental activities	1 144	44	-	1 188	1 167	21	98,2%	639	413
Communication (G&S)	615	98	-	713	666	47	93,4%	599	509
Computer services	519	(38)	-	481	481	-	100,0%	465	464
Consultants: Business and advisory services	62 536	4 234	4 000	70 770	55 770	15 000	78,8%	34 914	33 621
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 2: SUSTAINABLE RESOURCE MANAGEMENT

	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	616	(442)	-	174	148	26	85,1%	213	140
Consumable: Stationery, printing and office supplies	3 454	(429)	-	3 025	2 745	280	90,7%	1 516	1 300
Operating leases	813	(279)	-	534	531	3	99,4%	578	486
Property payments	100	(100)	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	3 692	(1 595)	-	2 097	1 970	127	93,9%	1 073	838
Training and development	567	(561)	-	6	-	6	-	-	-
Operating payments	82	(70)	-	12	6	6	50,0%	20	-
Venues and facilities	1 078	(582)	-	496	494	2	99,6%	239	131
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	**254**	**46**	**-**	**300**	**296**	**4**	**98,7%**	**50**	**48**
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 2: SUSTAINABLE RESOURCE MANAGEMENT									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 2: SUSTAINABLE RESOURCE MANAGEMENT

	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Households	254	46	-	300	296	4	98,7%	50	48
Social benefits	254	46	-	300	296	4	98,7%	50	48
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	**1 265**	**59**	**-**	**1 324**	**1 316**	**8**	**99,4%**	**1 117**	**1 033**
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 265	59	-	1 324	1 316	8	99,4%	1 117	1 033
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 265	59	-	1 324	1 316	8	99,4%	1 117	1 033
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payment for financial assets	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**154 717**	**-**	**4 000**	**158 717**	**139 919**	**18 798**	**88,2%**	**111 237**	**108 342**

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 3: ASSETS AND LIABILITIES MANAGEMENT									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Sub programme									
1. Programme Support Programme 3	13 377	(240)	(4 000)	9 137	7 392	1 745	80,9%	7 450	7 193
2. Asset Management	10 569	71	-	10 640	9 658	982	90,8%	9 170	9 054
3. Support and Interlinked Financial Systems	26 522	169	-	26 691	25 530	1 161	95,7%	24 935	24 531
	50 468	**-**	**(4 000)**	**46 468**	**42 580**	**3 888**	**91,6%**	**41 555**	**40 778**
Economic classification									
Current payments	**48 898**	**(106)**	**(4 000)**	**44 792**	**41 230**	**3 562**	**92,0%**	**40 573**	**39 977**
Compensation of employees	36 283	(106)	-	36 177	36 137	40	99,9%	35 043	34 831
Salaries and wages	28 886	2 607	-	31 493	31 462	31	99,9%	30 487	30 302
Social contributions	7 397	(2 713)	-	4 684	4 675	9	99,8%	4 556	4 529
Goods and services	12 615	-	(4 000)	8 615	5 093	3 522	59,1%	5 530	5 146
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	2 027	(50)	(1 900)	77	27	50	35,1%	178	178
Minor assets	102	4	-	106	24	82	22,6%	910	908
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	397	50	-	447	353	94	79,0%	37	34
Communication (G&S)	399	-	-	399	224	175	56,1%	275	241

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 3: ASSETS AND LIABILITIES MANAGEMENT	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Computer services	409	-	-	409	-	409	-	-	-
Consultants: Business and advisory services	81	-	-	81	-	81	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 3: ASSETS AND LIABILITIES MANAGEMENT	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	122	(22)	-	100	40	60	40,0%	52	23
Consumable: Stationery, printing and office supplies	677	(54)	-	623	505	118	81,1%	514	502
Operating leases	2 734	(40)	-	2 694	2 336	358	86,7%	2 224	2 215
Property payments	223	40	-	263	225	38	85,6%	208	193
Transport provided: Departmental activity	-	27	-	27	-	27	-	-	-
Travel and subsistence	1 653	484	-	2 137	913	1 224	42,7%	506	233
Training and development	2 838	(447)	(2 000)	391	288	103	73,7%	510	509
Operating payments	548	-	(100)	448	-	448	-	58	57
Venues and facilities	405	8	-	413	158	255	38,3%	58	53
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	**245**	**106**	**-**	**351**	**147**	**204**	**41,9%**	**191**	**60**
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 3: ASSETS AND LIABILITIES MANAGEMENT									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	245	106	-	351	147	204	41,9%	191	60
Social benefits	245	106	-	351	147	204	41,9%	191	60

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 3: ASSETS AND LIABILITIES MANAGEMENT									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	**1 325**	**-**	**-**	**1 325**	**1 203**	**122**	**90,8%**	**791**	**741**
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 325	-	-	1 325	1 203	122	90,8%	791	741
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 325	-	-	1 325	1 203	122	90,8%	791	741
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payment for financial assets	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**50 468**	**-**	**(4 000)**	**46 468**	**42 580**	**3 888**	**91,6%**	**41 555**	**40 778**

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 4: ASSETS AND LIABILITIES MANAGEMENT									
	2021/22							2020/21	
	Adjusted Appropriation	**Shifting of Funds**	**Virement**	**Final Appropriation**	**Actual Expenditure**	**Variance**	**Expenditure as % of final appropriation**	**Final Appropriation**	**Actual expenditure**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**	**%**	**R'000**	**R'000**
Sub programme									
1. Programme Support Programme 4	6 343	17 708	-	24 051	23 420	631	97,4%	3 565	3 326
2. Accounting Services	64 347	(12 006)	-	52 341	52 038	303	99,4%	55 773	53 723
3. Norms and Standards	9 481	(249)	-	9 232	7 873	1 359	85,3%	4 232	4 144
4. Risk Management	5 203	(819)	-	4 384	4 314	70	98,4%	4 393	4 296
5. Provincial Internal Audit	73 140	(4 634)	-	68 506	68 047	459	99,3%	67 162	66 032
	158 514	**-**	**-**	**158 514**	**155 692**	**2 822**	**98,2%**	**135 125**	**131 521**
Economic classification									
Current payments	**154 737**	**(19 319)**	-	**135 418**	**132 970**	**2 448**	**98,2%**	**134 029**	**130 643**
Compensation of employees	99 253	(247)	-	99 006	97 341	1 665	98,3%	100 740	99 278
Salaries and wages	84 667	2 028	-	86 695	85 050	1 645	98,1%	88 161	86 836
Social contributions	14 586	(2 275)	-	12 311	12 291	20	99,8%	12 579	12 442
Goods and services	55 484	(19 072)	-	36 412	35 629	783	97,8%	33 289	31 365
Administrative fees	3 256	(2 906)	-	350	349	1	99,7%	1 267	1 267
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	373	(342)	-	31	29	2	93,5%	452	316
Audit costs: External	4 686	(2 321)	-	2 365	1 744	621	73,7%	2 478	2 408
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 085	(273)	-	812	809	3	99,6%	82	66

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 4: ASSETS AND LIABILITIES MANAGEMENT

	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Communication (G&S)	14 995	(3 108)	-	11 887	11 869	18	99,8%	11 217	11 164
Computer services	2 846	28	-	2 874	2 874	-	100,0%	2 849	2 823
Consultants: Business and advisory services	10 645	(4 496)	-	6 149	6 082	67	98,9%	5 993	5 390
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	68	(27)	-	41	40	1	97,6%	18	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 4: ASSETS AND LIABILITIES MANAGEMENT

	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	472	(119)	-	353	346	7	98,0%	263	207
Consumable: Stationery, printing and office supplies	3 488	(1 621)	-	1 867	1 861	6	99,7%	1 718	1 295
Operating leases	6 546	8	-	6 554	6 529	25	99,6%	5 210	4 965
Property payments	1 045	150	-	1 195	1 193	2	99,8%	945	882
Transport provided: Departmental activity	39	-	-	39	39	-	100,0%	-	-
Travel and subsistence	2 304	(1 389)	-	915	889	26	97,2%	259	134
Training and development	1 528	(1 077)	-	451	451	-	100,0%	154	150
Operating payments	599	(250)	-	349	346	3	99,1%	348	298
Venues and facilities	1 509	(1 329)	-	180	179	1	99,4%	36	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	**1 780**	**246**	-	**2 026**	**1 752**	**274**	**86,5%**	**750**	**625**
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 4: ASSETS AND LIABILITIES MANAGEMENT									
	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	1 780	246	-	2 026	1 752	274	86,5%	750	625

APPROPRIATION STATEMENT
for the year ended 31 March 2022

Programme 4: ASSETS AND LIABILITIES MANAGEMENT	2021/22							2020/21	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Social benefits	1 780	246	-	2 026	1 752	274	86,5%	750	625
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	**1 997**	-	-	**1 997**	**1 897**	**100**	**95,0%**	**346**	**253**
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 997	-	-	1 997	1 897	100	95,0%	346	253
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 997	-	-	1 997	1 897	100	95,0%	346	253
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payment for financial assets	-	**19 073**	-	**19 073**	**19 073**	-	**100,0%**	-	-
TOTAL	**158 514**	-	-	**158 514**	**155 692**	**2 822**	**98,2%**	**135 125**	**131 521**

NOTES TO THE APPROPRIATION STATEMENT

for the year ended 31 March 2022

1. Detail of transfers and subsidies as per Appropriation Act (after Virement):

Detail of these transactions can be viewed in the note on Transfers and subsidies, disclosure notes and Annexure 1 (A-H) to the Annual Financial Statements.

2. Detail of specifically and exclusively appropriated amounts voted (after Virement):

Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.

3. Detail on payments for financial assets

Detail of these transactions per programme can be viewed in the note on Payments for financial assets to the Annual Financial Statements.

4. Explanations of material variances from Amounts Voted (after Virement):

4.1 Per programme	**Final Appropriation**	**Actual Expenditure**	**Variance R'000**	**Variance as a % of Final Appropriation**
Administration	153 815	153 158	657	0%
Sustainable Resource Management	158 717	139 919	18 798	12%
Assets and Liability Management	46 468	42 580	3 888	8%
Financial Governance	158 514	155 692	2 822	2%

<u>Administration</u>
Immaterial Variance

<u>Sustainable Resource Management</u>
Earmarked funds of R15 million for infrastructure projects to assist provincial departments in infrastructure related projects were not spent due to departments being unresponsive.

<u>Asset and Liability Management</u>
The saving was mainly due to the curtailment of operations caused by the impact of Covid-19 lockdown regulations.

<u>Financial Governance</u>
The saving was mainly due to the curtailment of operations caused by the impact of Covid-19 lockdown regulations.

NOTES TO THE APPROPRIATION STATEMENT

for the year ended 31 March 2022

4.2 Per economic classification	Final Appropriation R'000	Actual Expenditure R'000	Variance R'000	Variance as a % of Final Appropriation R'000
Current payments				
Compensation of employees	322 865	317 748	5 117	2%
Goods and services	152 389	132 152	20 237	13%
Interest and rent on land	-	-	-	-
Transfers and subsidies				
Provinces and municipalities	-	-	-	-
Departmental agencies and accounts	-	-	-	-
Higher education institutions	-	-	-	-
Public corporations and private enterprises	-	-	-	-
Foreign governments and international organisations	-	-	-	-
Non-profit institutions	30	30	-	-
Households	3 462	2 773	689	20%
Payments for capital assets				
Buildings and other fixed structures	-	-	-	-
Machinery and equipment	7 688	7 353	335	4%
Heritage assets	-	-	-	-
Specialised military assets	-	-	-	-
Biological assets	-	-	-	-
Land and subsoil assets	-	-	-	-
Intangible assets	-	-	-	-
Payments for financial assets	31 080	31 293	(213)	-1%

Compensation of Employees
The underspending is a result of posts which were anticipated to be filled in the last quarter of the financial year, which were not filled.

Goods and Services
Underspending is mainly caused by the impact of Covid-19 lockdown regulations and the earmarked funds of R15 million for infrastructure projects to assist provincial departments in infrastructure related projects were not spent due to departments being unresponsive. The Con-court judgement, which invalidated the PPR,2017 affected the operational line items for procurement thresholds from R30 000 and above.

Transfers and Subsidies
Employee social benefits expenditure is linked to retirements, resignations and deaths which results in the payment of gratuities. The spending is not anticipated, and the budget is shifted from CoE in order to avoid a deficit.

NOTES TO THE APPROPRIATION STATEMENT

for the year ended 31 March 2022

Capital Assets Under-spending was impacted by deliveries for furniture after financial year-end. Payments for Financial Assets Payments were made directly to suppliers on behalf of the North West public entities in financial distress to alleviate significant debts of these entities. These payments have been allocated to payment of financial assets under debt take overs as this is a once off bail-out. The amounts will not be recovered from the public entities. Further, debtors were written off during the financial year in line with the debt management policy

4.3 Per conditional grant	Final Appropriation R'000	Actual Expenditure R'000	Variance R'000	Variance as a % of Final Appropriation R'000
Not Applicable				

STATEMENT OF FINANCIAL PERFORMANCE

for the year ended 31 March 2022

	Note	202/22 R'000	2020/21 R'000
REVENUE			
Annual appropriation	1	517 514	417 418
Statutory appropriation	2	-	-
Departmental revenue	3	26 236	77 289
NRF Receipts		-	-
Aid assistance		-	-
TOTAL REVENUE		**543 750**	**494 707**
EXPENDITURE			
Current expenditure			
Compensation of employees	5	317 748	304 531
Goods and services	6	132 152	97 966
Interest and rent on land	7	-	131
Aid assistance	4	-	-
Total current expenditure		**449 900**	**402 628**
Transfers and subsidies			
Transfers and subsidies	9	2 803	1 919
Aid assistance	4	-	-
Total transfers and subsidies		**2 803**	**1 919**
Expenditure for capital assets			
Tangible assets	10	7 353	4 980
Intangible assets	10	-	-
Total expenditure for capital assets		**7 353**	**4 980**
Unauthorised expenditure approved without funding	11	-	-
Payments for financial assets	8	31 293	-
TOTAL EXPENDITURE		**491 349**	**409 527**
SURPLUS/(DEFICIT) FOR THE YEAR		**52 401**	**85 180**

STATEMENT OF FINANCIAL PERFORMANCE

for the year ended 31 March 2022

Reconciliation of Net Surplus/(Deficit) for the year

Voted funds		26 165	7 891
Annual appropriation		26 165	7 891
Statutory appropriation		-	-
Conditional grants		-	-
Departmental revenue and NRF Receipts	19	26 236	77 289
Aid assistance	4	-	-
SURPLUS/(DEFICIT) FOR THE YEAR		**52 401**	**85 180**

STATEMENT OF FINANCIAL POSITION
as at 31 March 2022

	Note	2021/22 R'000	2020/21 R'000
ASSETS			
Current assets		**26 853**	**8 138**
Unauthorised expenditure	11	-	-
Cash and cash equivalents	12	26 672	6 764
Other financial assets	13	-	-
Prepayments and advances	14	-	449
Receivables	15	181	925
Loans	17	-	-
Aid assistance prepayments	4	-	-
Aid assistance receivable	4	-	-
Non-current assets		**16 292**	**15 170**
Investments	16	-	-
Receivables	15	16 292	15 170
Loans	17	-	-
Other financial assets	13	-	-
TOTAL ASSETS		**43 145**	**23 308**
LIABILITIES			
Current liabilities		**26 852**	**8 159**
Voted funds to be surrendered to the Revenue Fund	18	26 165	7 891
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund	19	332	16
Bank overdraft	20	-	-
Payables	21	355	252
Aid assistance repayable	4	-	-
Aid assistance unutilised	4	-	-
Non-current liabilities		-	-
Payables	22	-	-
TOTAL LIABILITIES		**26 852**	**8 159**
NET ASSETS		**16 293**	**15 149**

STATEMENT OF FINANCIAL POSITION
as at 31 March 2022

	Note	2021/22 R'000	2020/21 R'000
Represented by:			
Capitalisation reserve		-	-
Recoverable revenue		16 293	15 149
Retained funds		-	-
Revaluation reserves		-	-
TOTAL		**16 293**	**15 149**

STATEMENT OF CHANGES IN NET ASSETS
for the year ended 31 March 2022

	Note	2021/22 R'000	2020/21 R'000
Capitalisation Reserves			
Opening balance		-	-
Transfers:			
Movement in Equity		-	-
Movement in Operational Funds		-	-
Other movements		-	-
Closing balance		-	-
Recoverable revenue			
Opening balance		15 149	13 801
Transfers:		**1 144**	**1 348**
Irrecoverable amounts written off	8.3	-	-
Debts revised		-	-
Debts recovered (included in departmental receipts)		-	-
Debts raised		1 144	1 348
Closing balance		**16 293**	**15 149**
Retained funds			
Opening balance		-	-
Transfer from voted funds to be surrendered (Parliament/Legislatures ONLY)		-	-
Utilised during the year		-	-
Other transfers		-	-
Closing balance		-	-
Revaluation Reserve			
Opening balance		-	-
Revaluation adjustment (Housing departments)		-	-
Transfers		-	-
Other		-	-
Closing balance		-	-
TOTAL		**16 293**	**15 149**

CASH FLOW STATEMENT
for the year ended 31 March 2022

	Note	2021/22 R'000	2020/21 R'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts		**711 388**	**644 705**
Annual appropriated funds received	1.1	517 514	417 418
Statutory appropriated funds received	2	-	-
Departmental revenue received	3	395	285
Interest received	3.3	193 479	227 002
NRF Receipts		-	-
Aid assistance received	4	-	-
Net (increase)/decrease in working capital		1 297	(804)
Surrendered to Revenue Fund		(201 811)	(232 861)
Surrendered to RDP Fund/Donor		-	-
Current payments		(449 900)	(402 497)
Interest paid	7	-	(131)
Payments for financial assets		(31 293)	-
Transfers and subsidies paid		(2 803)	(1 919)
Net cash flow available from operating activities	23	**26 877**	**6 493**
CASH FLOWS FROM INVESTING ACTIVITIES			
Distribution/dividend received		353	-
Payments for capital assets	10	(7 353)	(4 980)
Proceeds from sale of capital assets	3.4	9	2
(Increase)/decrease in loans		-	-
(Increase)/decrease in investments		-	-
(Increase)/decrease in other financial assets		-	-
(Increase)/decrease in non-current receivables	15	(1 122)	(1 582)
Net cash flows from investing activities		**(8 113)**	**(6 560)**
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase/(decrease) in net assets		1 144	1 348
Increase/(decrease) in non-current payables		-	-
Net cash flows from financing activities		**1 144**	**1 348**
Net increase/(decrease) in cash and cash equivalents		19 908	1 281
Cash and cash equivalents at beginning of period		6 764	5 483
Unrealised gains and losses within cash and cash equivalents		-	-
Cash and cash equivalents at end of period	24	**26 672**	**6 764**

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

for the year ended 31 March 2022

PART A: ACCOUNTING POLICIES

Summary of significant accounting policies

The financial statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. Management has concluded that the financial statements present fairly the department's primary and secondary information.

The historical cost convention has been used, except where otherwise indicated. Management has used assessments and estimates in preparing the annual financial statements. These are based on the best information available at the time of preparation.

Where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the financial statements and to comply with the statutory requirements of the Public Finance Management Act (PFMA), Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the PFMA and the annual Division of Revenue Act.

1	**Basis of preparation** The financial statements have been prepared in accordance with the Modified Cash Standard.
2	**Going concern** The financial statements have been prepared on a going concern basis.
3	**Presentation currency** Amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the department.
4	**Rounding** Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000).
5	**Foreign currency translation** Cash flows arising from foreign currency transactions are translated into South African Rands using the spot exchange rates prevailing at the date of payment / receipt.
6	**Comparative information**
6.1	**Prior period comparative information** Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.

6.2	**Current year comparison with budget** A comparison between the approved, final budget and actual amounts for each programme and economic classification is included in the appropriation statement.
7	**Revenue**
7.1	**Appropriated funds** Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation). Appropriated funds are recognised in the statement of financial performance on the date the appropriation becomes effective. Adjustments made in terms of the adjustments budget process are recognised in the statement of financial performance on the date the adjustments become effective. The net amount of any appropriated funds due to / from the relevant revenue fund at the reporting date is recognised as a payable / receivable in the statement of financial position.
7.2	**Departmental revenue** Departmental revenue is recognised in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise. Any amount owing to the relevant revenue fund at the reporting date is recognised as a payable in the statement of financial position.
7.3	**Accrued departmental revenue** Accruals in respect of departmental revenue (excluding tax revenue) are recorded in the notes to the financial statements when: • it is probable that the economic benefits or service potential associated with the transaction will flow to the department; and • the amount of revenue can be measured reliably. The accrued revenue is measured at the fair value of the consideration receivable. Accrued tax revenue (and related interest and / penalties) is measured at amounts receivable from collecting agents. Write-offs are made according to the department's debt write-off policy
8	**Expenditure**
8.1	**Compensation of employees**
8.1.1	**Salaries and wages** Salaries and wages are recognised in the statement of financial performance on the date of payment.

8.1.2	**Social contributions** Social contributions made by the department in respect of current employees are recognised in the statement of financial performance on the date of payment. Social contributions made by the department in respect of ex-employees are classified as transfers to households in the statement of financial performance on the date of payment.
8.2	**Other expenditure** Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognised in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalisation threshold.
8.3	**Accruals and payables not recognised** Accruals and payables not recognised are recorded in the notes to the financial statements at cost at the reporting date
8.4	**Leases**
8.4.1	**Operating leases** Operating lease payments made during the reporting period are recognised as current expenditure in the statement of financial performance on the date of payment. The operating lease commitments are recorded in the notes to the financial statements.
9	**Aid Assistance**
9.1	**Aid assistance received** Aid assistance received in cash is recognised in the statement of financial performance when received. In-kind aid assistance is recorded in the notes to the financial statements on the date of receipt and is measured at fair value. Aid assistance not spent for the intended purpose and any unutilised funds from aid assistance that are required to be refunded to the donor are recognised as a payable in the statement of financial position.
9.2	**Aid assistance paid** Aid assistance paid is recognised in the statement of financial performance on the date of payment. Aid assistance payments made prior to the receipt of funds are recognised as a receivable in the statement of financial position.
10	**Cash and cash equivalents** Cash and cash equivalents are stated at cost in the statement of financial position. Bank overdrafts are shown separately on the face of the statement of financial position as a current liability. For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.

11	**Prepayments and advances** Prepayments and advances are recognised in the statement of financial position when the department receives or disburses the cash. Prepayments and advances are initially and subsequently measured at cost. Prepayments and Advances are expensed when material and when there is sufficient budget available and it relates to items where the invoice charges are in advance.
12	**Loans and receivables** Loans and receivables are recognised in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written-off. Write-offs are made according to the department's write-off policy.
13	**Investments** Investments are recognised in the statement of financial position at cost.
14	**Financial assets**
14.1	**Financial assets (not covered elsewhere)** A financial asset is recognised initially at its cost plus transaction costs that are directly attributable to the acquisition or issue of the financial asset. At the reporting date, a department shall measure its financial assets at cost, less amounts already settled or written-off, except for recognised loans and receivables, which are measured at cost plus accrued interest, where interest is charged, less amounts already settled or written-off.
14.2	**Impairment of financial assets** Where there is an indication of impairment of a financial asset, an estimation of the reduction in the recorded carrying value, to reflect the best estimate of the amount of the future economic benefits expected to be received from that asset, is recorded in the notes to the financial statements.
15	**Payables** Payables recognised in the statement of financial position at cost.
16	**Capital Assets**
16.1	**Immovable capital assets** Immovable capital assets are initially recorded in the notes to the financial statements at cost. Immovable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition. Where the cost of immovable capital assets cannot be determined reliably, the immovable capital assets are measured at R1 unless the fair value of the asset has been reliably estimated, in which case the fair value is used. All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

	Immovable capital assets are subsequently carried at cost and are not subject to depreciation or impairment. Subsequent expenditure that is of a capital nature is added to the cost of the asset at the end of the capital project unless the immovable asset is recorded by another department in which case the completed project costs are transferred to that department.
16.2	**Movable capital assets** Movable capital assets are initially recorded in the notes to the financial statements at cost. Movable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition. Where the cost of movable capital assets cannot be determined reliably, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1. All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1. Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment. Subsequent expenditure that is of a capital nature is added to the cost of the asset at the end of the capital project unless the movable asset is recorded by another department/entity in which case the completed project costs are transferred to that department.
16.3	**Intangible assets** Intangible assets are initially recorded in the notes to the financial statements at cost. Intangible assets acquired through a non-exchange transaction are measured at fair value as at the date of acquisition. Internally generated intangible assets are recorded in the notes to the financial statements when the department commences the development phase of the project. Where the cost of intangible assets cannot be determined reliably, the intangible capital assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1. All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1. Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment. Subsequent expenditure that is of a capital nature is added to the cost of the asset at the end of the capital project unless the intangible asset is recorded by another department/entity in which case the completed project costs are transferred to that department.

16.4	**Project Costs: Work-in-progress** Expenditure of a capital nature is initially recognised in the statement of financial performance at cost when paid. Amounts paid towards capital projects are separated from the amounts recognised and accumulated in work-in-progress until the underlying asset is ready for use. Once ready for use, the total accumulated payments are recorded in an asset register. Subsequent payments to complete the project are added to the capital asset in the asset register. Where the department is not the custodian of the completed project asset, the asset is transferred to the custodian subsequent to completion.
17	**Provisions and Contingents**
17.1	**Provisions** Provisions are recorded in the notes to the financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.
17.2	**Contingent liabilities** Contingent liabilities are recorded in the notes to the financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department or when there is a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably.
17.3	**Contingent assets** Contingent assets are recorded in the notes to the financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department.
17.4	**Capital commitments** Capital commitments are recorded at cost in the notes to the financial statements.
18	**Unauthorised expenditure** Unauthorised expenditure is recognised in the statement of financial position until such time as the expenditure is either: • approved by Parliament or the Provincial Legislature with funding and the related funds are received; or • approved by Parliament or the Provincial Legislature without funding and is written off against the appropriation in the statement of financial performance; or • transferred to receivables for recovery.

	Unauthorised expenditure is measured at the amount of the confirmed unauthorised expenditure.
19	**Fruitless and wasteful expenditure** Fruitless and wasteful expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred. Fruitless and wasteful expenditure is removed from the notes to the financial statements when it is resolved or transferred to receivables for recovery. Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.
20	**Irregular expenditure** Irregular expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note. Irregular expenditure is removed from the note when it is either condoned by the relevant authority, transferred to receivables for recovery or not condoned and is not recoverable. Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.
21	**Changes in accounting estimates and errors** Changes in accounting estimates are applied prospectively in accordance with MCS requirements. Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.
22	**Events after the reporting date** Events after the reporting date that are classified as adjusting events have been accounted for in the financial statements. The events after the reporting date that are classified as non-adjusting events after the reporting date have been disclosed in the notes to the financial statements.
23	**Recoverable revenue** Amounts are recognised as recoverable revenue when a payment made in a previous financial year becomes recoverable from a debtor in the current financial year. Amounts are either transferred to the National/Provincial Revenue Fund when recovered or are transferred to the statement of financial performance when written-off.

24	**Related party transactions** A related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party. Related party transactions within the Minister's portfolio are recorded in the notes to the financial statements when the transaction is not at arm's length. Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the department. The number of individuals and their full compensation is recorded in the notes to the financial statements
25	**Employee benefits** The value of each major class of employee benefit obligation (accruals, payables not recognised and provisions) is disclosed in the Employee benefits note.

NOTES TO THE ANNUAL FINANCIAL STATEMENTS
for the year ended 31 March 2022

PART B: EXPLANATORY NOTES

1. Annual Appropriation

1.1 Annual Appropriation

Included are funds appropriated in terms of the Appropriation Act (and the Adjustments Appropriation Act) for National Departments (Voted funds) and Provincial Departments:

	2021/22			2020/21		
	Final Appropriation	Actual Funds Received	Funds not requested/not received	Final Appropriation	Appropriation received	Funds not requested /not received
	R'000	R'000	R'000	R'000	R'000	R'000
Administration	153 815	153 815	-	129 501	129 501	-
Sustainable Resource Management	154 717	154 717	-	111 237	111 237	-
Assets and Liabilities Management	50 468	50 468	-	41 555	41 555	-
Financial Governance	158 514	158 514	-	135 125	135 125	-
Total	**517 514**	**517 514**	**-**	**417 418**	**417 418**	**-**

1.2 Conditional grants

	Note	2021/22 R'000	2020/21 R'000
Total grants received	47	-	-
Provincial grants included in Total Grants received		-	-

2. Statutory Appropriation

	2021/22 R'000	2020/21 R'000
President and Deputy President salaries	-	-
Members' remuneration	-	-
Debt-service costs	-	-
Provincial equitable share	-	-
General fuel levy sharing with metropolitan municipalities	-	-
National Revenue Fund payments	-	-
Skills levy and sector education and training authorities	-	-
Magistrates salaries	-	-
Judges salaries	-	-
Total	**-**	**-**
Actual Statutory Appropriation received	-	-

NOTES TO THE ANNUAL FINANCIAL STATEMENTS
for the year ended 31 March 2022

3. Departmental revenue

	Note	2021/22 R'000	2020/21 R'000
Tax revenue		-	-
Sales of goods and services other than capital assets	3.1	177	179
Fines, penalties and forfeits	3.2	-	-
Interest, dividends and rent on land	3.3	193 832	227 002
Sales of capital assets	3.4	9	2
Transactions in financial assets and liabilities	3.5	218	106
Transfer received	3.6	-	-
Total revenue collected		**194 236**	**227 289**
Less: Own revenue included in appropriation	19	168 000	150 000
Departmental revenue collected		**26 236**	**77 289**

3.1 Sales of goods and services other than capital assets

	Note 3	2021/22 R'000	2020/21 R'000
Sales of goods and services produced by the department		177	179
Sales by market establishment		-	-
Administrative fees		-	-
Other sales		177	179
Sales of scrap, waste and other used current goods		-	-
Total		**177**	**179**

3.2 Fines, penalties and forfeits

	Note 3	2021/22 R'000	2020/21 R'000
Fines		-	-
Penalties		-	-
Forfeits		-	-
Total		**-**	**-**

3.3 Interest, dividends and rent on land

	Note 3	2021/22 R'000	2020/21 R'000
Interest		193 479	227 002
Dividends		353	-
Rent on land		-	-
Total		**193 832**	**227 002**

3.4 Sale of capital assets

	Note	2021/22	2020/21
	3	R'000	R'000
Tangible assets		**9**	**2**
Buildings and other fixed structures	41	-	-
Machinery and equipment	39	9	2
Heritage assets	39,41	-	-
Specialised military assets	39	-	-
Land and subsoil assets	41	-	-
Biological assets	39	-	-
Intangible assets		-	-
Software	40	-	-
Mastheads and publishing titles	40	-	-
Patents, licences, copyright, brand names, trademarks	40	-	-
Recipes, formulae, prototypes, designs, models	40	-	-
Services and operating rights	40	-	-
Total		**9**	**2**

3.5 Transactions in financial assets and liabilities

	Note	2021/22	2020/21
	3	R'000	R'000
Loans and advances		-	-
Receivables		-	-
Forex gain		-	-
Stale cheques written back		-	-
Other Receipts including Recoverable Revenue		218	106
Gains on GFECRA		-	-
Total		**218**	**106**

3.6 Transfers received

	Note	2021/22	2020/21
	3	R'000	R'000
Other governmental units		-	-
Higher education institutions		-	-
Foreign governments		-	-
International organisations		-	-
Public corporations and private enterprises		-	-
Households and non-profit institutions		-	-
Total		-	-

3.6.1 Donations received in-kind *(not included in the main note or sub note)*

	Note	2021/22 R'000	2020/21 R'000
List in-kind transfers received		-	-
Total		-	-

3.7 Cash received not recognised (*not included in the main note*)

Name of entity	**Amount received** **R'000**	**2021/22** **Amount paid to the revenue fund** **R'000**	**Balance** **R'000**
Please specify	-	-	-
Total	-	-	-

Name of entity	**Amount received** **R'000**	**2020/21** **Amount paid to the revenue fund** **R'000**	**Balance** **R'000**
Please specify	-	-	-
Total	-	-	-

4. Aid assistance

	Note	2021/22 R'000	2020/21 R'000
Opening Balance		-	-
Prior period error		-	-
As restated		-	-
Transferred from statement of financial performance		-	-
Transfers to or from retained funds		-	-
Paid during the year		-	-
Closing Balance		-	-

4.1 Analysis of balance by source

	Note	2021/22 R'000	2020/21 R'000
Aid assistance from RDP			
Aid assistance from other sources		-	-
CARA		-	-
Closing balance	4	**-**	**-**

4.2 Analysis of balance

	Note	2021/22 R'000	2020/21 R'000
Aid assistance receivable		-	-
Aid assistance prepayments (not expensed)		-	-
Aid assistance unutilised		-	-
Aid assistance repayable		-	-
Closing balance	4	**-**	**-**
Aid assistance not requested/not received		-	-

4.2.1 Aid assistance prepayments (expensed)

	Note	Amount as at 1 April 2021 R'000	Less: Received in the current year R'000	Add or Less: Other R'000	Add: Current Year prepayments R'000	Amount as at 31 March 2022 R'000
Goods and services		-	-	-	-	-
Interest and rent on land		-	-	-	-	-
Transfers and subsidies		-	-	-	-	-
Capital assets		-	-	-	-	-
Other		-	-	-	-	-
Total		**-**	**-**	**-**	**-**	**-**

	Note	Amount as at 1 April 2020 R'000	Less: Received in the current year R'000	Add or Less: Other R'000	Add: Current Year prepayments R'000	Amount as at 31 March 2021 R'000
Goods and services		-	-	-	-	-
Interest and rent on land		-	-	-	-	-
Transfers and subsidies		-	-	-	-	-
Capital assets		-	-	-	-	-
Other		-	-	-	-	-
Total		**-**	**-**	**-**	**-**	**-**

4.3 Prior period error

	Note	2020/21 R'000
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
		-
Relating to 2020/21		
		-
Total prior period errors		-

4.4 Aid assistance expenditure per economic classification

	Note	2021/22 R'000	2020/21 R'000
Current		-	-
Capital	10	-	-
Transfers and subsidies		-	-
Total aid assistance expenditure		**-**	**-**

4.5 Donations received in-kind (not included in the main note)

	Note	2021/22 R'000	2020/21 R'000
List in-kind donations received		-	417
Total		**-**	**417**

5. Compensation of employees

5.1 Salaries and Wages

	Note	2021/22 R'000	2020/21 R'000
Basic salary		218 508	217 798
Performance award		1 513	2 181
Service Based		1 229	698
Compensative/circumstantial		5 141	2 668
Periodic payments		-	-
Other non-pensionable allowances		52 133	42 387
Total		**278 524**	**265 732**

5.2 Social contributions

	Note	2021/22 R'000	2020/21 R'000
Employer contributions			
Pension		26 419	26 637
Medical		12 747	12 105
UIF		-	-
Bargaining council		58	57
Official unions and associations		-	-
Insurance		-	-
Total		**39 224**	**38 799**
Total compensation of employees		**317 748**	**304 531**
Average number of employees		592	609

6. Goods and services

	Note	2021/22 R'000	2020/21 R'000
Administrative fees		349	1 268
Advertising		4 117	1 981
Minor assets	6.1	159	2 363
Bursaries (employees)		653	685
Catering		2 853	721
Communication		13 764	12 822
Computer services	6.2	6 025	5 695
Consultants: Business and advisory services	6.9	62 075	40 031
Infrastructure and planning services		-	-
Laboratory services		-	-
Scientific and technological services		-	-
Legal services		247	305
Contractors		888	340
Agency and support / outsourced services		-	-
Entertainment		-	-
Audit cost – external	6.3	5 091	6 548
Fleet services		2 865	2 470
Inventory	6.4	-	-
Consumables	6.5	9 682	7 043
Housing		-	-
Operating leases		10 261	8 751
Property payments	6.6	2 502	2 783
Rental and hiring		11	63
Transport provided as part of the departmental activities		140	-
Travel and subsistence	6.7	6 469	1 970
Venues and facilities		1 077	184
Training and development		2 163	1 181
Other operating expenditure	6.8	761	762
Total		**132 152**	**97 966**

6.1 Minor assets

	Note	2021/22	2020/21
	6	R'000	R'000
Tangible assets		**159**	**2 363**
Buildings and other fixed structures		-	-
Biological assets		-	-
Heritage assets		-	-
Machinery and equipment		159	2 363
Transport assets		-	-
Specialised military assets		-	-
Intangible assets		**-**	**-**
Software		-	-
Mastheads and publishing titles		-	-
Patents, licences, copyright, brand names, trademarks		-	-
Recipes, formulae, prototypes, designs, models		-	-
Services and operating rights		-	-
Total		**159**	**2 363**

6.2 Computer services

	Note	2021/22	2020/21
	6	R'000	R'000
SITA computer services			
External computer service providers		454	490
		5 571	5 205
Total		**6 025**	**5 695**

6.3 Audit cost – External

	Note	2021/22	2020/21
	6	R'000	R'000
Regularity audits		4 913	4 779
Performance audits		-	-
Investigations		178	1 769
Environmental audits		-	-
Computer audits		-	-
Total		**5 091**	**6 548**

6.4 Inventory

	Note	2021/22	2020/21
	6	R'000	R'000
Clothing material and accessories		-	-
Farming supplies		-	-
Food and food supplies		-	-
Fuel, oil and gas		-	-
Learning, teaching and support material		-	-

	Note		
Materials and supplies		-	-
Medical supplies		-	-
Medicine		-	-
Medsas inventory interface		-	-
Other supplies	6.4.1	-	-
Total		**-**	**-**

6.4.1 Other supplies

	Note 6.4	2021/22 R'000	2020/21 R'000
Ammunition and security supplies		-	-
Assets for distribution		-	-
Machinery and equipment		-	-
School furniture		-	-
Sports and recreation		-	-
Library material		-	-
Human settlements property		-	-
Other assets for distribution		-	-
Other		-	-
Total		**-**	**-**

6.5 Consumables

	Note 6	2021/22 R'000	2020/21 R'000
Consumable supplies		2 679	2 699
Uniform and clothing		293	24
Household supplies		1 543	1 224
Building material and supplies		-	-
Communication accessories		-	-
IT consumables		202	239
Other consumables		641	1 212
Stationery, printing and office supplies		7 003	4 344
Total		**9 682**	**7 043**

6.6 Property payments

	Note 6	2021/22 R'000	2020/21 R'000
Municipal services		725	663
Property management fees		-	-
Property maintenance and repairs		1 191	658
Other		586	1 462
Total		**2 502**	**2 783**

6.7 Travel and subsistence

	Note 6	2021/22 R'000	2020/21 R'000
Local		6 469	1 970
Foreign		-	-
Total		**6 469**	**1 970**

NOTES TO THE ANNUAL FINANCIAL STATEMENTS
for the year ended 31 March 2022

6.8 Other operating expenditure

	Note	2021/22	2020/21
	6	R'000	R'000
Professional bodies, membership and subscription fees		385	702
Resettlement costs		305	34
Other		71	26
Total		**761**	**762**

6.9 Remuneration of members of a commission or committee (*Included in Consultants: Business and advisory services)*

Name of Commission / Committee	**No. of members**	Note	2021/22	2020/21
		6	R'000	R'000
Audit Committee	10		1 852	2 914
Risk Committee Chairperson	1		1	35
Total			**1 853**	**2 914**

7. Interest and rent on land

	Note	2021/22	2020/21
		R'000	R'000
Interest paid		-	131
Rent on land		-	-
Total		**-**	**131**

8. Payments for financial assets

	Note	2021/22	2020/21
		R'000	R'000
Material losses through criminal conduct		-	-
Theft	8.4	-	-
Other material losses	8.1	-	-
Purchase of equity		-	-
Extension of loans for policy purposes		-	-
Other material losses written off	8.2	-	-
Debts written off	8.3	214	-
Forex losses	8.5	-	-
Debt take overs		31 079	-
Losses on GFECRA		-	-
Total		**31 293**	**-**

During the financial year, the following payments were made directly to suppliers on behalf of the North West public entities in financial distress to alleviate significant debts of these entities:
North West Transport Investments (SOC) Ltd - R15 million
Golden Leopard Resorts (Pty) Ltd - R11 million
North West Development Corporation (Pty) Ltd - R5 million

8.1 Other material losses

		Note	2021/22	2020/21
		8	R'000	R'000
Nature of other material losses				
Incident	**Disciplinary Steps taken/ Criminal proceedings**		-	-
			-	-
Total			-	-

8.2 Other material losses written off

	Note	2021/22	2020/21
	8	R'000	R'000
Nature of losses			
		-	-
Total		-	-

8.3 Debts written off

	Note	2021/22	2020/21
	8	R'000	R'000
Nature of debts written off			
Irregular expenditure written off		-	-
Total		-	-
Recoverable revenue written off		-	-
Total		-	-
Other debt written off			
Debts written off in line with the Departmental Debt Policy		214	-
Total		**214**	**214**
Total debt written off		**214**	**214**

8.4 Details of theft

	Note	2021/22	2020/21
	8	R'000	R'000
Nature of theft		-	-
Total		-	-

8.5 Forex losses

	Note	2021/22	2020/21
	8	R'000	R'000
Nature of losses		-	-
Total		-	-

9. Transfers and subsidies

	Note	2021/22 R'000	2020/21 R'000
		-	-
Provinces and municipalities	48, 49	-	-
Departmental agencies and accounts	Annexure 1B	-	-
Higher education institutions	Annexure 1C	-	-
Foreign governments and international organisations	Annexure 1E	-	-
Public corporations and private enterprises	Annexure 1D	-	-
Non-profit institutions	Annexure 1F	30	10
Households	Annexure 1G	2 773	1 909
Total		**2 803**	**1 919**

10. Expenditure for capital assets

	Note	2021/22 R'000	2020/21 R'000
Tangible assets		**7 353**	**4 980**
Buildings and other fixed structures	40	-	-
Heritage assets	39, 41	-	-
Machinery and equipment	39	7 353	4 980
Specialised military assets	39	-	-
Land and subsoil assets	41	-	-
Biological assets	39	-	-
Intangible assets		-	-
Software	40	-	-
Mastheads and publishing titles	40	-	-
Patents, licences, copyright, brand names, trademarks	40	-	-
Recipes, formulae, prototypes, designs, models	40	-	-
Services and operating rights	40	-	-
Total		**7 353**	**4 980**

	Note	2021/22	2020/21
The following amounts have been included as project costs in Expenditure for capital assets			
Compensation of employees		-	-
Goods and services		-	-
Total		-	-

10.1 Analysis of funds utilised to acquire capital assets – 2021/22

	Voted funds R'000	Aid assistance R'000	Total R'000
Tangible assets	**7 353**	-	**7 353**
Buildings and other fixed structures	-	-	-
Heritage assets	-	-	-
Machinery and equipment	7 353	-	7 353
Specialised military assets	-	-	-
Land and subsoil assets	-	-	-
Biological assets	-	-	-
Intangible assets	-	-	-
Software	-	-	-
Mastheads and publishing titles	-	-	-
Patents, licences, copyright, brand names, trademarks	-	-	-
Recipes, formulae, prototypes, designs, models	-	-	-
Services and operating rights	-	-	-
Total	**7 353**	-	**7 353**

10.2 Analysis of funds utilised to acquire capital assets – 2020/21

	Voted funds R'000	Aid assistance R'000	Total R'000
Tangible assets	**4 980**	-	**4 980**
Buildings and other fixed structures	-	-	-
Heritage assets	-	-	-
Machinery and equipment	4 980	-	4 980
Specialised military assets	-	-	-
Land and subsoil assets	-	-	-
Biological assets	-	-	-

	Voted funds	Aid assistance	Total
	R'000	R'000	R'000
Intangible assets	-	-	-
Software	-	-	-
Mastheads and publishing titles	-	-	-
Patents, licences, copyright, brand names, trademarks	-	-	-
Recipes, formulae, prototypes, designs, models	-	-	-
Services and operating rights	-	-	-
Total	**4 980**	**-**	**4 980**

10.3 Finance lease expenditure included in Expenditure for capital assets

	Note	2021/22	2020/21
		R'000	R'000
Tangible assets		-	-
Buildings and other fixed structures		-	-
Heritage assets		-	-
Machinery and equipment		-	-
Specialised military assets		-	-
Land and subsoil assets		-	-
Biological assets		-	-
Total		**-**	**-**

11. Unauthorised expenditure

11.1 Reconciliation of unauthorised expenditure

	Note	2021/22	2020/21
		R'000	R'000
Opening balance			
Prior period error		-	-
As restated		-	-
Unauthorised expenditure – discovered in current year (as restated)		-	-
Less: Amounts approved by Parliament/Legislature with funding		-	-
Less: Amounts approved by Parliament/Legislature without funding and derecognised		-	-
Capital		-	-
Current		-	-
Transfers and subsidies		-	-
Less: Amounts recoverable	*15*	-	-
Less: Amounts written off		-	-
Closing balance		**-**	**-**

	Note	2021/22	2020/21
Analysis of closing balance			-
Unauthorised expenditure awaiting authorisation		-	-
Unauthorised expenditure approved without funding and not derecognised		-	-
		-	-
Total		-	-

11.2 Analysis of unauthorised expenditure awaiting authorisation per economic classification

	2021/22 R'000	2020/21 R'000
Capital	-	-
Current	-	-
Transfers and subsidies	-	-
Total	-	-

11.3 Analysis of unauthorised expenditure awaiting authorisation per type

	2021/22 R'000	2020/21 R'000
Unauthorised expenditure relating to overspending of the vote or a main division within a vote	-	-
Unauthorised expenditure incurred not in accordance with the purpose of the vote or main division	-	-
Total	-	-

11.4 Details of unauthorised expenditure – current year

Incident	Disciplinary steps taken/criminal proceedings	2021/22 R'000
Total		-

11.5 Prior period error

	Note	2020/21 R'000
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
Relating to 2020/21		-
		-
Total		-

12. Cash and cash equivalents

	Note	2021/22 R'000	2020/21 R'000
Consolidated Paymaster General Account		26 672	6 764
Cash receipts		-	-
Disbursements		-	-
Cash on hand		-	-
Investments (Domestic)		-	-
Investments (Foreign)		-	-
Total		**26 672**	**6 764**

13. Other financial assets

	Note	2021/22 R'000	2020/21 R'000
Current		-	-
Local		-	-
Total		-	-
Foreign		-	-
Total		-	-
Total Current other financial assets		-	-

	Note	2021/22 R'000	2020/21 R'000
Non-current			
Local		-	-
Total		-	-
Foreign		-	-
Total		-	-
Total Non-current other financial assets		-	-

Include discussion here where deemed relevant

14. Prepayments and advances

	Note	2021/22 R'000	2020/21 R'000
Staff advances		-	-
Travel and subsistence		-	-
Prepayments (Not expensed)	14.2	-	-
Advances paid (Not expensed)	14.1	-	449
SOCPEN advances		-	-
Total		**-**	**449**

14.1 Advances paid (Not expensed)

	Note	Balance as at 1 April 2021	Less: Amount expensed in current year	Add or Less: Other	Add: Current Year advances	Balance as at 31 March 2022
	14	R'000	R'000	R'000	R'000	R'000
National departments		449	(344)	(105)	-	-
Provincial departments		-	-	-	-	-
Public entities		-	-	-	-	-
Other entities		-	-	-	-	-
Total		**449**	**(344)**	**(105)**	**-**	**-**

Advances were paid to Government Communications for the Budget Speech. An amount of R105,000 has been transferred to receivables.

	Note	Balance as at 1 April 2020	Less: Amount expensed in current year	Add or Less: Other	Add: Current Year advances	Balance as at 31 March 2021
	14	R'000	R'000	R'000	R'000	R'000
National departments		207	(171)	(44)	457	449
Provincial departments		-	-	-	-	-
Public entities		-	-	-	-	-
Other entities		-	-	-	-	-
Total		**207**	**(171)**	**(44)**	**457**	**449**

Advances were paid to Government Communications for the Budget Speech

NOTES TO THE ANNUAL FINANCIAL STATEMENTS
for the year ended 31 March 2022

14.2 Prepayments (Not expensed)

	Note	**Balance as at 1 April 2021**	**Less: Amount expensed in current year**	**Add or Less: Other**	**Add: Current Year prepayments**	**Balance as at 31 March 2022**
	14	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**
Goods and services		-	-	-	-	-
Interest and rent on land		-	-	-	-	-
Transfers and subsidies		-	-	-	-	-
Capital assets		-	-	-	-	-
Other		-	-	-	-	-
Total		**-**	**-**	**-**	**-**	**-**

	Note	**Balance as at 1 April 2020**	**Less: Amount expensed in current year**	**Add or Less: Other**	**Add: Current Year prepayments**	**Balance as at 31 March 2021**
	14	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**
Goods and services		-	-	-	-	-
Interest and rent on land		-	-	-	-	-
Transfers and subsidies		-	-	-	-	-
Capital assets		-	-	-	-	-
Other		-	-	-	-	-
Total		**-**	**-**	**-**	**-**	**-**

14.3 Prepayments (Expensed)

	Note	**Amount as at 1 April 2021**	**Less: Received in the current year**	**Add or Less: Other**	**Add: Current Year prepayments**	**Amount as at 31 March 2022**
		R'000	**R'000**	**R'000**	**R'000**	**R'000**
Goods and services		994	(994)	-	1 296	***1 296***
Interest and rent on land		-	-	-	-	-
Transfers and subsidies		-	-	-	-	-
Capital assets		-	-	-	-	-
Other		-	-	-	-	-
Total		**994**	**(994)**	**-**	**1 296**	**1 296**

Prepayments relate to annual licence fees, training and membership fees which are required to be paid upfront. Prepayments relating to prior year that still have a prepayment portion as at year end amounts to R168.00

	Note	**Amount as at 1 April 2020**	**Less: Received in the current year**	**Add or Less: Other**	**Add: Current Year prepayments**	**Amount as at 31 March 2021**
		R'000	**R'000**	**R'000**	**R'000**	**R'000**
Goods and services		3 759	(3 586)	-	821	994
Interest and rent on land		-	-	-	-	-
Transfers and subsidies		-	-	-	-	-
Capital assets		-	-	-	-	-
Other		-	-	-	-	-
Total		**3 759**	**(3 586)**	**-**	**821**	**994**

Prepayments relate to annual licence fees and membership fees which are required to be paid upfront. Prepayments relating to prior year that still have a prepayment portion as at year end amounts to R173,000.00

14.4 Advances paid (Expensed)

	Note	**Amount as at 1 April 2021**	**Less: Received in the current year**	**Add or Less: Other**	**Add: Current Year advances**	**Amount as at 31 March 2022**
		R'000	**R'000**	**R'000**	**R'000**	**R'000**
National departments		-	-	-	-	-
Provincial departments		-	-	-	-	-
Public entities		-	-	-	-	-
Other entities		-	-	-	-	-
Total		**-**	**-**	**-**	**-**	**-**

	Note	Amount as at 1 April 2020	Less: Received in the current year	Add or Less: Other	Add: Current Year advances	Amount as at 31 March 2021
		R'000	R'000	R'000	R'000	R'000
National departments		-	-	-	-	-
Provincial departments		-	-	-	-	-
Public entities		-	-	-	-	-
Other entities		-	-	-	-	-
Total		**-**	**-**	**-**	**-**	**-**

15. Receivables

		2021/22			2020/21		
		Current	Non-current	Total	Current	Non-current	Total
		R'000	R'000	R'000	R'000	R'000	R'000
	Note						
Claims recoverable	*15.1*	146	-	**146**	919	6	**925**
Trade receivables	*15.2*	-	-	**-**	-	-	**-**
Recoverable expenditure	*15.3*	-	-	**-**	-	-	**-**
Staff debt	*15.4*	33	59	**92**	6	252	**258**
Fruitless and wasteful expenditure	*15.6*	2	-	**2**	-	-	**-**
Other receivables	*15.5*	-	16 233	**16 233**	-	14 912	**14 912**
Total		**181**	**16 292**	**16 473**	**925**	**15 170**	**16 095**

15.1 Claims recoverable

	Note	2021/22	2020/21
	15	R'000	R'000
National departments		105	60
Provincial departments		41	17
Foreign governments		-	-
Public entities		-	848
Private enterprises		-	-
Higher education institutions		-	-
Households and non-profit institutions		-	-
Local governments		-	-
		-	-
Total		**146**	**925**

15.2 Trade receivables

	Note	2021/22	2020/21
	15	R'000	R'000
		-	-
Total		**-**	**-**

15.3 Recoverable expenditure (disallowance accounts)

	Note	2021/22	2020/21
	15	R'000	R'000
		-	-
Total		**-**	**-**

15.4 Staff debt

	Note	2021/22	2020/21
	15	R'000	R'000
Salary related (Tax under deduction, recovery from employees and salary overpayments)		92	44
Tax under-deduction of former employees		-	214
Total		**92**	**258**

15.5 Other receivables

	Note	2021/22	2020/21
	15	R'000	R'000
Recovery of prior years irregular expenditure		13 587	13 587
Interest on the prior years irregular expenditure		2 646	1 325
Statutory Appropriation receivables		-	-
Total		**16 233**	**14 912**

15.6 Fruitless and wasteful expenditure

	Note	2021/22	2020/21
	15	R'000	R'000
Opening balance		-	-
Less amounts recovered		-	-
Less amounts written off		-	-
Transfers from note 32 Fruitless and Wasteful Expenditure		2	-
Interest		-	-
Total		**2**	**-**

15.7 Impairment of receivables

	Note	2021/22 R'000	2020/21 R'000
Estimate of impairment of receivables		16 269	15 164
Total		**16 269**	**15 164**

16. Investments

	Note	2021/22 R'000	2020/21 R'000
Non-Current		-	-
Shares and other equity		-	-
Total		-	-
Securities other than shares	*Annex 2A*	-	-
Total		-	-
Total non-current		-	-

	2021/22 R'000	2020/21 R'000
Analysis of non-current investments		
Opening balance	-	-
Additions in cash	-	-
Disposals for cash	-	-
Non-cash movements	-	-
Closing balance	-	-

16.1 Impairment of investments

	Note	2021/22 R'000	2020/21 R'000
Estimate of impairment of impairment		-	-
Total		-	-

17. Loans

	Note	2021/22 R'000	2020/21 R'000
Public corporations		-	-
Higher education institutions		-	-
Foreign governments		-	-
Private enterprises		-	-
Non-profit institutions		-	-
Staff loans		-	-
Total		-	-

	Note	2021/22 R'000	2020/21 R'000
Analysis of Balance			
Opening balance		-	-
New Issues		-	-
Repayments		-	-
Write-offs		-	-
Closing balance		-	-

17.1 Impairment of loans

	Note	2021/22 R'000	2020/21 R'000
Estimate of impairment of loans		-	-
Total		-	-

18. Voted funds to be surrendered to the Revenue Fund

	Note	2021/22 R'000	2020/21 R'000
Opening balance		7 891	5 555
Prior period error	18.2	-	-
As restated		7 891	5 555
Transfer from statement of financial performance (as restated)		26 165	7 891
Add: Unauthorised expenditure for current year	11	-	-
Voted funds not requested/not received	1.1	-	-
Transferred to retained revenue to defray excess expenditure (PARLIAMENT/LEGISLATURES ONLY)	18.1	-	-
Paid during the year		(7 891)	(5 555)
Closing balance		**26 165**	**7 891**

18.1 Voted funds / (Excess expenditure) transferred to the retained funds (Parliament / Legislatures ONLY)

	Note 18	2021/22 R'000	2020/21 R'000
Opening balance		-	-
Transfer from statement of financial performance		-	-
Transfer from Departmental Revenue to defray excess expenditure	19	-	-
Closing balance		-	-

18.2 Prior period error

	Note	2020/21 R'000
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
Relating to 2020/21		-
		-
Total		**-**

19. Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund

	Note	2021/22 R'000	2020/21 R'000
Opening balance		16	33
Prior period error	19.1	-	-
As restated		16	33
Transfer from Statement of Financial Performance (as restated)		26 236	77 289
Own revenue included in appropriation		168 000	150 000
Transfer from aid assistance	4	-	-
Transfer to voted funds to defray expenditure (Parliament/Legislatures ONLY)	18.1	-	-
Paid during the year		(193 920)	(227 306)
Closing balance		**332**	**16**

19.1 Prior period error

	Note	2020/21 R'000
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
Relating to 2020/21		-
		-
Total		**-**

20. Bank Overdraft

	Note	2021/22 R'000	2020/21 R'000
Consolidated Paymaster General Account		-	-
Fund requisition account		-	-
Overdraft with commercial banks (Local)		-	-
Overdraft with commercial banks (Foreign)		-	-
Total		**-**	**-**

21. Payables – current

	Note	2021/22 R'000	2020/21 R'000
Amounts owing to other entities		-	-
Advances received	*21.1*	-	-
Clearing accounts	*21.2*	351	249
Other payables	*21.3*	4	3
Total		**355**	**252**

21.1 Advances received

	Note 21	2021/22 R'000	2020/21 R'000
National departments			
Provincial departments		-	-
Public entities		-	-
Other institutions		-	-
Total		**-**	**-**

21.2 Clearing accounts

	Note 21	2021/22 R'000	2020/21 R'000
Owing to Receiver of Revenue		11	156
Owing to Employee through GEHS		340	93
Total		**351**	**249**

21.3 Other payables

	Note 21	2021/22 R'000	2020/21 R'000
Owing to Department of Public Works		4	3
Total		**4**	**3**

22. Payables – non-current

		2021/22				2020/21
		One to two years	Two to three years	More than three years	Total	Total
		R'000	R'000	R'000	R'000	R'000
	Note					
Amounts owing to other entities		-	-	-	-	-
Advances received	*22.1*	-	-	-	-	-
Other payables	*22.2*	-	-	-	-	-
Total		-	-	-	-	-

22.1 Advances received

	Note	2021/22	2020/21
	22	R'000	R'000
National departments		-	-
Provincial departments		-	-
Public entities		-	-
Other institutions		-	-
Total		-	-

22.2 Other payables

	Note	2021/22	2020/21
	22	R'000	R'000
		-	-
Total		-	-

23. Net cash flow available from operating activities

	Note	2021/22 R'000	2020/21 R'000
Net surplus/(deficit) as per Statement of Financial Performance		52 401	85 180
Add back non cash/cash movements not deemed operating activities		(25 524)	(78 687)
(Increase)/decrease in receivables		744	-596
(Increase)/decrease in prepayments and advances		449	(242)
(Increase)/decrease in other current assets		-	-
Increase/(decrease) in payables – current		103	34
Proceeds from sale of capital assets		(9)	(2)
Proceeds from sale of investments			-
(Increase)/decrease in other financial assets		-	-
Expenditure on capital assets		7 353	4 980
Surrenders to Revenue Fund		(201 811)	(232 861)
Surrenders to RDP Fund/Donor		-	-
Voted funds not requested/not received		-	-
Own revenue included in appropriation		168 000	150 000
Other non-cash items		(353)	-
Net cash flow generated by operating activities		**26 877**	**6 493**

24. Reconciliation of cash and cash equivalents for cash flow purposes

	Note	2021/22 R'000	2020/21 R'000
Consolidated Paymaster General account		26 672	6 764
Fund requisition account		-	-
Cash receipts		-	-
Disbursements		-	-
Cash on hand		-	-
Cash with commercial banks (Local)		-	-
Cash with commercial banks (Foreign)		-	-
Total		**26 672**	**6 764**

25. Contingent liabilities and contingent assets

25.1 Contingent liabilities

Liable to	Nature	Note	2021/22 R'000	2020/21 R'000
Motor vehicle guarantees	Employees	*Annex 3A*	-	-
Housing loan guarantees	Employees	*Annex 3A*	-	-
Other guarantees		*Annex 3A*	-	-
Claims against the department		*Annex 3B*	2 100	2 100
Intergovernmental payables (unconfirmed balances)		*Annex 5*	-	-
Environmental rehabilitation liability		*Annex 3B*	-	-
Other		*Annex 3B*	-	-
Total			**2 100**	**2 100**

Claim by official for unfair dismissal amounting to R2,1m. The Department is awaiting the notice of set down for hearing in respect of the processes of the General Public Service Sectoral Bargaining Council and the State Attorney.

25.2 Contingent assets

	Note	2021/22 R'000	2020/21 R'000
Nature of contingent asset		-	-
Total		**-**	**-**

26. Capital commitments

	Note	2021/22 R'000	2020/21 R'000
Buildings and other fixed structures		-	-
Heritage assets		-	-
Machinery and equipment		522	-
Specialised military assets		-	-
Land and subsoil assets		-	-
Biological assets		-	-
Intangible assets		-	-
Total		**522**	**-**

27. Accruals and payables not recognised

27.1 Accruals

Listed by economic classification	30 Days	30+ Days	2021/22 R'000 Total	2020/21 R'000 Total
Goods and services	11 516	-	11 516	11 061
Interest and rent on land	-	-	-	-
Transfers and subsidies	-	-	-	-
Capital assets	-	-	-	-
Other	-	-	-	-
Total	**11 516**	**-**	**11 516**	**11 061**

Listed by programme level	*Note*	2021/22 R'000	2020/21 R'000
Administration		3 560	425
Sustainable Resource Management		4 369	9 067
Assets and Liabilities Management		257	198
Financial Governance		3 330	1 371
Total		**11 516**	**11 061**

Material accruals include Telkom, Auditor General, Department of Justice and Constitutional Development and professional services payments. These invoices were received after year end.

27.2 Payables not recognised

Listed by economic classification	30 Days	30+ Days	2021/22 R'000 Total	2020/21 R'000 Total
Goods and services	14	-	14	388
Interest and rent on land	-	-	-	-
Transfers and subsidies	-	-	-	-
Capital assets	-	-	-	-
Other	-	-	-	-
Total	**14**	**-**	**14**	**388**

Listed by programme level	*Note*	2021/22 R'000	2020/21 R'000
Administration		11	39
Sustainable Resource Management		-	8
Assets and Liabilities Management		-	2
Financial Governance		3	339
Total		**14**	**388**

Payables include payments to a supplier who submitted an invoice prior to year-end but payments was effected after year end.

Included in the above totals are the following:		**R'000**	**R'000**
Confirmed balances with other departments	*Annex 5*	1 828	81
Confirmed balances with other government entities	*Annex 5*	-	-
Total		**1 828**	**81**

28. Employee benefits

	Note	**2021/22** **R'000**	**2020/21** **R'000**
Leave entitlement		16 285	20 321
Service bonus		8 519	8 536
Performance awards		-	1 600
Capped leave		4 358	5 337
Other		534	653
Total		**29 696**	**36 447**

At this stage the department is not able to reliably measure the long-term portion of the long service awards. The short-term portion of the long services award is included under Other amounting to R327,000.00.

Salary related payables and accruals to the value of R207,000 are also included under other in line with the National Treasury Accounting Manual for Expenditure.

Negative leave included in leave entitlement amounts to R172,000. Negative leave credits is due to the fact that employees receive credits pro- rata for the year annually in January.

A prior year adjustment was made to the leave entitlement to reduce the prior year leave liability for interns which was overstated by R31,000 as it included the 37% in lieu of benefits. Refer to note 44.

29. Lease commitments

29.1 Operating leases

2021/22	**Specialised military equipment R'000**	**Land R'000**	**Buildings and other fixed structures R'000**	**Machinery and equipment R'000**	**Total R'000**
Not later than 1 year	-	-	9 679	442	10 121
Later than 1 year and not later than 5 years	-	-	465	722	1 187
Later than five years	-	-	-	-	-
Total lease commitments	**-**	**-**	**10 144**	**1 164**	**11 308**

2020/21	Specialised military equipment R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year	-	-	8 575	289	8 864
Later than 1 year and not later than 5 years	-	-	251	-	251
Later than five years	-	-	-	-	-
Total lease commitments	**-**	**-**	**8 826**	**289**	**9 115**

The Photocopy machine leases are for a period of 3 Years. The machine reverts back to the lessor at the end of the lease.

There are no sale and leaseback arrangements.

Building Leases have been aligned with the Provincial Treasury Directive as issued by Provincial Accountant General.

	Note	2021/22 R'000	2020/21 R'000
Rental earned on sub-leased assets	3	-	-
Total		**-**	**-**

29.2 Finance leases **

2021/22	Specialised military equipment R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year	-	-	-	-	-
Later than 1 year and not later than 5 years	-	-	-	-	-
Later than five years	-	-	-	-	-
Total lease commitments	**-**	**-**	**-**	**-**	**-**

2020/21	Specialised military equipment R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year	-	-	-	-	-
Later than 1 year and not later than 5 years	-	-	-	-	-
Later than five years	-	-	-	-	-
Total lease commitments	-	-	-	-	-

**This note excludes leases relating to public private partnership as they are separately disclosed in note no. 35.

	Note	2021/22 R'000	2020/21 R'000
Rental earned on sub-leased assets	3	-	-
Total		-	-

29.3 Operating lease future revenue**

2021/22	Specialised military equipment R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year	-	-	-	-	-
Later than 1 year and not later than 5 years	-	-	-	-	-
Later than five years	-	-	-	-	-
Total operating lease revenue receivable	-	-	-	-	-

2020/21	Specialised military equipment R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year	-	-	-	-	-
Later than 1 year and not later than 5 years	-	-	-	-	-
Later than five years	-	-	-	-	-
Total operating lease revenue receivable	-	-	-	-	-

30. Accrued departmental revenue

	Note	2021/22 R'000	2020/21 R'000
Tax revenue		-	-
Sales of goods and services other than capital assets		-	-
Fines, penalties and forfeits		-	-
Interest, dividends and rent on land		29 268	24 618
Sales of capital assets		-	-
Transactions in financial assets and liabilities		122	69
Transfers received		-	-
Other		-	-
Total		**29 390**	**24 687**

30.1 Analysis of accrued departmental revenue

	Note	2021/22 R'000	2020/21 R'000
Opening balance		24 687	51 090
Less: amounts received		(24 618)	50 859
Less: services received in lieu of cash		(14)	-
Add: amounts recorded		29 390	24 501
Less: amounts written-off/reversed as irrecoverable		-	-
Less: amounts transferred to receivables for recovery		(55)	(45)
Other (*Specify*)		-	-
Closing balance		**29 390**	**24 687**

30.2 Accrued department revenue written off

	Note	2021/22 R'000	2020/21 R'000
Nature of losses		-	-
Total		**-**	**-**

30.3 Impairment of accrued departmental revenue

	Note	2021/22 R'000	2020/21 R'000
Estimate of impairment of accrued departmental revenue		-	14
Total		**-**	**14**

31. Irregular expenditure

31.1 Reconciliation of irregular expenditure

	Note	2021/22 R'000	2020/21 R'000
Opening balance		-	-
Prior period error		-	-
As restated		-	-
Add: Irregular expenditure – relating to prior year		-	-
Add: Irregular expenditure – relating to current year		14	-
Less: Prior year amounts condoned		-	-
Less: Current year amounts condoned		-	-
Less: Prior year amounts not condoned and removed		-	-
Less: Current year amounts not condoned and removed		-	-
Less: Amounts recoverable (current and prior year)	15	(14)	-
Less: Amounts written off		-	-
Closing balance		**-**	**-**

Analysis of closing balance	**-**	**-**
Current year	-	-
Prior years	-	-
Total	**-**	**-**

31.2 Details of current and prior year irregular expenditure – added current year (under determination and investigation)

Incident	Disciplinary steps taken/criminal proceedings	2021/22 R'000
Appointment of an intern without required qualification.	Disciplinary steps were taken against the responsible officials and the amount is being recovered	14
Total		**14**

31.3 Details of irregular expenditure condoned

Incident	Condoned by (relevant authority)	2021/22 R'000
		-
Total		**-**

31.4 Details of irregular expenditure recoverable (not condoned)

Incident	**2021/22**
	R'000
	-
Total	-

31.5 Details of irregular expenditure removed - (not condoned)

Incident	**Not condoned by (relevant authority)**	**2021/22**
		R'000
		-
Total		-

31.6 Details of irregular expenditures written off (irrecoverable)

Incident	**2021/22**
	R'000
	-
Total	-

31.7 Details of irregular expenditures under assessment (not included in the main note)

Incident	**2021/22**
	R'000
Total	-

31.8 Prior period error

	Note	**2020/21**
		R'000
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
Relating to 2020/21		-
		-
Total		-

31.9 Details of the non-compliance where an institution is involved in an inter-institutional arrangement

Incident	**2021/22**
	R'000
	-
Total	-

32. Fruitless and wasteful expenditure

Reconciliation of fruitless and wasteful expenditure

	Note	2021/22 R'000	2020/21 R'000
Opening balance		-	1
Prior period error		-	-
As restated		-	1
Fruitless and wasteful expenditure – relating to prior year		-	-
Fruitless and wasteful expenditure – relating to current year		2	131
Less: Amounts recoverable	15.6	(2)	-
Less: Amounts written off		-	(132)
Closing balance		**-**	**-**

32.1 Details of current and prior year fruitless and wasteful expenditure – added current year (under determination and investigation)

Incident	Disciplinary steps taken/criminal proceedings	2021/22 R'000
An official responsible for petty cash lost the cash after having withdrawn the amount from the bank	A written warning was issued and the amount is being recovered from the official	2
Total		**2**

32.2 Details of fruitless and wasteful expenditure recoverable

Incident	2021/22 R'000
	-
Total	-

32.3 Details of fruitless and wasteful expenditure written off

Incident	2021/22 R'000
	-
Total	-

32.4 Prior period error

	Note	2020/21 R'000
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
Relating to 2020/21		-
		-
Total		-

32.5 Details of fruitless and wasteful expenditures under assessment (not included in the main note)

Incident	2021/22 R'000
	-
Total	-

33. Related party transactions

Revenue received	Note	2021/22 R'000	2020/21 R'000
Tax revenue		-	-
Sales of goods and services other than capital assets		-	-
Fines, penalties and forfeits		-	-
Interest, dividends and rent on land		-	-
Sales of capital assets		-	-
Transactions in financial assets and liabilities		-	-
Transfers received		-	-
Total		-	-

Payments made	Note	2021/22 R'000	2020/21 R'000
Compensation of employees		-	-
Goods and services		-	-
Interest and rent on land		-	-
Expenditure for capital assets		-	-
Payments for financial assets		31 079	-
Transfers and subsidies		-	-
Total		**31 079**	-

	Note	2021/22	2020/21
		R'000	R'000
Year end balances arising from revenue/payments			
Receivables from related parties		-	-
Payables to related parties		-	-
Total		-	-

	Note	2021/22	2020/21
		R'000	R'000
Loans to /from related parties			
Non-interest bearing loans to/(from)		-	-
Interest bearing loans to/(from)		-	-
Total		-	-

	Note	2021/22	2020/21
		R'000	R'000
Other			
Guarantees issued/received		-	-
List other contingent liabilities between department and related party		-	-
Total		-	-

	Note	2021/22	2020/21
		R'000	R'000
In kind goods and services provided/received			
List in kind goods and services between the department and the related party		-	-
Total		-	-

All entities in the provincial sphere of government are related parties. As a result all provincial departments, trading entities, schedule 3C and 3D public entities as well as the provincial legislature are related parties to the department.

During the financial year, the following payments were made directly to suppliers on behalf of the North West public entities in financial distress to alleviate significant debts of these entities:
North West Transport Investments (SOC) Ltd - R15 million
Golden Leopard Resorts (Pty) Ltd - R11 million
North West Development Corporation (Pty) Ltd - R5 million

Key Management Personnel as well as close family of the Key Management Personnel are related parties to Provincial Treasury.

The Cabinet resolved to invoke section 100(1)(a) of the Constitution on 23 May 2018 at the department, together with interventions at other provincial departments. In this regard an Inter-Ministerial Task Team (IMTT) was established and constituted of several ministers to address the challenges facing the province.

34. Key management personnel

	No. of Individuals	2021/22	2020/21
		R'000	R'000
Political office bearers	1	1 978	1 978
Officials:			-
Head of Department	1	2 501	2 243
DDG	1	1 826	1 725
Chief Directors	10	12 653	13 482
Family members of key management personnel	1	185	168
Total		**19 143**	**19 596**

Key management personnel (Parliament/Legislatures)

	No. of Individuals	2021/22	2020/21
		R'000	R'000
Speaker to Parliament / the Legislature	-	-	-
Deputy Speaker	-	-	-
Secretary to Parliament / the Legislature	-	-	-
Deputy Secretary	-	-	-
Chief Financial Officer	-	-	-
Legal Advisor	-	-	-
Other	-	-	-
Total		-	-

35. Public Private Partnership

	Note	2021/22	2020/21
		R'000	R'000
Concession fee received		-	-
Base fee received		-	-
Variable fee received		-	-
Other fees received (Specify)		-	-
Unitary fee paid		-	-
Fixed component		-	-
Indexed component		-	-

	Note	2021/22 R'000	2020/21 R'000
Analysis of indexed component		-	-
Compensation of employees		-	-
Goods and services (excluding lease payments)		-	-
Operating leases		-	-
Interest		-	-
Capital / (Liabilities)		-	-
Tangible rights		-	-
Intangible rights		-	-
Property		-	-
Plant and equipment		-	-
Loans		-	-
Other		-	-
Prepayments and advances		-	-
Pre-production obligations		-	-
Other obligations		-	-

Any guarantees issued by the department are disclosed in Note 25.1

36. Impairment (other than receivables, accrued departmental revenue, loans and investments)

	Note	2021/22 R'000	2020/21 R'000
		-	-
Total		-	-

37. Provisions

	Note	2021/22 R'000	2020/21 R'000
		-	-
Total		-	-

37.1 Reconciliation of movement in provisions – 2021/22

	Provision 1 R'000	Provision 2 R'000	Provision 3 R'000	Total provisions R'000
Opening balance	-	-	-	-
Increase in provision	-	-	-	-
Settlement of provision	-	-	-	-
Unused amount reversed	-	-	-	-
Reimbursement expected from third party	-	-	-	-
Change in provision due to change in estimation of inputs	-	-	-	-
Closing balance	-	-	-	-

Reconciliation of movement in provisions – 2020/21

	Provision 1 R'000	Provision 2 R'000	Provision 3 R'000	Total provisions R'000
Opening balance	-	-	-	-
Increase in provision	-	-	-	-
Settlement of provision	-	-	-	-
Unused amount reversed	-	-	-	-
Reimbursement expected from third party	-	-	-	-
Change in provision due to change in estimation of inputs	-	-	-	-
Closing balance	-	-	-	-

38. Non-adjusting events after reporting date

Nature of event	**2021/22 R'000**
	-
Total	-

39. Movable Tangible Capital Assets

MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2022

	Opening balance R'000	Value adjustments R'000	Additions R'000	Disposals R'000	Closing Balance R'000
HERITAGE ASSETS	-	-	-	-	-
Heritage assets	-	-			-
MACHINERY AND EQUIPMENT	42 812	-	7 352	2 882	47 282
Transport assets	-	-	-	-	-
Computer equipment	21 280	-	3 279	2 479	22 080
Furniture and office equipment	12 222	-	2 154	240	14 136
Other machinery and equipment	9 310	-	1 919	163	11 066
SPECIALISED MILITARY ASSETS	-	-	-	-	-
Specialised military assets	-	-	-	-	-
BIOLOGICAL ASSETS	-	-	-	-	-
Biological assets	-	-	-	-	-
TOTAL MOVABLE TANGIBLE CAPITAL ASSETS	**42 812**	**-**	**7 352**	**2 882**	**47 282**

Movable Tangible Capital Assets under investigation

	Number	Value R'000
Included in the above total of the movable tangible capital assets per the asset register are assets that are under investigation:		
Heritage assets	-	-
Machinery and equipment	80	1 345
Specialised military assets	-	-
Biological assets	-	-

Assets under investigation are to be followed up in line with asset management policies.

39.1 Movement for 2020/21

MOVEMENT IN TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing Balance R'000
HERITAGE ASSETS	-	-	-	-	-
Heritage assets	-	-	-	-	-
MACHINERY AND EQUIPMENT	41 335	-	4 980	3 503	**42 812**
Transport assets	-	-	684	684	**-**
Computer equipment	21 673	-	2 006	2 399	**21 280**
Furniture and office equipment	11 290	-	1 070	138	**12 222**
Other machinery and equipment	8 372	-	1 220	282	**9 310**
SPECIALISED MILITARY ASSETS	-	-	-	-	-
Specialised military assets	-	-	-	-	-
BIOLOGICAL ASSETS	-	-	-	-	-
Biological assets	-	-	-	-	-
TOTAL MOVABLE TANGIBLE CAPITAL ASSETS	**41 335**	**-**	**4 980**	**3 503**	**42 812**

39.1.1 Prior period error

	Note	2020/21 R'000
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
Relating to 2020/21		-
		-
Total prior period errors		-

39.2 Minor assets

MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED AS AT 31 MARCH 2022

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	9 599	-	9 599
Value adjustments	-	-	-	-	-	-
Additions	-	-	-	157	-	157
Disposals	-	-	-	1 221	-	1 221
TOTAL MINOR ASSETS	**-**	**-**	**-**	**8 535**	**-**	**8 535**

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
Number of R1 minor assets	-	-	-	401	-	401
Number of minor assets at cost	-	-	-	4 431	-	4 431
TOTAL NUMBER OF MINOR ASSETS	**-**	**-**	**-**	**4 832**	**-**	**4 832**

Minor Capital Assets under investigation

	Number	Value R'000
Included in the above total of the minor capital assets per the asset register are assets that are under investigation:		
Specialised military assets	-	-
Intangible assets	-	-
Heritage assets	-	-
Machinery and equipment	70	102
Biological assets	-	-

Assets under investigation are to be followed up in line with asset management policies.

MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED AS AT 31 MARCH 2021

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	7 672	-	7 672
Prior period error	-	-	-	-	-	-
Additions	-	-	-	2 363	-	2 363
Disposals	-	-	-	436	-	436
TOTAL MINOR ASSETS	**-**	**-**	**-**	**9 599**	**-**	**9 599**

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
Number of R1 minor assets	-	-	-	477	-	477
Number of minor assets at cost	-	-	-	4 983	-	4 983
TOTAL NUMBER OF MINOR ASSETS	**-**	**-**	**-**	**5 460**	**-**	**5 460**

39.2.1 Prior period error

	Note	**2020/21 R'000**
Nature of prior period error		
Relating to 2019/20 *[affecting the opening balance]*		-
		-
Relating to 2020/21		-
		-
Total		**-**

39.3 Movable assets written off

MOVABLE ASSETS WRITTEN OFF FOR THE YEAR ENDED AS AT 31 MARCH 2022

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
	R'000	R'000	R'000	R'000	R'000	R'000
Assets written off				2 105		2 105
TOTAL MOVABLE ASSETS WRITTEN OFF	**-**	**-**	**-**	**2 105**	**-**	**2 105**

MOVABLE ASSETS WRITTEN OFF FOR THE YEAR ENDED AS AT 31 MARCH 2021

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
	R'000	R'000	R'000	R'000	R'000	R'000
Assets written off	-	-	-	2 053	-	2 053
TOTAL MOVABLE ASSETS WRITTEN OFF	**-**	**-**	**-**	**2 053**	**-**	**2 053**

40. Intangible Capital Assets

	Opening balance	Additions	Disposals	Closing Balance
	R'000	R'000	R'000	R'000
SOFTWARE	-	-	-	-
MASTHEADS AND PUBLISHING TITLES	-	-	-	-
PATENTS, LICENCES, COPYRIGHT, BRAND NAMES, TRADEMARKS	-	-	-	-
RECIPES, FORMULAE, PROTOTYPES, DESIGNS, MODELS	-	-	-	-
SERVICES AND OPERATING RIGHTS	-	-	-	-
TOTAL INTANGIBLE CAPITAL ASSETS	**-**	**-**	**-**	**-**

Intangible Capital Assets under investigation

	Number	Value R'000
Included in the above total of the intangible capital assets per the asset register are assets that are under investigation:		
Software	-	-
Mastheads and publishing titles	-	-
Patents, licences, copyright, brand names, trademarks	-	-
Recipes, formulae, prototypes, designs, models	-	-
Services and operating rights	-	-

40.1 Movement for 2020/21

MOVEMENT IN INTANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing Balance R'000
SOFTWARE	-	-	-	-	-
MASTHEADS AND PUBLISHING TITLES	-	-	-	-	-
PATENTS, LICENCES, COPYRIGHT, BRAND NAMES, TRADEMARKS	-	-	-	-	-
RECIPES, FORMULAE, PROTOTYPES, DESIGNS, MODELS	-	-	-	-	-
SERVICES AND OPERATING RIGHTS	-	-	-	-	-
TOTAL INTANGIBLE CAPITAL ASSETS	-	-	-	-	-

41.2 Capital Work-in-progress

CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2022

	Note	**Opening balance 1 April 2021**	**Current Year WIP**	**Ready for use (Assets to the AR) / Contracts terminated**	**Closing balance 31 March 2022**
	Annexure 7	**R'000**	**R'000**	**R'000**	**R'000**
Heritage assets		-	-	-	-
Buildings and other fixed structures		-	-	-	-
Machinery and equipment		-	-	-	-
Specialised military assets		-	-	-	-
Intangible assets		-	-	-	-
TOTAL		**-**	**-**	**-**	**-**

Payables not recognised relating to Capital WIP	*Note*	**2021/22**	**2020/21**
		R'000	**R'000**
Total		**-**	**-**

CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2021

	Note	**Opening balance 1 April 2020**	**Prior period error**	**Current Year WIP**	**Ready for use (Assets to the AR)) / Contracts terminated**	**Closing balance 31 March 2022**
	Annexure 7	**R'000**	**R'000**	**R'000**	**R'000**	**R'000**
Heritage assets		-	-	-	-	-
Buildings and other fixed structures		-	-	-	-	-
Machinery and equipment		-	-	-	-	-
Specialised military assets		-	-	-	-	-
Intangible assets		-	-	-	-	-
TOTAL		**-**	**-**	**-**	**-**	**-**

41.3 Immovable assets written off

IMMOVABLE ASSETS WRITTEN OFF FOR THE YEAR ENDED AS AT 31 MARCH 2022

	Buildings and other fixed structures	Heritage assets	Land and subsoil assets	Total
	R'000	R'000	R'000	R'000
Assets written off	-	-	-	-
TOTAL IMMOVABLE ASSETS WRITTEN OFF	**-**	**-**	**-**	**-**

IMMOVABLE ASSETS WRITTEN OFF FOR THE YEAR ENDED AS AT 31 MARCH 2021

	Buildings and other fixed structures	Heritage assets	Land and subsoil assets	Total
	R'000	R'000	R'000	R'000
Assets written off	-	-	-	-
TOTAL IMMOVABLE ASSETS WRITTEN OFF	**-**	**-**	**-**	**-**

41.4 Immovable assets (additional information)

		Note	2021/22	2020/21
a) Unsurveyed land	**Estimated completion date**	*Annexure 9*	**Area**	**Area**
b) Properties deemed vested		*Annexure 9*	**Number**	**Number**
Land parcels				
Facilities				
Schools			-	-
Clinics			-	-
Hospitals			-	-
Office buildings			-	-
Dwellings			-	-
Storage facilities			-	-

Other

c) Facilities on unsurveyed land	**Duration of use**	*Annexure 9*	**Number**	**Number**
Schools			-	-
Clinics			-	-
Hospitals			-	-
Office buildings			-	-
Dwellings			-	-
Storage facilities			-	-
Other			-	-

d) Facilities on right to use land	**Duration of use**	*Annexure 9*	**Number**	**Number**
Schools				
Clinics			-	-
Hospitals			-	-
Office buildings			-	-
Dwellings			-	-
Storage facilities			-	-
Other			-	-

e) Agreement of custodianship	*Annexure 9*	**Number**	**Number**
Land parcels			
Facilities			
Schools		-	-
Clinics		-	-
Hospitals		-	-
Office buildings		-	-
Dwellings		-	-
Storage facilities		-	-
Other		-	-

42. Principal-agent arrangements

42.1 Department acting as the principal

	2021/22 R'000	2020/21 R'000
	-	-
Total	-	-

42.2 Department acting as the agent

Revenue received for agency activities	2021/22 R'000	2020/21 R'000
	-	-
Total	-	-

42.2.1 Reconciliation of funds and disbursements – 2021/22

Category of revenue or expenditure per arrangement	Total funds received R'000	Expenditure incurred against funds R'000
	-	-
Total	-	-

Reconciliation of funds and disbursements – 2021/22

Category of revenue or expenditure per arrangement	Total funds received R'000	Expenditure incurred against funds R'000
	-	-
Total	-	-

42.2.2 Reconciliation of carrying amount of receivables and payables – 2021/22

Receivables

Name of principal entity	Opening balance 1 Apr 2021 R'000	Revenue principal is entitled to R'000	Less: Write-offs/settlements/waivers R'000	Cash received on behalf of principal R'000	Closing Balance 31 Mar 2022 R'000
	-	-	-	-	-
Total	-	-	-	-	-

Payables

Name of principal entity	Opening balance 1 Apr 2021 R'000	Expenses incurred on behalf of the principal R'000	Cash paid on behalf of the principal R'000	Closing Balance 31 Mar 2022 R'000
	-	-	-	-
Total	-	-	-	-

Reconciliation of carrying amount of receivables and payables – 2020/21

Receivables

Name of principal entity	Opening balance 1 Apr 2020 R'000	Revenue principal is entitled to R'000	Less: Write-offs/settlements/waivers R'000	Cash received on behalf of principal R'000	Closing Balance 31 Mar 2021 R'000
	-	-		-	-
Total	-	-	-	-	-

Payables

Name of principal entity	Opening balance 1 Apr 2020 R'000	Expenses incurred on behalf of the principal R'000	Cash paid on behalf of the principal R'000	Closing Balance 31 Mar 2021 R'000
	-	-	-	-
Total	-	-	-	-

43. Changes in accounting estimates

During the year the following changes were made to the estimations employed in the accounting for transactions, assets, liabilities, events and circumstances

	Value derived using the original estimate R'000	Value derived using amended estimate R'000	R-value impact of change in estimate R'000
Accounting estimate change:	-	-	-
	-	-	-

44. Prior period errors

Correction of prior period errors

	Note	Amount bef error correction 2020/21 R'000	Prior period error 2020/21 R'000	Restated Amount 2020/21 R'000
Revenue				
		-	-	-
Net effect		-	-	-

	Note	Amount bef error correction 2020/21 R'000	Prior period error 2020/21 R'000	Restated Amount 2020/21 R'000
Expenditure				
		-	-	-
Net effect		-	-	-

	Note	Amount bef error correction 2020/21 R'000	Prior period error 2020/21 R'000	Restated Amount 2020/21 R'000
Assets				
		-	-	-
Net effect				

	Note	Amount bef error correction 2020/21 R'000	Prior period error 2020/21 R'000	Restated Amount 2020/21 R'000
Liabilities				
Leave Entitlement	**28**	20 352	(31)	20 321
Net effect		**20 352**	**(31)**	**20 321**

Leave Entitlement
The leave liability for interns was overstated in the prior year as it included the 37% in lieu of benefits. This has now been corrected.

	Note	Amount bef error correction 2020/21 R'000	Prior period error 2020/21 R'000	Restated Amount 2020/21 R'000
Other:				
		-	-	-
Net effect		-	-	-

45. Inventories

45.1

Inventories for the year ended 31 March 2022	**Insert major category of inventory**	**Insert major category of inventor y**	**Insert major category of inventory**	**Insert major category of inventory**	**TOTAL**
	R'000	**R'000**	**R'000**	**R'000**	**R'000**
Opening balance					
Add/(Less): Adjustments to prior year balances	-	-	-	-	-
Add: Additions/Purchases – Cash	-	-	-	-	-
Add: Additions - Non-cash	-	-	-	-	-
(Less): Disposals	-	-	-	-	-
(Less): Issues	-	-	-	-	-
Add/(Less): Received current, not paid					
(Paid current year, received prior year)					
Add/(Less): Adjustments	-	-	-	-	-
Closing balance	**-**	**-**	**-**	**-**	**-**

Inventories for the year ended 31 March 2021

	Insert major category of inventory R'000	Insert major category of inventory R'000	Insert major category of inventory R'000	Insert major category of inventory R'000	TOTAL R'000
Opening balance	-	-	-	-	-
Add/(Less): Adjustments to prior year balances	-	-	-	-	-
Add: Additions/Purchases – Cash	-	-	-	-	-
Add: Additions - Non-cash	-	-	-	-	-
(Less): Disposals	-	-	-	-	-
(Less): Issues					
Add/(Less): Received current, not paid	-	-	-	-	-
(Paid current year, received prior year)					
Add/(Less): Adjustments	-	-	-	-	-
Closing balance	-	-	-	-	-

45.2 Land parcels held for human settlement

	Note	2021/22 R'000	2020/21 R'000
Opening balance			
Add/(Less): Adjustments to prior year balances		-	-
Add: Additions/Purchases – Cash		-	-
Add: Additions - Non-cash		-	-
(Less): Disposals		-	-
(Less): Issues		-	-
Add/(Less): Received current, not paid		-	-
(Paid current year, received prior year)			
Add/(Less): Adjustments		-	-
Closing balance	*Anx 6*	-	-

45.3 Work in progress

Work in progress for the year ended 31 March 2022	**Opening balance R'000**	**Additions during year R'000**	**(Ready for use/suspended) R'000**	**Closing balance R'000**
Clearing				
Infrastructure	-	-	-	-
Structure of houses	-	-	-	-
Adjustments	-	-	-	-
Total	-	-	-	-

Accruals/Payables not recognised	**2021/22 R'000**	**2020/21 R'000**
Certificates/Invoices received not paid:		
Clearing	-	-
Infrastructure	-	-
Structure of houses	-	-
Total	-	-

45.4 Houses ready for use

	Quantity	**2021/22 R'000**	**Quantity**	**2020/21 R'000**
Opening balance	-	-	-	-
Add/(Less): Adjustment to prior year balances	-	-	-	-
Add: Ready for use in current year	-	-	-	-
Less: Issued to beneficiaries	-	-	-	-
Add/(Less): Adjustments	-	-	-	-
Closing balance	-	-	-	-

46. Transfer of functions and mergers

46.1 Transfer of functions

46.1.1 Statement of Financial Position

	Note	Balance before transfer date R'000	Functions (transferred) / received Dept name *(Specify)* R'000	Functions (transferred) / received Dept name *(Specify)* R'000	Functions (transferred) / received Dept name *(Specify)* R'000	Balance after transfer date R'000
ASSETS						
Current Assets		-	-	-	-	-
Unauthorised expenditure		-	-	-	-	-
Cash and cash equivalents		-	-	-	-	-
Other financial assets		-	-	-	-	-
Prepayments and advances		-	-	-	-	-
Receivables		-	-	-	-	-
Loans		-	-	-	-	-
Aid assistance prepayments		-	-	-	-	-
Aid assistance receivable		-	-	-	-	-
Non-Current Assets		-	-	-	-	-
Investments		-	-	-	-	-
Receivables		-	-	-	-	-
Loans		-	-	-	-	-
Other financial assets		-	-	-	-	-
TOTAL ASSETS		-	-	-	-	-

NOTES TO THE ANNUAL FINANCIAL STATEMENTS
for the year ended 31 March 2022

	Note	Balance before transfer date R'000	Functions (transferred) / received Dept name *(Specify)* R'000	Functions (transferred) / received Dept name *(Specify)* R'000	Functions (transferred) / received Dept name *(Specify)* R'000	Balance after transfer date R'000
LIABILITIES						
Current Liabilities		-	-	-	-	-
Voted funds to be surrendered to the Revenue Fund		-	-	-	-	-
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund		-	-	-	-	-
Bank Overdraft		-	-	-	-	-
Payables		-	-	-	-	-
Aid assistance repayable		-	-	-	-	-
Aid assistance unutilised		-	-	-	-	-
Non-Current Liabilities		-	-	-	-	-
Payables		-	-	-	-	-
TOTAL LIABILITIES		-	-	-	-	-
NET ASSETS		-	-	-	-	-

46.1.2 Notes

	Note	Balance before transfer date R'000	Functions (transferred) / received Dept name (Specify) R'000	Functions (transferred) / received Dept name (Specify) R'000	Functions (transferred) / received Dept name (Specify) R'000	Balance after transfer date R'000
Contingent liabilities		-	-	-	-	-
Contingent assets		-	-	-	-	-
Capital commitments		-	-	-	-	-
Accruals		-	-	-	-	-
Payables not recognised		-	-	-	-	-
Employee benefits		-	-	-	-	-
Lease commitments – Operating lease		-	-	-	-	-
Lease commitments – Finance lease		-	-	-	-	-
Lease commitments – Operating lease revenue		-	-	-	-	-
Accrued departmental revenue		-	-	-	-	-
Irregular expenditure		-	-	-	-	-
Fruitless and wasteful expenditure		-	-	-	-	-
Impairment		-	-	-	-	-
Provisions		-	-	-	-	-
Movable tangible capital assets		-	-	-	-	-
Immovable tangible capital assets		-	-	-	-	-
Intangible capital assets		-	-	-	-	-

46.2 Mergers
46.2.1 Statement of Financial Position

	Note	Balance bef merger date Combining Dept *(Specify)* R'000	Balance bef merger date Combining Dept *(Specify)* R'000	Balance bef merger date Combining Dept *(Specify)* R'000	Balance after merger date Combined Dept *(Specify)* R'000
ASSETS					
Current Assets		-	-	-	-
Unauthorised expenditure		-	-	-	-
Cash and cash equivalents		-	-	-	-
Other financial assets		-	-	-	-
Prepayments and advances		-	-	-	-
Receivables		-	-	-	-
Loans		-	-	-	-
Aid assistance prepayments		-	-	-	-
Aid assistance receivable		-	-	-	-
Non-Current Assets		-	-	-	-
Investments		-	-	-	-
Receivables		-	-	-	-
Loans		-	-	-	-
Other financial assets		-	-	-	-
TOTAL ASSETS		-	-	-	-

	Note	Balance bef merger date Combining Dept *(Specify)* R'000	Balance bef merger date Combining Dept *(Specify)* R'000	Balance bef merger date Combining Dept *(Specify)* R'000	Balance after merger date Combined Dept *(Specify)* R'000
LIABILITIES					
Current Liabilities					
Voted funds to be surrendered to the Revenue Fund		-	-	-	-
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund		-	-	-	-
Bank Overdraft		-	-	-	-
Payables		-	-	-	-
Aid assistance repayable		-	-	-	-
Aid assistance unutilised		-	-	-	-
Non-Current Liabilities					
Payables		-	-	-	-
TOTAL LIABILITIES		-	-	-	-
NET ASSETS		-	-	-	-

46.2.2Notes

	Note	Balance bef merger date Combining Dept *(Specify)* R'000	Balance bef merger date Combining Dept *(Specify)* R'000	Balance bef merger date Combining Dept *(Specify)* R'000	Balance after merger date Combined Dept *(Specify)* R'000
Contingent liabilities		-	-	-	-
Contingent assets		-	-	-	-
Capital commitments		-	-	-	-
Accruals		-	-	-	-
Payables not recognised		-	-	-	-
Employee benefits		-	-	-	-
Lease commitments – Operating lease		-	-	-	-
Lease commitments – Finance lease		-	-	-	-
Lease commitments – Operating lease revenue		-	-	-	-
Accrued departmental revenue		-	-	-	-
Irregular expenditure		-	-	-	-
Fruitless and wasteful expenditure		-	-	-	-
Impairment		-	-	-	-
Provisions		-	-	-	-
Movable tangible capital assets		-	-	-	-
Immovable tangible capital assets		-	-	-	-
Intangible capital assets		-	-	-	-

47. STATEMENT OF CONDITIONAL GRANTS RECEIVED

NAME OF GRANT	GRANT ALLOCATION					SPENT				2020/21	
	Division of Revenue Act/ Provincial Grants	Roll Overs	DORA Adjust-ments	Other Adjust-ments	Total Available	Amount received by depart-ment	Amount spent by depart-ment	Under / (Overspending)	% of available funds spent by depart-ment	Division of Revenue Act	Amount spent by department
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
	-	-	-	-	-	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-	-	-	-	-	-

48. STATEMENT OF CONDITIONAL GRANTS PAID TO THE PROVINCES

NAME OF PROVINCE / GRANT	GRANT ALLOCATION				TRANSFER			SPENT				2020/21	
	Division of Revenue Act	Roll Overs	Adjust-ments	Total Available	Actual Transfer	Funds Withheld	Re-allocations by National Treasury or National Depart-ment	Amount received by depart-ment	Amount spent by depart-ment	Unspent funds	% of available funds spent by depart-ment	Division of Revenue Act	Actual Transfer
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000	R'000	%	R'000	R'000
	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-	-	-	-	-	-	-	-
Summary by grant													
	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-

49. STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS PAID TO MUNICIPALITIES

	2021/22							2020/21	
	GRANT ALLOCATION				TRANSFER				
NAME OF MUNICIPALITY	DoRA and other transfers	Roll Overs	Adjustments	Total Available	Actual Transfer	Funds Withheld	Re-allocations by National Treasury or National Department	Division of Revenue Act	Actual transfer
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
	-	-	-	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-	-	-	-

50. BROAD BASED BLACK ECONOMIC EMPOWERMENT PERFORMANCE

Information on compliance with the B-BBEE Act is included in the annual report under the section titled B-BBEE Compliance Performance Information.

51. COVID 19 Response Expenditure

	Note	**2021/22**	**2020/21**
	Annexure 11	**R'000**	**R'000**
Compensation of employees		2 083	1 012
Goods and services		157	2 283
Transfers and subsidies		-	-
Expenditure for capital assets		-	46
Other		-	-
Total		**2 240**	**3 341**

ANNEXURE 1F
STATEMENT OF TRANSFERS TO NON-PROFIT INSTITUTIONS

	TRANSFER ALLOCATION				EXPENDITURE		2020/21
NON-PROFIT INSTITUTIONS	Adjusted Appro-priation Act	Roll overs	Adjust-ments	Total Available	Actual Transfer	% of Available funds transferred	Final Appropriation
	R'000	R'000	R'000	R'000	R'000	%	R'000
Transfers							
Donations	30	-	-	30	30	100%	10
	30	-	-	30	30	100%	10
Subsidies	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
TOTAL	**30**	**-**	**-**	**30**	**30**	**100%**	**10**

ANNEXURE 1G
STATEMENT OF TRANSFERS TO HOUSEHOLDS

	TRANSFER ALLOCATION				EXPENDITURE		2020/21
HOUSEHOLDS	Adjusted Appro-priation Act	Roll Overs	Adjust-ments	Total Available	Actual Transfer	% of Available funds Transferred	Final Appropriation
	R'000	R'000	R'000	R'000	R'000	%	R'000
Transfers							
Leave Gratuity	2 668	-	794	3 462	2 773	80%	1 909
	2 668	-	794	3 462	2 773	80%	1 909
Subsidies	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
TOTAL	**2 668**	**-**	**794**	**3 462**	**2 773**	**80%**	**1 909**

ANNEXURE 1H
STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS RECEIVED

NAME OF ORGANISATION	NATURE OF GIFT, DONATION OR SPONSORSHIP	2021/22 R'000	2020/21 R'000
Received in cash		-	-
Subtotal		-	-
Received in kind			
Decontamination undertaken by volunteers	Provision of decontamination services for the offices of Provincial Treasury	-	417
Subtotal		-	417
TOTAL		**-**	**417**

ANNEXURE 1J
STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS MADE

NATURE OF GIFT, DONATION OR SPONSORSHIP	2021/22	2020/21
	R'000	R'000
Made in kind		
Barolong Boo-Ratshidi - 4th Annual "Tholo Ikitse" Cultural Festival and Community Social Cohesion Program	20	10
South African ssociation of Public Administration and Management ("SAAPAM") - SAAPAM Conference	10	-
TOTAL	**30**	**10**

ANNEXURE 3B
STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2022

Nature of Liability	Opening Balance 1 April 2021	Liabilities incurred during the year	Liabilities paid/cancelled/reduced during the year	Liabilities recoverable (Provide details hereunder)	Closing Balance 31 March 2022
	R'000	R'000	R'000	R'000	R'000
Claims against the department					
Claim by official for unfair dismissal	2 100	-	2 100	-	-
Subtotal	2 100	-	2 100	-	-
Environmental Liability					
	-	-	-	-	-
Subtotal	-	-	-	-	-
Other	-	-	-	-	-
Subtotal	-	-	-	-	-
TOTAL	**2 100**	-	**2 100**	-	-

ANNEXURE 3B (continued)

Nature of Liabilities recoverable	Opening Balance 1 April 2021	Details of Liability and Recoverability	Movement during year	Closing Balance 31 March 2022
	R'000		R'000	R'000
	-	-	-	-
TOTAL	-	-	-	-

ANNEXURE 4
CLAIMS RECOVERABLE

Government Entity	Confirmed balance outstanding		Unconfirmed balance outstanding		Total		Cash in transit at year end 2021/22	
	31/03/2022	31/03/2021	31/03/2022	31/03/2021	31/03/2022	31/03/2021	Receipt date up to six (6) working days after year end	Amount
	R'000	R'000	R'000	R'000	R'000	R'000		R'000
Departments								
NW Dept of Education	-	6	-	-	-	6	-	-
Department of Justice	-	16	-	-	-	16	-	-
Government Communication Information Systems	-	44	-	-	-	44	-	-
Department of Human Settlement	-	11	-	-	-	11	-	-
Department of Public Works	41	-	-	-	41	-		-
	41	77	-	-	41	77	-	-
Other Government Entities								
Fasset	-	515	-	-	-	515	-	-
Parks Board	-	333	-	-	-	333	-	-
GCIS	105	-	-	-	105	-	-	-
	105	848	-	-	105	848	-	-
TOTAL	**146**	**925**	**-**	**-**	**146**	**925**	**-**	**-**

ANNEXURE 5
INTER-GOVERNMENT PAYABLES

GOVERNMENT ENTITY	Confirmed balance outstanding		Unconfirmed balance outstanding		TOTAL		Cash in transit at year end 2021/22	
	31/03/2022	31/03/2021	31/03/2022	31/03/2021	31/03/2022	31/03/2022	Payment date up to six (6) working days before year end	Amount
	R'000	R'000	R'000	R'000	R'000	R'000		R'000
DEPARTMENTS								
Current								
Department of Community Safety and Transport	301	81	-	-	301	81	-	-
Department of Agriculture and Rural Development	5	-	-	-	5	-	-	-
Department of Justice and Constitutional Development	1 522	-	-	-	1 522	-	-	-
Subtotal	**1 828**	**81**	-	-	**1 828**	**81**	-	-
Non-current	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-
TOTAL	**1 828**	**81**	-	-	**1 828**	**81**	-	-

NOTES TO THE ANNUAL FINANCIAL STATEMENTS
for the year ended 31 March 2022

GOVERNMENT ENTITY	Confirmed balance outstanding		Unconfirmed balance outstanding		TOTAL		Cash in transit at year end 2021/22	
	31/03/2022	31/03/2021	31/03/2022	31/03/2021	31/03/2022	31/03/2022	Payment date up to six (6) working days before year end	Amount
	R'000	R'000	R'000	R'000	R'000	R'000		R'000
OTHER GOVERNMENT ENTITY								
Current	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-
Non-current	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-
TOTAL INTERGOVERNMENT PAYABLES	**306**	**81**	-	-	**306**	**81**	-	-

ANNEXURE 11
COVID 19 RESPONSE EXPENDITURE
Per quarter and in total

Expenditure per economic classification	2021/22					2020/21
	Q1	Q2	Q3	Q4	Total	Total
	R'000	R'000	R'000	R'000	R'000	R'000
Compensation of employees	**464**	**498**	**589**	**532**	**2 083**	**1 012**
Goods and services	**20**	**78**	**43**	**16**	**157**	**2 283**
Consumable Supplies	20	78	43	16	157	1 152
Property Payments	-	-	-	-	-	1 131
Transfers and subsidies	-	-	-	-	-	-
	-	-	-	-	-	-
Expenditure for capital assets	-	-	-	-	-	**46**
Minor Assets	-	-	-	-	-	46
Other expenditure not listed above	-	-	-	-	-	-
	-	-	-	-	-	-
TOTAL COVID 19 RESPONSE EXPENDITURE	**484**	**576**	**632**	**548**	**2 240**	**3 341**

provincial treasury

Department:
Provincial Treasury
North West Provincial Government
Republic of South Africa

Garona Building | Dr James Moroka Drive | Mmabatho
Private Bag X2060 | Mmabatho | 2735
Tel: (018) 388 4999 / 3266
http://treasury.nwpg.gov.za

PR132/2022
ISBN: 978-0-621-50338-8

WE BELONG   WE CARE   WE SERVE

Design & Layout by Provincial Treasury
Directorate: Information Management - Communications